

Minutes of the meeting of the Finance Committee of the Board of Directors of the Cook County Health and Hospitals System held Friday, December 11, 2009 at the hour of 8:00 A.M. at John H. Stroger, Jr. Hospital of Cook County, 1901 W. Harrison Street, in the fifth floor conference room, Chicago, Illinois.

## **I. Attendance/Call to Order**

Chairman Carvalho called the meeting to order at 8:00 A.M.

Present: Chairman David Carvalho and Directors Quin R. Golden; Luis Muñoz, MD, MPH; and Jorge Ramirez (4)

Board Chairman Warren L. Batts (Ex-Officio) and Director Benn Greenspan, PhD, MPH, FACHE

Present

Telephonically: Director Heather O'Donnell, JD, LLM (1)

Absent: None (0)

Chairman Carvalho stated that Director O'Donnell was unable to be physically present, but would like to participate in the meeting telephonically.

Director O'Donnell indicated her presence telephonically.

Director Golden, seconded by Director Muñoz, moved to allow Director O'Donnell to participate as a voting member for this Committee meeting telephonically. THE MOTION CARRIED UNANIMOUSLY.

Additional attendees and/or presenters were:

Anna Ashcraft  
Michael Ayres  
Leslie Duffy  
William T. Foley  
Dan Howard  
Jeanene Johnson  
Randolph Johnston

Dorothy Loving  
Randall Mark  
Raymond Muldoon  
Hugh Murphy  
Jim Peters  
Matt Powers  
Elizabeth Reidy

Deborah Santana  
Deborah Tate  
Anthony J. Tedeschi, MD, MPH, MBA  
Bruce Washington  
Jerrold Wolf

## **II. Public Speakers**

Chairman Carvalho asked the Secretary to call upon the registered speakers.

The Secretary responded that there were none.

## **III. Report from System Chief Financial Officer**

### **A. Update on pending information requests**

#### **i. Oak Forest Hospital Dietary Rebalancing**

Michael Ayres, System Chief Financial Officer, presented an update on several key items of interest that occurred during November 2009 (Attachment #1).

### **III. Report from System Chief Financial Officer**

#### **A. Update on pending information requests (continued)**

Mr. Ayres presented information on Medicare Bad Debts, which is a recoverable revenue for the System, providing that Medicare's rules on collection are followed. Late in the summer, the work was completed by the reimbursement department and the outside consultants and collection companies, to get that process in place. They have run the first set of claims through that process, and will now claim them on the cost reports.

Chairman Carvalho noted that when the System engaged those contractors, there were estimates of what the System would recover. Jerrold Wolf, of Public Consulting Group, stated that it was estimated that the System would recover approximately \$1 million; over time, they expect that estimate to go up.

On a similar subject, Chairman Carvalho inquired when the Committee would be receiving a report on reimbursement for residents. Mr. Ayres responded that the report has just been completed; it is expected to be presented for the January 15<sup>th</sup> Finance Committee meeting.

With regard to the information presented on the Charge Description Master (CDM), Director O'Donnell inquired how the implementation of the CDM will change the System's relationship with Medicare and Medicaid. Mr. Ayres responded that it is the physician-side billing that will cause the change. The System currently has a relationship with Medicare, called the "cost election method". When the System moves to a more detailed billing structure, they have to change to a fee-for-service methodology.

The Committee discussed the information provided on the 2010 budget, and the directive from the County's budget office to reduce the System's budget by 1.5%, because the County asserts that the System failed to meet the 19% budget reduction standard. Chairman Carvalho stated that the System reduced their tax request by 19% as a result of an earlier request that was in anticipation of a sales tax roll-back. Now, as a result of the tax roll-back, the System is being asked to cut another 1.5% for the same reason. William T. Foley, Chief Executive Officer, responded that the System's position is that they already reduced the tax subsidy by 19%.

Dr. Anthony Tedeschi, Interim Chief Operating Officer, provided information on a request for information in relation to testimony provided at the November 19, 2009 System Board meeting by Ms. Carol O'Neil. Her testimony focused on staffing/rebalancing efforts in the Dietary Department at Oak Forest Hospital of Cook County.

Dr. Tedeschi explained that the underlying issue with perceived discrepancies between the System's data and Ms. O'Neil's information was that the two parties were using two different sets of numbers, which were based upon a different definition of "food service worker". Ms. O'Neil had interpreted a food service worker to be a specific job classification, while the System's data was generally defining all workers in the food service department as "food service workers".

### **IV. Recommendations, Discussion/Information Items**

#### **A. Proposed 2010 Finance Committee Meeting Dates (Attachment #2)**

Director Ramirez, seconded by Director Muñoz, moved the approval of the proposed 2010 Finance Committee Meeting Dates. THE MOTION CARRIED UNANIMOUSLY.

**IV. Recommendations, Discussion/Information Items (continued)**

**B. Proposed redevelopment of the historic Cook County Hospital Main Building for System administrative offices**

The following individuals presented information on the proposed redevelopment of the historic Cook County Hospital Main Building for System administrative offices: Bruce Washington, Director of the County's Office of Capital Planning and Policy; Anna Ashcraft, Special Assistant for Legal Affairs for the Bureau of Capital Planning; and Hugh Murphy, Executive Vice President of Jones Lang LaSalle. Additionally, Mr. Washington stated that Jim Peters, President of Landmarks Illinois, would be presenting comments on the proposal.

Ms. Ashcraft provided a brief background on the subject. Mr. Peters presented testimony in support of the redevelopment of the building. Mr. Murphy presented the proposal on the redevelopment (Executive Summary – Attachment #3). The Committee reviewed and discussed the information.

The Committee discussed the subject of where the new Fantus Clinic might be located, under the redevelopment scenario. Mr. Washington stated that it depends on several issues, but potential locations include 1900 Polk, Hektoen Building, Durand Building, or behind the re-developed old Cook County Hospital.

The Committee discussed the campus parking needs. Dr. Tedeschi asked how this issue affects the timeline for the construction of the expansion of the parking garage. Mr. Washington responded that it doesn't affect the parking expansion timeline; the expansion is expected to be completed in the second quarter of 2011.

In response to Chairman Batts' inquiry regarding the cost to demolish the building, Mr. Murphy responded that it would cost between \$3.5 million and \$4 million. Additionally, Chairman Batts inquired regarding asbestos removal. Mr. Murphy responded that it has been removed already, although they will need to re-check and test in that regard.

The Committee discussed the subject of cost and financing for redevelopment and new construction. Mr. Murphy stated that in 2007, the City of Chicago amended the Central West Tax Increment Financing (TIF) District, specifically to include the Old Cook County Hospital building and Rush; this was done with the anticipation that the old Cook County Hospital building would be rehabilitated. As a result of this action, TIF funds can be obtained and used for redevelopment of the building. He added that TIF financing could total as much as 20-25% of the cost. He noted that these funds would not be available for new construction. A comparison of costs concluded that the cost in County funding would be similar for either redevelopment or new construction; the additional cost for redevelopment of the building would be offset by TIF financing that would only be available for redevelopment.

Chairman Carvalho requested information on the number of square feet currently being utilized for office space at 1900 W. Polk and for the other campus buildings included in the discussion; he believed that the System's needs should be examined before a location or building is chosen, not the other way around. Further discussion took place on existing buildings on the campus, their utilization, and System needs. Board Chairman Batts requested that information be provided on 1900 W. Polk relating to headcount and function, so that current office space usage can be determined.

Director Muñoz, seconded by Director Golden, moved the approval of the proposed redevelopment of the historic Cook County Hospital Main Building for System administrative offices. **THE MOTION CARRIED UNANIMOUSLY.**

**Note:** At the December 18, 2009 Meeting of the Board of Directors, a roll call vote was taken with regard to the Finance Committee's recommendation for approval of this item. The motion to approve failed.

**IV. Recommendations, Discussion/Information Items (continued)**

**C. Presentation of Year-to-Date Financials through August and September 2009**

Dorothy Loving, Executive Director of Finance, presented the Year-to-Date Financials through August and September 2009 (Attachment #4).

The Committee reviewed and discussed the information.

**D. Retrospective DSH Payments and Pharmacy Billing Guidance**

Randall Mark, Director of Intergovernmental Affairs & Policy, and Matt Powers, of Health Management Associates, presented information on retrospective Disproportionate Share Payments and new Pharmacy billing guidelines (Attachment #5).

The Committee reviewed and discussed the information.

**E. Supply Chain Update**

Leslie Duffy, System Director of Procurement, presented a supply chain update (Attachment #6).

The Committee reviewed and discussed the information. Chairman Carvalho requested information on the tracking of ex-parte communications, which is a requirement under the System's Procurement Policy.

**V. Action Items**

**A. Contracts and Procurement Items (Attachment #7)**

**B. Any items listed under Sections IV and V**

**C. Supplemental Contracts and Procurement Item (Attachment #8)**

Ms. Duffy provided information on the contractual requests presented. She informed the Committee that request number 13 was withdrawn. Additionally, she stated that request numbers 28 and 33 were amended (Attachment #9). With regard to the real estate-related items, Raymond Muldoon, Director of the County's Office of Real Estate Administration, provided additional information.

The Committee reviewed and discussed the requests presented.

Chairman Carvalho indicated that request numbers 33 as amended, 34 and 35 would be discussed in closed session, as they pertain to personnel matters.

Director Ramirez, seconded by Director Muñoz, moved the approval of request numbers 1 through 32, as amended, and request number 36, under the Contracts and Procurement Items, with the exception of request number 13, which was withdrawn. THE MOTION CARRIED UNANIMOUSLY.

Director Ramirez, seconded by Director Muñoz, moved to recess the regular session and convene into closed session, pursuant to the following exception to the Illinois Open Meetings Act: 5 ILCS 120/2(c)(1), which permits closed meetings for consideration of "the appointment, employment, compensation, discipline, performance, or dismissal of specific employees of the public body or legal counsel for the public body, including hearing testimony on a complaint lodged against an employee of the public body or against legal counsel for the public body to determine its validity."

**V. Action Items (continued)**

On the motion to recess the regular session and convene into closed session, a roll call was taken, the votes of yeas and nays being as follows:

Yeas: Chairman Carvalho and Directors Golden, Muñoz and Ramirez (4)

Nays: None

Absent: Director O'Donnell (1)

THE MOTION CARRIED UNANIMOUSLY and the Committee convened into closed session.

Chairman Carvalho declared that the closed session was adjourned. The Committee reconvened into regular session.

Director Muñoz, seconded by Director Golden, moved the approval of request numbers 33 as amended, 34 and 35, under the Contracts and Procurement Items. THE MOTION CARRIED UNANIMOUSLY.

**VI. Adjourn**

Director Muñoz, seconded by Director Golden, moved to adjourn. THE MOTION CARRIED UNANIMOUSLY and the meeting adjourned.

Respectfully submitted,  
Finance Committee of the  
Board of Directors of the  
Cook County Health and Hospitals System

XXXXXXXXXXXXXXXXXXXXXXX  
David Carvalho, Chairman

Attest:

XXXXXXXXXXXXXXXXXXXXXXX  
Deborah Santana, Secretary

Cook County Health and Hospitals System  
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ATTACHMENT #1

## Memorandum

To: CCHHS Finance Committee  
From: Michael Ayres, Chief Financial Officer  
Subject: CFO Report  
Date: December 11, 2009

The following are some of the key items of interest that occurred during November, 2009:

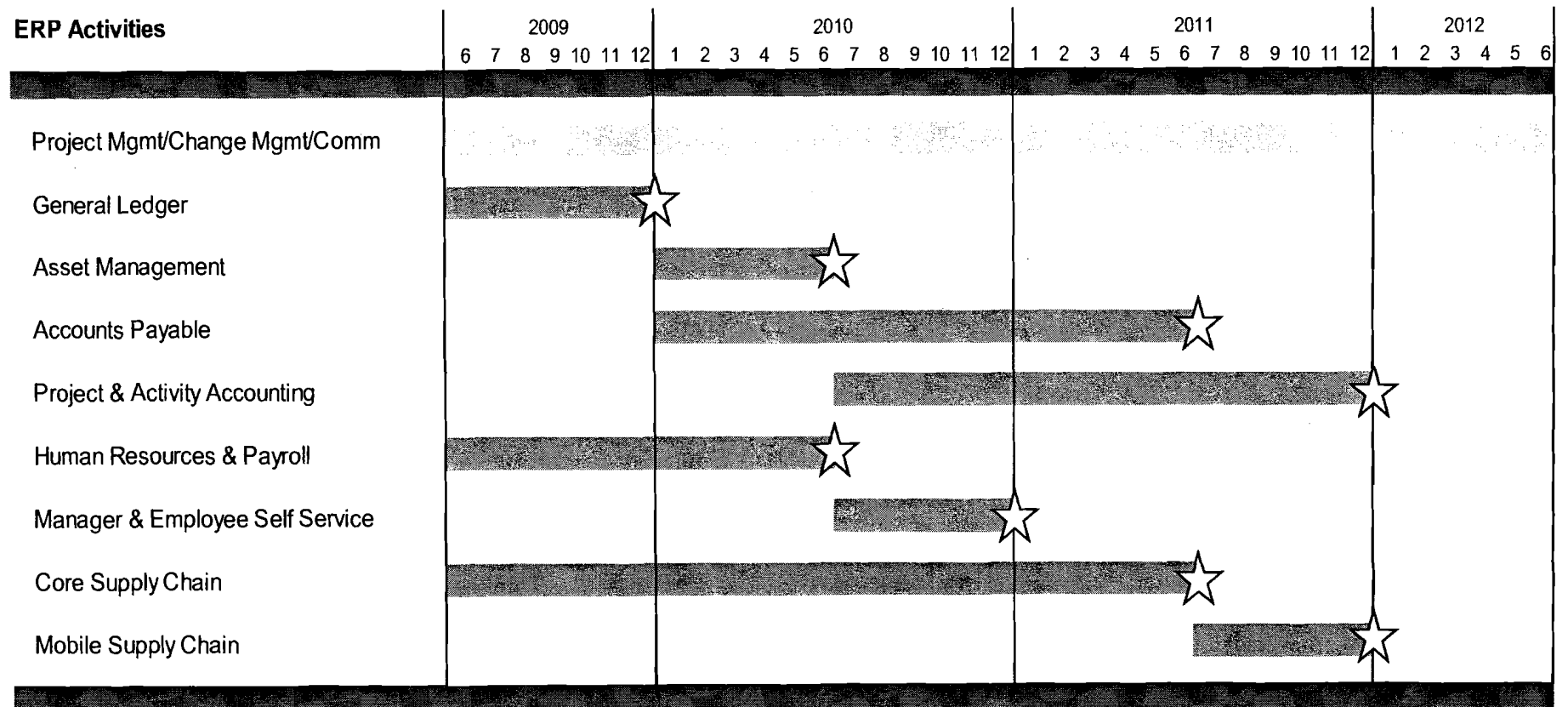
- Medicare Bad Debts – Robert Vais, Director of Reimbursement, has been working with outside consultants, MedAssets and our third-party collectors to implement a methodology that will maximize reimbursement under the Medicare bad debt policies. Those procedures were put in place late in the year. As a result, we expect to increase reimbursement for fiscal years 2008 by \$245,000 and 2009 by \$453,000. These processes ensure increased reimbursement from Medicare as we process unpaid claims.
- Cash collections -- As of November 30, the system had been successful in recovering a total of \$361 million in Stimulus and prior and current year Disproportionate Share Hospital payments. This was \$314.7 million over the budget for 2009. Patient service revenues totaled \$242 million which was \$49 million under budget. However; the state recovered \$94 million of the \$97.2 million in take back as part of the DSH settlement. Therefore, had the take back not occurred, patient service revenues would have been approximately \$335.9 million or \$45.9 million above budget.
- Bank Of America Lease -- We have worked through the final arrangements to have access to the \$30 million lease available through Bank of America. The process implemented by the bank requires us to submit a detailed description, purchasing terms and conditions to Bank of America prior to the financings. They are requiring those items to receive Board of Director approvals. We are in the process of identifying priority items and will place them on the January board cycle for your review and approval.
- Roseland Payments -- We have received \$37,500 from Roseland Community Hospital Association for both October and November on the due date according to contract. We are experiencing no difficulties in the operation of the revised agreement.
- Chamberlin-Edmonds Medicaid Qualification Program -- Implementation of Chamberlin Edmonds throughout the system is going according to schedule. During November, the company received a total of 1,907 qualified referrals and accepted 849 of them for a "take rate" of 44.5%. The budgeted referrals were anticipated to be 1,574 with acceptance of 691 or 43.9%.
- ERP Implementation -- ASC and the system have been working on the implementation schedule for the various initiatives. Attached is a copy of the original timeline and key milestones followed by the revised timetable. Through

the efforts of the company and the system we are moving forward a number of the initiatives to ensure implementation by January 1, 2011. Some of these initiatives heavily rely on cooperation from the County services and are noted by the "at risk" arrows. We are in discussions with the appropriate County offices in an effort to ensure cooperation and agreement on necessary steps. I anticipate that there will be several policy issues that need to be decided and anticipate that they will be brought before you in January and February.

- Charge Description Master -- the new single system wide charge description master will be operational on January 1, 2010 with interfaces to the existing Cerner clinical system by February 1. All of the other electronic ancillary systems will be interfaced through the new CDM and the bills will be generated by March 15. By August 31, we are planning for all of the remaining ancillary departments will be reengineered to maximize charge capture. We anticipate that by June 30 the physician billing component will also be installed and ready for testing. By December 31, all physician billing processes should be completed. During the last half of the year we will need to revise our Medicare contract away from the current Cost Election Method, renegotiate the Medicaid combined rate as well as Blue Cross and other third parties. It is difficult to determine how much additional reimbursement the system will receive by direct physician billing but we anticipate it will be an excess of \$6 million per year. This timetable is aggressive and we are in discussion with MedAssets concerning additional resources or reprioritizing of current programs.
- 2010 Budget -- the 2010 Cook County budget has been completed. We were notified by the budget office that we are to reduce the approved amount by \$26 million or approximately 3% of the total -- 1.5% because we failed to meet the 19% budget reduction standard and the additional 1.5% as result of the sales tax rollback. We are in the process of currently identifying how to modify our operational budget to take into consideration the requirement.
- Strategic Financial Planning -- A financial structure has been put in place to work directly with the strategic planning initiatives for purposes of calculating the economic impact of changes under consideration. We have identified a database and are looking for necessary analytical skills to assist in the development of the appropriate models. The forecasting models, costing methodologies input templates and quality assurance functions are being developed and will be in place to respond to program changes.

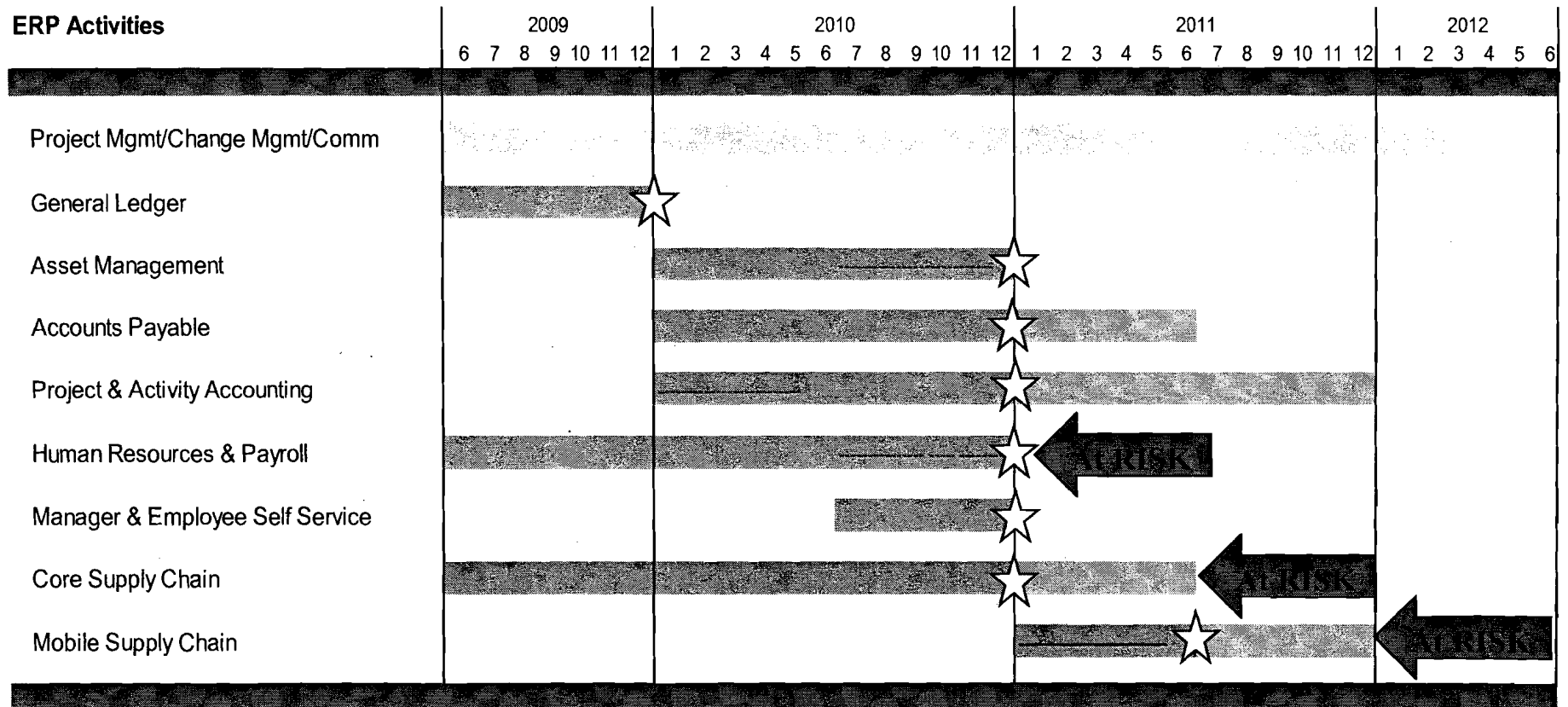


## ERP Implementation High-Level System Migration Timeline



Cook County Health & Hospitals System

# ERP Activities



Cook County Health & Hospitals System

Cook County Health and Hospitals System  
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ATTACHMENT #2

## **Proposed 2010 Meeting Dates**

### **CCHHS Finance Committee**

**Meeting Time: 9:30 A.M. (unless otherwise indicated)**

Friday, January 15, 2010 @ 7:30 A.M.

Friday, February 19, 2010

Friday, March 19, 2010

Friday, April 16, 2010 @ 7:30 A.M.

Friday, May 14, 2010

Friday, June 11, 2010

Friday, July 16, 2010 @7:30 A.M.

Friday, August 13, 2010

Friday, September 17, 2010

Thursday, October 14, 2010

Friday, November 5, 2010

Friday, December 10, 2010

Cook County Health and Hospitals System  
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ATTACHMENT #3



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# **Cook County Hospital: Adaptive Reuse Study**

**December 13, 2009 - Project Overview**





# Chicago's Ellis Island

## Chicago Tribune – November 29, 2009

Through much of the 20th century, when de facto segregation excluded poor minorities from numerous upscale Chicago hospitals, thousands of America's top physicians offered world-class care to millions of the city's newcomers -- Eastern Europeans, African-Americans, Latinos, anyone in need. Cook County Hospital, the Beaux Arts gem on West Harrison Street, delivered their babies by the tens of thousands -- the future Mayor Harold Washington included.

Cook County Board members mothballed the nearly century-old structure after completion in late 2002 of its replacement, Stroger Hospital. Now the County Board can give this aging but solid landmark to Chicago's poor -- it's been called our Ellis Island -- new life as rehabbed and badly needed office space for the county's health system.

We hope today's board members appreciate the rich history they can preserve, and the sensible economics they can embrace. The opportunity to achieve both goals has just landed in their laps.

A county-ordered study by real estate analysts Jones Lang LaSalle recommends modernizing the old hospital to replace the county health system's current headquarters, a dilapidated former nursing dormitory that's begging to be demolished. The county's conversion of the old hospital to administrative space would offer "the highest and best market use and lowest overall cost," says the study, which also evaluated conversions to a hotel, rental housing, condos, senior housing and other possible improvements for the Near West Side's medical district.

Jones Lang LaSalle pegs the cost of a rehab for offices at \$107 million. That's serious money, but probably cheaper than constructing new space. Seven years ago, county property managers estimated the cost of just demolishing the old hospital at \$20 million to \$30 million, owing in large part to the need for extensive asbestos abatement.

We've been applauding for years as Commissioner Larry Suffredin and Michael Quigley, a former commissioner now in the U.S. House, fought alongside architectural preservationists and urban historians to stave off the wrecking ball. Other board members eventually joined them in votes to aggressively explore how best to reuse the building.

The late County Board President John Stroger blew hot and cold on saving the hospital. Eventually, though, he grew intrigued about preserving a monument that had been so crucial to generations of black Chicagoans.

In 2007, his successor and son, Todd, proposed rehabbing the old hospital as medical office space. We said at the time and believe today that the right execution to preserve such a stately and storied structure would respect Chicago's history, taxpayers' dollars -- and common sense.

The concept now on the table evokes one Chicago opportunity seized, and one lost. Persistent lobbying by the late Eleanor Daley, the wife and mother of mayors, was key to saving the old Chicago Public Library building, now the Cultural Center. If only someone had similarly championed the Chicago Stock Exchange before it was demolished. Losing the old Cook County Hospital would be a similar mistake.

We watched some County Board members react skeptically to this plan when Jones Lang LaSalle presented it at a Nov. 17 committee meeting. If only board members always would react skeptically to county plans for spending taxpayer dollars.

But we hope the board members come to see the wisdom they can exercise here. If this proposal to preserve Chicago's Ellis Island also preserves as much of that taxpayer money as we think it does -- and finally permits destruction of the unsalvageable nursing dorm -- it would be a big triumph for a city that has let too many of its landmark buildings turn to dust.

## Project Overview

Jones Lang LaSalle was tasked by Cook County's Office of Capital Planning & Policy (OCP) with identifying the feasibility of various uses and costs associated with the adaptive reuse of Cook County Hospital ("Hospital" or "Property"). This involved reviewing the Property's physical characteristics and all property information, including the age and condition of the existing historic improvements and their adaptability to reuse, analyzing existing local market and financing conditions, and then identifying the most appropriate development scenarios for the Hospital.

Based upon the data collected from the initial analysis, Jones Lang LaSalle prepared construction and project financing estimates to assess different potential uses and development scenarios that the County may wish to pursue. A general, long-term assessment of the capital markets' appetite for real estate investment on the Hospital site was used to test market acceptance and refine these development scenarios for feasibility.

It was concluded in the 2005 Master Plan completed by U.S. Equities that the Hospital was not suitable for rehabilitation as clinical space, due to the heavier floor loads that would be necessary for medical equipment. Therefore, options considered for reuse of the Hospital property included administrative office, hotel, housing (including student/dormitory, rental, condominium, and senior housing), and educational use.

Adaptive Reuse Option	Demand	Total Project Cost
Office	Low overall demand in IMD and immediately-surrounding area. Known demand for relocation space for 1900 West Polk Cook County Health and Hospital System (CCHHS) occupants.	\$107.7M
Hotel	IMD could potentially absorb a select-service hotel. However, since more optimal sites for a hotel exist within the IMD, demand for Hospital is considered very low.	\$116.1M
Dormitory	No demand found for dormitory space within the IMD.	\$103.9M
Rental Housing/Condominium	Current demand for housing is extremely low – should demand rise, more optimal housing sites exist within the IMD.	\$109.3M
Senior Housing	No demand found for senior housing within the IMD.	\$120.0M
Educational	Moderate demand exists for educational space within the IMD, although the probability a developer or user will be able to pay development costs and/or rent is low.	\$109.3M

Various ownership and development scenarios were considered within each option. As a result of this analysis, it is our recommendation that adaptive reuse of the Hospital for CCHHS administrative office use is the best option for the County.



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## Adaptive Reuse Cost for Preferred Use: County Administrative Office

Total Project Cost		
Hard Costs	Core & Shell (Not including façade)	\$39,057,772
	Façade	\$18,107,228
	Office Interior Build Out	\$24,395,000
	Retail Interior	\$600,000
	Day Care Interior	\$700,000
Soft Costs	30% of Hard Costs	\$24,858,000
<b>TOTAL (not including FF&amp;E)*</b>		<b>\$107,718,000</b>

\*FF&E for Office use is estimated to be \$6.8M

A developer, whether public (County) or private, should be able to access funds from the City of Chicago's Central West TIF to assist in funding the project. In addition, a private developer can access Historical Tax Credits in the amount of 20% of qualified rehabilitation costs.

### Recommendation

As our market analysis indicates an overall lack of current and projected private demand for the Hospital property for office, hotel, or residential space, we conclude that the financial feasibility of these commercial development options rests largely on public (County, other IMD tenants) demand. Given the immediate CCHHS need for office space to relocate the 1900 W. Polk occupants, the Jones Lang LaSalle Team recommends the following option, based upon the lowest overall cost to the County:

#### County Rehabilitation of Hospital for CCHHS Administrative office use

- We recommend County rehabilitation of the Hospital property for CCHHS Administrative office use as the highest and best market use and lowest overall cost to the County
- This option will utilize County capital dollars and/or bonding capacity.
- County annual debt service (for 30 years) to renovate/occupy Hospital represents the lowest annual cost at \$7M per year. This cost would be significantly decreased by the procurement of TIF funds by the County.
- The immediate demand for CCHHS Administrative office space is met, and the Hospital building is fully utilized.

## Adaptive Reuse Analysis: Office Conclusions

Options	Comments	Pros	Cons	Pro Forma Results/Cost Comparisons (All figures are EXCLUSIVE of Operating Expenses)
1. County rehabilitates and occupies Hospital	County spends capital dollars, in lieu of operating (lease) dollars.	<p>--All 1900 Polk administrative offices could be relocated to the Hospital property.</p> <p>--County can utilize Tax-Exempt bonds</p>	<p>--County absorbs entire redevelopment with no rental income to offset costs.</p> <p>-- Historical Tax Credits cannot be utilized, due to public ownership of building</p>	<p>Total cost for County to renovate Hospital:</p> <ul style="list-style-type: none"> <li>▪ <b>\$107.7M</b> (\$349 psf), or</li> <li>▪ Debt service of approximately <b>\$7.0M</b> for 30 years</li> </ul>
2. Sale/Leaseback: Sale of Hospital to developer, 100% lease-back of improved space for County use	<p>It was assumed that a developer would purchase the Hospital for \$1 from the County. This transaction would be contingent upon the developer securing public (TIF, Historical Tax Credit) funds, as no developer equity would be extended.</p> <p>If the County wishes to spend operating instead of capital dollars, this is a viable option.</p>	<p>--All 1900 Polk administrative offices could be relocated to the Hospital property.</p> <p>--County spends operating dollars, not capital dollars.</p> <p>--Developer can utilize Tax-Exempt bonds</p> <p>--Decreased risk on part of County (no ownership)</p> <p>-- Historical Tax Credits may be able to be utilized, due to private ownership of building</p>	<p>--Developer will require an annual development or management fee (assumed to be 5% of gross revenues) in addition to rent which covers its debt service.</p> <p>--County must commit to 30-year lease</p> <p>--County has less control over Property</p> <p>--This transaction would most definitely be contingent upon the developer securing public (TIF, Historical Tax Credit) funds.</p> <p>--County must pay real estate taxes, as the Property's ownership will be private</p>	<p>Cost for County to lease back Hospital space:</p> <ul style="list-style-type: none"> <li>▪ <b>\$7.1M (after Historical Tax Credits)</b> per year (for 30 years). This cost includes real estate taxes.</li> </ul>

# Cook County Hospital Area

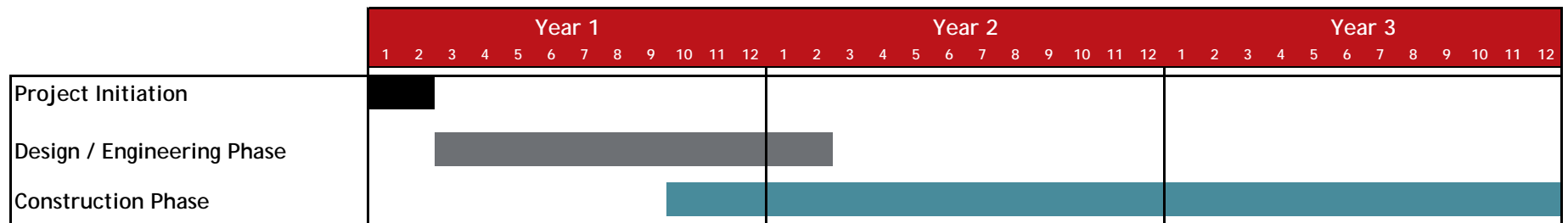




# Chronology for adaptive re-use of Old Main

<b>March 19, 1999</b>	Finance Committee approves the hiring of consultants to assist in planning for demolition.	<b>February 9, 2005</b>	Construction Committee approves the hiring of U.S. Equities Development LLC to develop Campus Master Plan.
<b>April 6, 1999</b>	Board approves Resolution authorizing demolition.	<b>October 13, 2005,</b> <b>Recessed to</b> <b>November 9, 2005</b>	Health & Hospitals Committee meets to receive report on Campus Master Plan.  Motion passes to allow OCPP to advertise for bids for demolition of Children's, Old CCH Pavilions, Old Power House and 12 KV building and to hire consultants to design parking structure. Remainder of the Master Plan is referred back to Finance for action in conjunction with the 2006 Budget Ordinance.
<b>December 2002</b>	New Stroger Hospital occupancy.		
<b>April 2003</b>	Landmarks Preservation Council of Illinois submits "A Reuse Plan for Cook County Hospital."		
<b>June 23, 2003</b>	Health & Hospitals Committee considers a Resolution regarding demolition or reuse of Cook County Hospital.		
<b>June 30, 2003</b>	Health & Hospitals Committee passes Resolution calling for public hearing on preservation.	<b>August 3, 2006</b>	Application to place Old Main on the National Register of Historic Places is prepared and submitted. Submission included the pavilions, which were found to be contributing components to the historic significance of the structure.
<b>July 23, 2003</b>	Health and Hospitals Committee meets to take public testimony on demolition or re-use. Speakers include Tom Livingston of the Illinois Medical District ("IMD"), David Bahlman from the Landmark Preservation Council of Illinois, other preservationists, architects and citizens. No official action was taken at this meeting.	<b>July 12, 2005</b>	Asbestos and lead abatement completed.
<b>July to Fall, 2003</b>	OCPP proceeds with RFP process to identify potential users and developers.	<b>May 25, 2007</b>	Capital Planning & Policy produces "Proposal for the Adaptive Reuse of Old Cook County Hospital Conceptual Space Allocations."
<b>February 4, 2004</b>	Health & Hospitals Committee meets to consider environmental abatement bid award and hears presentations from seven developers who presented proposals pursuant to RFP process.	<b>July 23, 2008</b>	Office of Capital Planning and Policy issues RFP for real estate consulting services consisting of Preliminary Analysis and Planning for the Adaptive Reuse Of Old Cook County Hospital. (Preliminary Analysis).
<b>February 2004</b>	OCPP issues report on "Old Cook County Hospital Redevelopment Proposal Analysis and Supplemental Cost Information."	<b>February 18, 2009</b>	Board approves retention of Jones Lang LaSalle Americas, Inc. (JLL) for Preliminary Analysis.
		<b>May 5, 2009</b>	Contract with JLL executed by the Board.
		<b>November 4, 2009</b>	OCPP recommends renovation of Old CCH for administrative offices for CCHHS.

# Project Schedule





















Cook County Health and Hospitals System  
Minutes of the Finance Committee Meeting  
December 11, 2009

ATTACHMENT #4

**Cook County Health and Hospitals System**

**Income Statement for the Nine Months Ended**  
**August 31, 2009**

As of October 28, 2009

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9. Disclosure Checklist

## **COOK COUNTY HEALTH & HOSPITALS SYSTEM**

### **MISSION STATEMENT**

The Cook County Health and Hospitals System will deliver integrated health services with dignity and respect regardless of a patient's ability to pay; and,

Foster partnerships with other health providers and communities to enhance the health of the public; and,

Advocate for policies, which promote and protect the physical, mental and social well being of the people of Cook County.

Board of Directors  
Cook County Health and Hospitals System

The accompanying monthly financial statement package of the Cook County Health and Hospitals System, for the nine months ended August 31, 2009 and the related Management's Discussion and Analysis, Income Statement, Cash Receipts, Statistics, Payer Mix, Top Ten DRG's for Each Facility have been prepared by Management who is responsible for their presentation and disclosure. These statements have not been compiled, reviewed or audited by independent accountants.

CCHHS maintains an internal control structure designed to provide reasonable assurance that assets are safeguarded and that transactions are properly executed, recorded and summarized to produce reliable records and reports,

To the best of Management's knowledge and belief the statements and related information were prepared in conformity with generally accepted accounting principles and governmental accounting standards using the modified accrual basis of accounting and are based on recorded transactions and Management's best estimates and judgment.

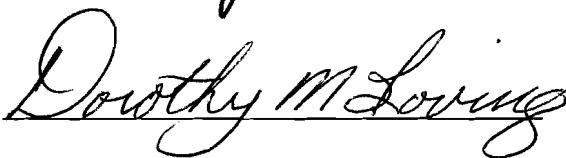
William T. Foley, Chief Executive Officer

A handwritten signature in black ink, appearing to read 'W. T. Foley', written over a horizontal line.

Michael D. Ayres, Chief Financial Officer

A handwritten signature in black ink, appearing to read 'Michael D. Ayres', written over a horizontal line.

Dorothy M. Loving, Executive Director of Finance

A handwritten signature in black ink, appearing to read 'Dorothy M. Loving', written over a horizontal line.

### **Summary**

The Cook County Health and Hospitals System year to date financial results finished the nine month of the fiscal year ahead of budget by \$123,550,340. The overall revenue excess at the end of nine months was \$112,188,604. Expenses were below budget by \$11,361,736 or 1.4%.

### **Operating Revenue**

Fees at the end of August collected from patient services were below budget year to date by \$21,890,205 or 10.0%. The number of Medicare visits is down this year compared to the same period last year.

Other Revenue at the end of August is below the budget by \$1,082,972 or 20.4%. Prior year revenues included one time payments which was factored into the 2009 budget.

FMAP and NetDSH are recognized on an accrual basis to Budget.

Total Operating Revenue at the end of August was above budget year to date by \$130,174,436 or 35.8%.

### **Operating Expenses**

Operating Expenses at the end of August were below budget by \$11,361,736 or 1.4%. This favorable expense performance was due to positive variances for Supplies, Purchased Services, and Utilities. Salaries and Employee Benefits were under the budget year to date.

### **Salaries and Wages – \$31,833,781 or 7.5%**

Salaries and wages were below the budget at the end of August due to the FY 2009 Budget not being approved until mid-February which resulted in none of the new budgeted positions being recruited for.

This information is an integral part of the accompanying consolidated financial statements

**Benefits - \$4,502,005 or 7.5%**

The level of Benefit expense is directly related to salary and wage expense. Benefits for employees are below the budget because salaries and wages are also below the budget.

**Supplies – \$2,500,000 or 2.1%**

Each of the System facilities supply expenses are below the budget year to date. The System is using the accrual convention to estimate supply expense based on the budgeted expenditures minus any documented savings to date.

In comparison to the prior year, the estimated YTD August 31, 2008 supply expense of \$88,579,197 (\$67,032,035 as of YTD August '09) was based on actual expense taken from the Comptroller's ledger of actual items paid by the County. During the preparation of the prior year's report, there were no attempts to estimate an accrual for any missing expenses.

**Purchased Services, Rental, and Other - \$2,100,000 or 1.7%**

The year to date level expenses for the System for this category continues to be significantly below the budget. The method used to estimate expense is the same for purchased services as is used for supplies.

Similar to supplies, the prior YTD August 31, 2008 estimated purchase services, rental, and other expense amount of \$77,082,260 (\$65,294,033 as of YTD August '09) was based on expenses taken from the Comptroller's ledgers.

**Utilities - \$3,575,677 or 22.3%**

The estimated System year to date expense for utilities in total is below budget. The accrual convention to estimate this expense is based on total YTD bills, paid and unpaid, received by the Cook County Industrial Engineer responsible for processing the utility bills for the County.

This information is an integral part of the accompanying consolidated financial statements



Similar to supplies, the prior YTD August 31, 2008 estimated utilities expense of \$13,642,207 (\$10,137,478 as of YTD August '09) was also taken from the Comptroller's ledgers.

### **System Expenses per Adjusted Patient Day**

A comparison of year to date expenses per adjusted patient day to the budget is as follows:

<b><u>Institution</u></b>	<b><u>Budget</u></b>	<b><u>Actual</u></b>	<b><u>Variance</u></b>
Stroger	\$4,254	\$4,121	3.12%
Oak Forest	\$4,345	\$3,788	12.83%
Provident	\$4,452	\$4,940	-10.95%

### **Non Operating Revenue**

Non operating revenue at the end of August was below budget by \$17,985,832 or 4.3%. The largest shortfalls from budget are for sales taxes.

Interest Earnings Transfer Out is recognized on an accrual basis to Budget.

This information is an integral part of the accompanying consolidated financial statements

Cook County Health and Hospitals System of Illinois  
Preliminary Statement of Revenues and Expenses vs. Budget - Modified Accrual Basis  
For Nine Months Ending August 31, 2008 and 2009 (UNAUDITED)  
**CONSOLIDATED**

	Total for the Nine Months Ending August 31, 2008	Total for the Nine Months Ending August 31, 2009	BUDGET	Difference Favorable (Unfavorable)	Difference as % of Budget
<b><u>Operating revenue</u></b>					
Patient Service Revenue	\$ 194,974,246	\$ 196,331,048	\$ 218,221,253	\$ (21,890,205)	-10.0%
FMAP	n/a	35,785,179	15,000,000	20,785,179	138.6%
Inter-Governmental Transfers (IGT)	92,698,829	98,437,500	98,437,500	-	0.0%
NetDSH	n/a	159,362,434	27,000,000	132,362,434	490.2%
Total Patient Service Revenue	287,673,075	489,916,161	358,658,753	131,257,408	36.6%
Other revenue	4,971,096	4,235,709	5,318,681	(1,082,972)	-20.4%
Total operating revenue	292,644,171	494,151,870	363,977,434	130,174,436	35.8%
<b><u>Operating expenses</u></b>					
Salaries and wages	372,630,379	393,032,882	424,866,663	31,833,781	7.5%
Employee benefits (Excludes Pension Expense)	66,700,838	55,692,759	60,194,765	4,502,005	7.5%
Pension Expense	72,474,029	49,061,816	49,061,816	-	0.0%
Supplies	88,579,197	117,662,146	120,162,146	2,500,000	2.1%
Purchased services, rental & other	77,082,260	118,864,016	120,964,016	2,100,000	1.7%
Depreciation	35,717,305	30,498,972	30,498,972	(0)	0.0%
Utilities	13,642,207	12,429,803	16,005,480	3,575,677	22.3%
Services contributed by other County offices	4,795,100	3,068,200	3,068,200	-	0.0%
Less: Unallocated budget reduction for the year of \$44,199,636	n/a	0	(33,149,727)	(33,149,727)	
Total operating expenses	731,621,314	780,310,594	791,672,330	11,361,736	1.4%
Operating Loss	(438,977,143)	(286,158,724)	(427,694,896)	141,536,172	-33.1%
<b><u>Nonoperating revenue (expense)</u></b>					
Property taxes	106,953,261	105,867,936	108,291,094	(2,423,158)	-2.2%
Sales taxes	78,659,230	210,022,002	221,400,000	(11,377,998)	-5.1%
Cigarette taxes	97,319,722	22,027,082	26,250,000	(4,222,918)	-16.1%
Interest Income	147,941	38,241	-	38,241	
Interest Earnings Transfer Out	n/a	12,750,000	12,750,000	-	0.0%
Pension plan contribution	72,474,029	49,061,816	49,061,816	-	0.0%
Services contributed by other County Offices	4,795,100	3,068,200	3,068,200	-	0.0%
Total nonoperating revenue	360,349,282	402,835,276	420,821,109	(17,985,832)	-4.3%
Income (Loss) before other revenue, expenses, gains, losses, and transfers	(78,627,860)	116,676,552	(6,873,788)	123,550,340	1797.4%
Change in net assets	<b>\$ (78,627,860)</b>	<b>\$ 116,676,552</b>	<b>\$ (6,873,788)</b>	<b>\$ 123,550,340</b>	<b>1797.4%</b>

These consolidated financial statements should be read only in connection with the  
accompanying Management Discussion & Analysis

Preliminary Combining Statement of Revenues, Expenses,  
and Changes in Net Assets of Operating Accounts - Modified Accrual Basis  
For Nine Months Ending August 31, 2009 (UNAUDITED)

**COMBINED**

	John H. Stroger, Jr Hospital	Oak Forest Hospital	Provident Hospital	Total
<b><u>Operating revenue</u></b>				
Patient Service Revenue	\$ 148,668,514	\$ 23,755,559	\$ 23,906,975	\$ 196,331,048
FMAP	25,371,997	5,677,241	4,735,941	35,785,179
Inter-Governmental Transfers (IGT)	73,408,404	14,891,563	10,137,532	98,437,500
NetDSH	100,398,333	28,685,238	30,278,862	159,362,434
Total Patient Service Revenue	347,847,249	73,009,601	69,059,311	489,916,161
Other revenue	3,470,122	418,033	347,554.28	4,235,709
Total operating revenue	351,317,370	73,427,634	69,406,865	494,151,870
<b><u>Operating expenses</u></b>				
Salaries and wages	282,065,064	57,257,243	53,710,575	393,032,882
Employee benefits (Excludes Pension Expense)	39,968,620	8,113,351	7,610,788	55,692,759
Pension Expense	34,887,266	7,450,033	6,724,517	49,061,816
Supplies	91,459,639	12,843,343	13,359,164	117,662,146
Purchased services, rental and other	77,408,789	16,992,926	24,462,301	118,864,016
Depreciation	25,152,611	3,047,856	2,298,506	30,498,972
Utilities	8,453,798	2,343,310	1,632,695	12,429,803
Services contributed by other County offices	2,263,563	531,307	273,330	3,068,200
Total operating expenses	561,659,349	108,579,369	110,071,876	780,310,594
Operating Loss	(210,341,978)	(35,151,735)	(40,665,011)	(286,158,724)
<b><u>Nonoperating revenue (expense)</u></b>				
Property taxes	75,998,599	13,016,203	16,853,134	105,867,936
Sales taxes	151,128,387	25,792,258	33,101,357	210,022,002
Cigarette taxes	15,812,913	2,707,471	3,506,698	22,027,082
Interest income	29,288	4,801	4,152	38,241
Interest Earnings Transfer Out	9,140,628	1,548,615	2,060,757	12,750,000
Pension plan contribution	34,887,266	7,450,033	6,724,517	49,061,816
Services contributed by other County offices	2,263,563	531,307	273,330	3,068,200
Total nonoperating revenue	289,260,644	51,050,688	62,523,945	402,835,276
Income (Loss) before other revenue, expenses, gains, losses and transfers	78,918,665	15,898,952	21,858,934	116,676,552
Change in net assets	<b>\$ 78,918,665</b>	<b>\$ 15,898,952</b>	<b>\$ 21,858,934</b>	<b>\$ 116,676,552</b>

These consolidated financial statements should be read only in connection with the accompanying Management Discussion & Analysis

Page 2 of 5

Cook County Health and Hospitals System of Illinois  
Preliminary Statement of Revenues and Expenses vs. Budget - Modified Accrual Basis  
For Nine Months Ending August 31, 2008 and 2009 (UNAUDITED)

**John H. Stroger, Jr., Hospital of Cook County**

	Total for the Nine Months Ending August 31, 2008	Total for the Nine Months Ending August 31, 2009	BUDGET	Difference Favorable (Unfavorable)	Difference as % of Budget
<b><u>Operating revenue</u></b>					
Patient Service Revenue	\$ 144,401,871	\$ 148,668,514	\$ 163,797,729	\$ (15,129,215)	-9.2%
FMAP	n/a	25,371,997	11,224,500	14,147,497	126.0%
Inter-Governmental Transfers (IGT)	65,422,236	73,408,404	73,408,404	-	0.0%
NetDSH	n/a	100,398,333	20,204,100	80,194,233	396.9%
Total Patient Service Revenue	209,824,107	347,847,249	268,634,734	79,212,515	29.5%
Other revenue	4,425,448	3,470,122	4,520,451	(1,050,329)	-23.2%
Total operating revenue	214,249,555	351,317,370	273,155,185	78,162,186	28.6%
<b><u>Operating expenses</u></b>					
Salaries and wages	269,153,501	282,065,064	302,119,307	20,054,243	6.6%
Employee benefits (Excludes Pension Expense)	48,178,477	39,968,620	42,803,772	2,835,152	6.6%
Pension Expense	52,071,660	34,887,266	34,887,266	-	0.0%
Supplies	70,606,016	91,459,639	93,402,907	1,943,268	2.1%
Purchased services, rental and other	52,620,113	77,408,789	78,776,390	1,367,600	1.7%
Depreciation*	29,245,712	25,152,611	25,152,611	(0)	0.0%
Utilities	9,299,595	8,453,798	11,535,464	3,081,666	26.7%
Services contributed by other County offices	2,264,676	2,263,563	2,263,563	-	0.0%
Total operating expenses	533,439,749	561,659,349	590,941,278	29,281,930	5.0%
Operating Loss	(319,190,194)	(210,341,978)	(317,786,094)	107,444,115	-33.8%
<b><u>Nonoperating revenue (expense)</u></b>					
Property taxes	76,994,887	75,998,599	77,635,184	(1,636,586)	-2.1%
Sales taxes	56,626,362	151,128,387	159,315,808	(8,187,420)	-5.1%
Cigarette taxes	70,059,951	15,812,913	18,818,940	(3,006,027)	-16.0%
Interest income	106,264	29,288	-	29,288	
Interest Earnings Transfer Out	n/a	9,140,628	9,140,628		
Pension plan contribution	52,071,660	34,887,266	34,887,266	-	0.0%
Services contributed by other County Offices	2,264,676	2,263,563	2,263,563	-	0.0%
Total nonoperating revenue	258,123,799	289,260,644	302,061,389	(12,800,745)	-4.2%
Income (Loss) before other revenue, expenses, gains, losses, and transfers	(61,066,395)	78,918,665	(15,724,705)	94,643,370	601.9%
Change in net assets	\$ (61,066,395)	\$ 78,918,665	\$ (15,724,705)	\$ 94,643,370	601.9%

These consolidated financial statements should be read only in connection with the  
accompanying Management Discussion & Analysis

Page 3 of 5

Cook County Health and Hospitals System of Illinois  
Preliminary Statement of Revenues and Expenses vs. Budget - Modified Accrual Basis  
For Nine Months Ending August 31, 2008 and 2009 (UNAUDITED)

**Oak Forest Hospital of Cook County**

	Total for the Nine Months Ending August 31, 2008	Total for the Nine Months Ending August 31, 2009	BUDGET	Difference Favorable (Unfavorable)	Difference as % of Budget
<b><u>Operating revenue</u></b>					
Patient Service Revenue	\$ 26,093,017	\$ 23,755,559	\$ 27,517,636	\$ (3,762,077)	-13.7%
FMAP	n/a	5,677,241	2,223,000	3,454,241	155.4%
Inter-Governmental Transfers (IGT)	15,053,155	14,891,563	14,891,563	-	0.0%
NetDSH	n/a	28,685,238	4,001,400	24,683,838	616.9%
Total Patient Service Revenue	41,146,172	73,009,601	48,633,599	24,376,002	50.1%
Other revenue	299,746	418,033	396,658	21,375	5.4%
Total operating revenue	41,445,918	73,427,634	49,030,257	24,397,377	49.8%
<b><u>Operating expenses</u></b>					
Salaries and wages	53,503,189	57,257,243	64,514,770	7,257,526	11.2%
Employee benefits (Excludes Pension Expense)	9,577,071	8,113,351	9,140,570	1,027,219	11.2%
Pension Expense	10,880,078	7,450,033	7,450,033	-	0.0%
Supplies	9,056,518	12,843,343	13,116,229	272,886	2.1%
Purchased services, rental and other	10,049,216	16,992,926	17,293,144	300,218	1.7%
Depreciation	3,709,862	3,047,856	3,047,856	(0)	0.0%
Utilities	2,566,820	2,343,310	2,698,314	355,004	13.2%
Services contributed by other County offices	446,888	531,307	531,307	-	0.0%
Total operating expenses	99,789,642	108,579,369	117,792,222	9,212,853	7.8%
Operating Loss	(58,343,724)	(35,151,735)	(68,761,966)	33,610,230	-48.9%
<b><u>Nonoperating revenue (expense)</u></b>					
Property taxes	13,033,847	13,016,203	13,153,037	(136,833)	-1.0%
Sales taxes	9,581,594	25,792,258	27,189,560	(1,397,302)	-5.1%
Cigarette taxes	11,854,655	2,707,471	3,188,325	(480,854)	-15.1%
Interest income	23,757	4,801	-	4,801	
Interest Earnings Transfer Out	n/a	1,548,615	1,548,615	-	0.0%
Pension plan contribution	10,880,078	7,450,033	7,450,033	-	0.0%
Services contributed by other County Offices	446,888	531,307	531,307	-	0.0%
Total nonoperating revenue	45,820,819	51,050,688	53,060,876	(2,010,189)	-3.8%
Income (Loss) before other revenue, expenses, gains, losses, and transfers	(12,522,905)	15,898,952	(15,701,089)	31,600,042	201.3%
Change in net assets	<b>\$ (12,522,905)</b>	<b>\$ 15,898,952</b>	<b>\$ (15,701,089)</b>	<b>\$ 31,600,042</b>	<b>201.3%</b>

These consolidated financial statements should be read only in connection with the  
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Cook County Health and Hospitals System of Illinois  
Preliminary Statement of Revenues and Expenses vs. Budget - Modified Accrual Basis  
For Nine Months Ending August 31, 2008 and 2009 (UNAUDITED)

**Provident Hospital of Cook County**

	Total for the Nine Months Ending August 31, 2008	Total for the Nine Months Ending August 31, 2009	BUDGET	Difference Favorable (Unfavorable)	Difference as % of Budget
<b><u>Operating revenue</u></b>					
Patient Service Revenue	\$ 24,479,358	\$ 23,906,975	\$ 26,905,888	\$ (2,998,913)	-11.1%
FMAP	n/a	4,735,941	1,552,500	3,183,441	205.1%
Inter-Governmental Transfers (IGT)	12,223,438	10,137,532	10,137,532	-	0.0%
NetDSH	n/a	30,278,862	2,794,500	27,484,362	983.5%
Total Patient Service Revenue	36,702,796	69,059,311	41,390,420	27,668,890	66.8%
Other revenue	245,902	347,554	401,572	(54,017)	-13.5%
Total operating revenue	36,948,698	69,406,865	41,791,992	27,614,873	66.1%
<b><u>Operating expenses</u></b>					
Salaries and wages	49,973,689	53,710,575	58,232,586	4,522,012	7.8%
Employee benefits (Excludes Pension Expense)	8,945,290	7,610,788	8,250,422	639,634	7.8%
Pension Expense	9,522,291	6,724,517	6,724,517	-	0.0%
Supplies	8,916,663	13,359,164	13,643,010	283,846	2.1%
Purchased services, rental and other	14,412,931	24,462,301	24,894,483	432,182	1.7%
Depreciation	2,761,730	2,298,506	2,298,506	(0)	0.0%
Utilities	1,775,792	1,632,695	1,771,703	139,008	7.8%
Services contributed by other County offices	2,083,535	273,330	273,330	-	0.0%
Total operating expenses	98,391,922	110,071,876	116,088,556	6,016,680	5.2%
Operating Loss	(61,443,224)	(40,665,011)	(74,296,564)	33,631,553	-45.3%
<b><u>Nonoperating revenue (expense)</u></b>					
Property taxes	16,924,527	16,853,134	17,502,873	(649,739)	-3.7%
Sales taxes	12,451,275	33,101,357	34,894,632	(1,793,275)	-5.1%
Cigarette taxes	15,405,116	3,506,698	4,242,735	(736,037)	-17.3%
Interest income	17,920	4,152	-	4,152	
Interest Earnings Transfer Out	n/a	2,060,757	2,060,757	-	0.0%
Pension plan contribution	9,522,291	6,724,517	6,724,517	-	0.0%
Services contributed by other County Offices	2,083,535	273,330	273,330	-	0.0%
Total nonoperating revenue	56,404,663	62,523,945	65,698,844	(3,174,899)	-4.8%
Income (Loss) before other revenue, expenses, gains, losses, and transfers	(5,038,560)	21,858,934	(8,597,720)	30,456,655	354.2%
Change in net assets	<b>\$ (5,038,560)</b>	<b>\$ 21,858,934</b>	<b>\$ (8,597,720)</b>	<b>\$ 30,456,655</b>	<b>354.2%</b>

These consolidated financial statements should be read only in connection with the  
accompanying Management Discussion & Analysis

Page 5 of 5

**Year-To-Date Cash Receipts**  
**Actual to Budget Comparison by Payer Type**

**John H. Stroger, Jr., Hospital of Cook County**  
**August-2009**

Payer Type	Actual	Budget	Variance
Medicaid	\$ 105,619,196	\$ 123,787,116	\$ (18,167,920)
Medicare	31,779,917	33,000,226	(1,220,309)
Third Party	8,705,887	5,397,998	3,307,889
Self-Pay	2,563,514	1,612,390	951,124
Totals	<u>\$ 148,668,514</u>	<u>\$ 163,797,729</u>	<u>\$ (15,129,215)</u>

**Provident Hospital of Cook County**  
**August-2009**

Payer Type	Actual	Budget	Variance
Medicaid	\$ 14,809,490	\$ 17,116,651	\$ (2,307,161)
Medicare	6,496,651	7,669,918	(1,173,267)
Third Party	2,409,174	1,992,211	416,963
Self-Pay	191,660	127,109	64,551
Totals	<u>\$ 23,906,975</u>	<u>\$ 26,905,888</u>	<u>\$ (2,998,913)</u>

**Oak Forest Hospital of Cook County**  
**August-2009**

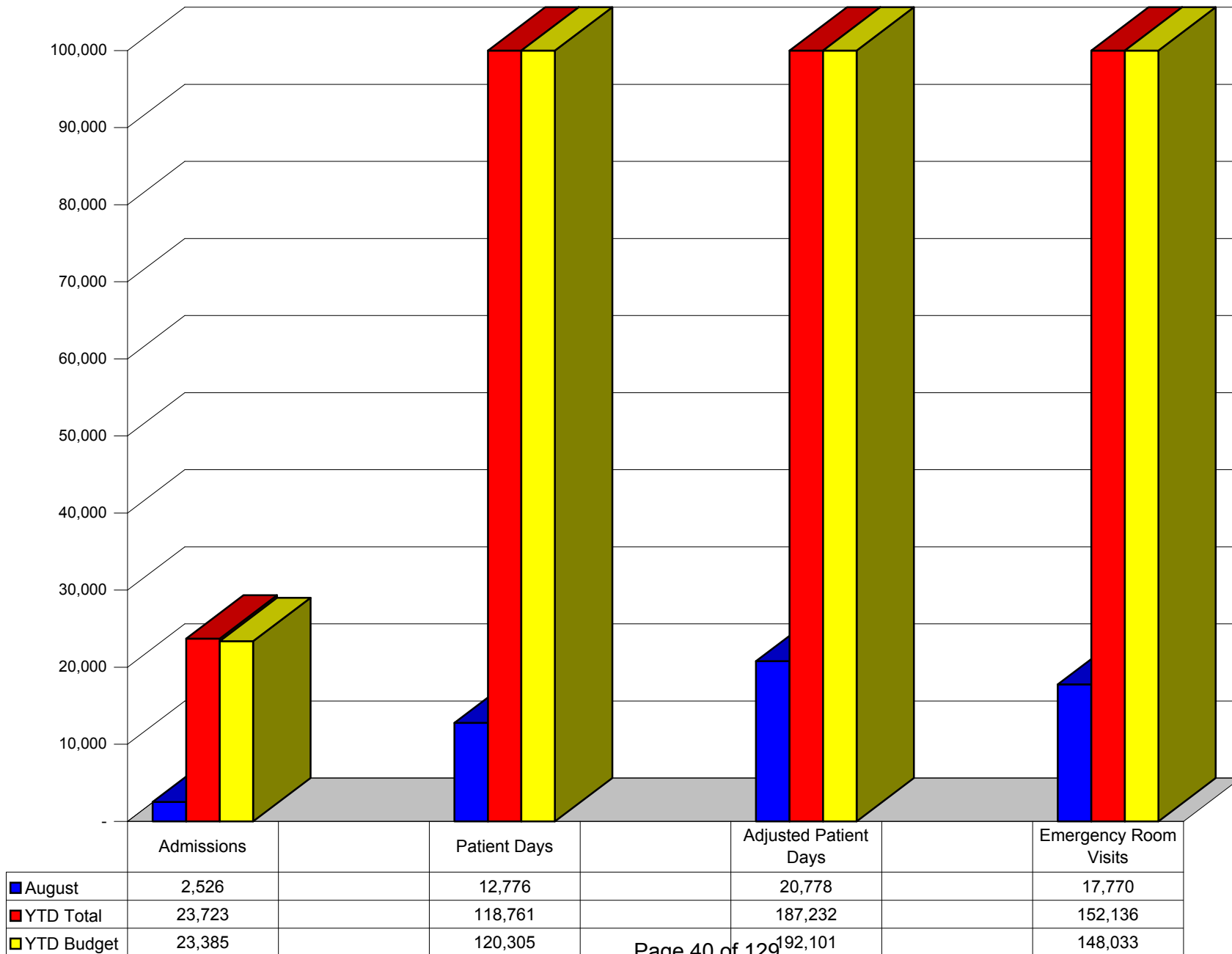
Payer Type	Actual	Budget	Variance
Medicaid	\$ 19,843,781	\$ 24,512,669	\$ (4,668,888)
Medicare	3,238,452	2,428,903	809,549
Third Party	544,953	389,388	155,565
Self-Pay	128,374	186,676	(58,302)
Totals	<u>\$ 23,755,560</u>	<u>\$ 27,517,636</u>	<u>\$ (3,762,076)</u>

**CCHHS Totals**  
**August-2009**

Payer Type	Actual	Budget	Difference
Medicaid	\$ 140,272,468	\$ 165,416,436	\$ (25,143,968)
Medicare	41,515,020	43,099,046	(1,584,026)
Third Party	11,660,014	7,779,597	3,880,417
Self-Pay	2,883,548	1,926,175	957,373
Totals	<u>\$ 196,331,050</u>	<u>\$ 218,221,253</u>	<u>\$ (21,890,203)</u>

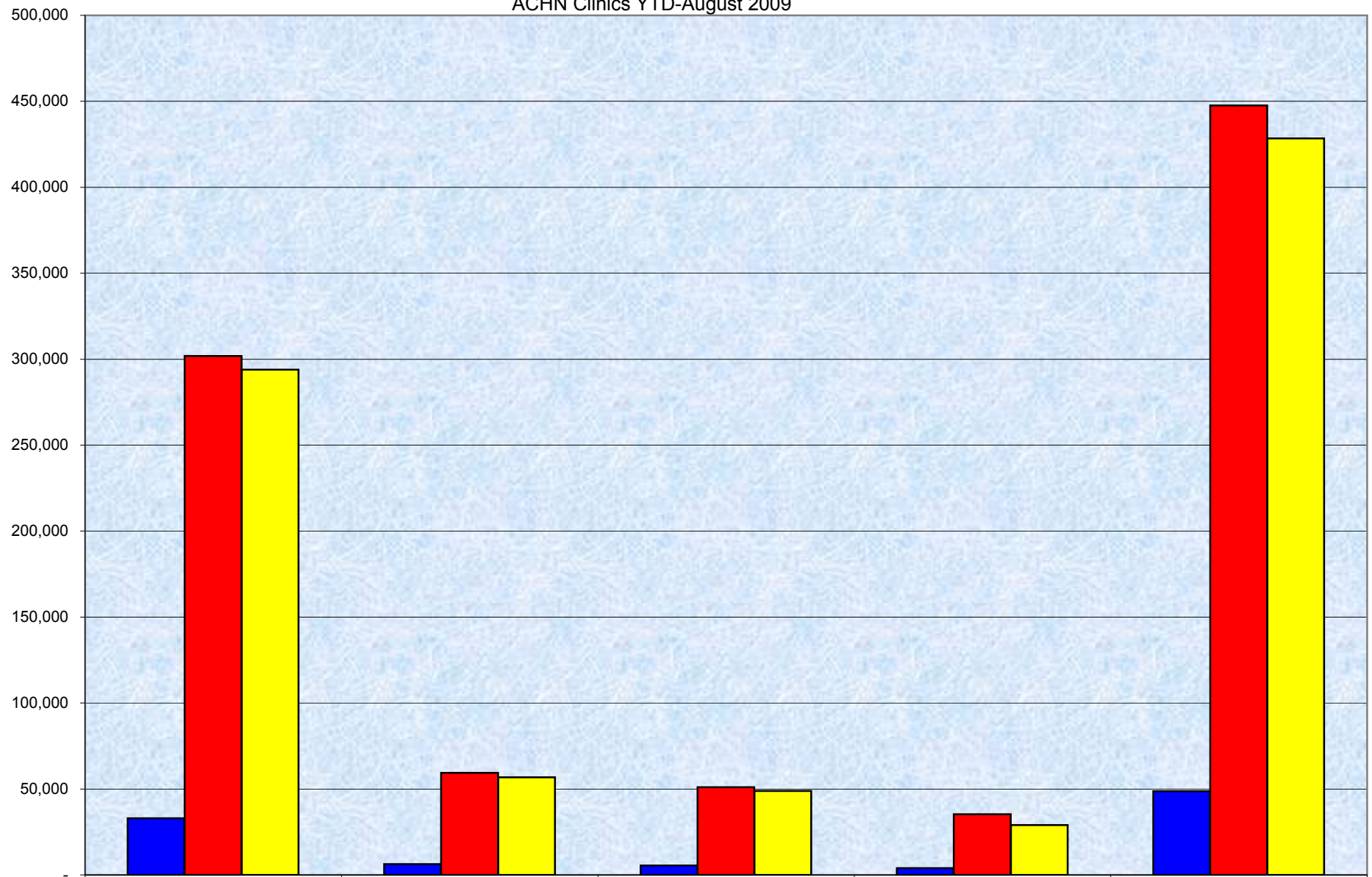
Cook County Health and Hospitals System  
Utilization Factors YTD-August 2009

**System Hospitals Combined**





Cook County Health Hospital System  
Utilization Factors  
ACHN Clinics YTD-August 2009



	Fantus/Stroger Campus	West Cluster	South Cluster	South Suburban Cluster	Total ACHN Visits
■ August	32,994	6,298	5,418	3,949	48,659
■ YTD Total	301,922	59,320	51,079	35,273	447,594
■ YTD Budget	293,906	56,719	48,824	28,971	428,420

**Cook County Health & Hospitals System  
Utilization Factors**

<u>J.H. Stroger Hospital</u>	2009 August	YTD Total	YTD Budget	YTD Variance	%% Variance
Admissions	1,981	17,810	17,404	406	2.3%
Patient days	9,745	87,203	86,914	289	0.3%
Adjusted Patient Days	15,915	136,284	138,919	(2,635)	-1.9%
Emergency Room Visits	11,567	98,857	96,274	2,583	2.7%
Case Mix Index	1.2912				
Average Length of Stay	5.1		5.0	(0.1)	-2.0%

<u>Provident Hospital</u>					
Admissions	326	3,605	3,886	(281)	-7.2%
Patient days	1,262	14,296	15,583	(1,287)	-8.3%
Adjusted Patient Days	2,032	22,283	26,075	(3,792)	-14.5%
Emergency Room Visits	3,406	29,478	30,222	(744)	-2.5%
Case Mix Index	0.9385				
Average Length of Stay	3.7		4.0	0.3	7.5%

<u>Oak Forest Hospital</u>					
Admissions	219	2,308	2,095	213	10.2%
Patient days	1,769	17,262	17,808	(546)	-3.1%
Adjusted Patient Days	2,831	28,665	27,107	1,558	5.7%
Emergency Room Visits	2,797	23,801	21,537	2,264	10.5%
Case Mix Index	0.9460				
Average Length of Stay - Acute	3.3		6.9	3.6	52.2%
Average Length of Stay - Rehab	12.0		15.2	3.2	21.1%

The Rehab LOS does not include 5 patients whose total LOS was 684 days (average LOS of 136.8 days). Including these 5 patients, the Average Rehab LOS would have been 28.0 days.

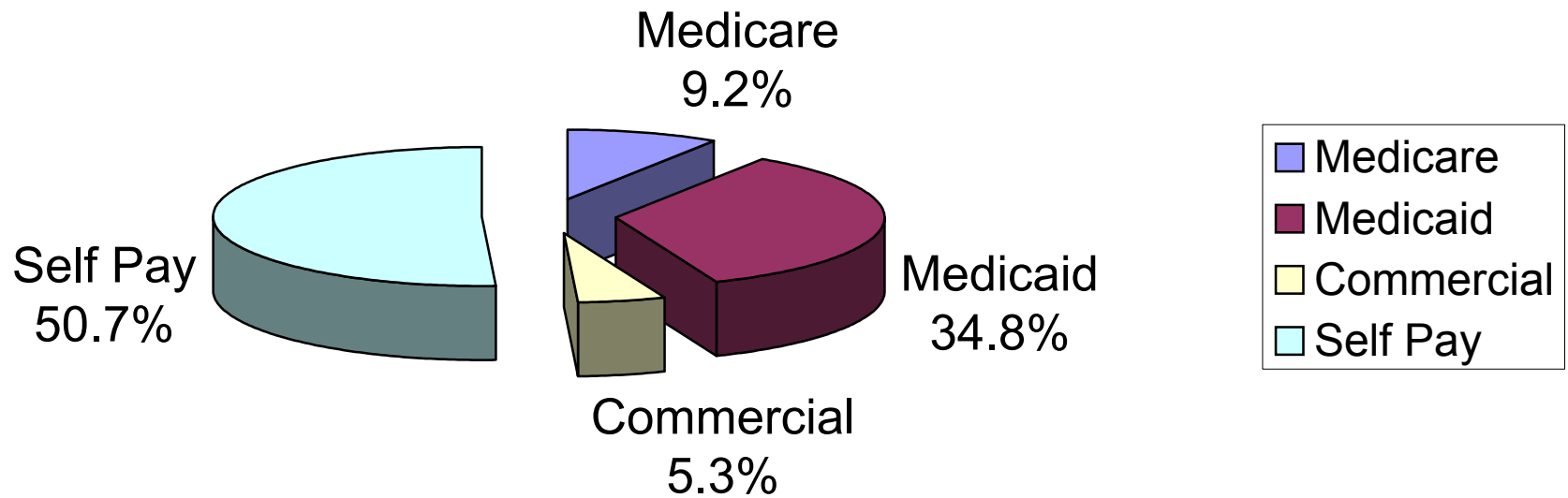
<b>Total System</b>					
Admissions	2,526	23,723	23,385	338	1.4%
Patient Days	12,776	118,761	120,305	(1,544)	-1.3%
Adjusted Patient Days	20,778	187,232	192,101	(4,869)	-2.5%
Emergency Room Visits	17,770	152,136	148,033	4,103	2.8%

**Cook County Health & Hospitals System  
ACHN - Clinics**

<b>Fantus/Stroger Campus</b>	32,994	301,922	293,906	8,016	2.7%
<b>West Cluster</b>	6,298	59,320	56,719	2,601	4.6%
<b>South Cluster</b>	5,418	51,079	48,824	2,255	4.6%
<b>South Suburban Cluster</b>	3,949	35,273	28,971	6,302	21.8%
<b>Total ACHN Visits</b>	48,659	447,594	428,420	19,174	4.5%

The Morton East Clinic, a school based clinic normally reported in the West Cluster, has no visits for August-2009 since school is not in session.

# **August 2009 YTD** **Payer Mix Comparison Cook County Health & Hospitals System Combined IP/OP**



Prior Year Payer Mix Comparison

Payer Type	August-09	August-08	Difference
Medicare	9.2%	10.8%	-1.6%
Medicaid	34.8%	27.5%	7.3%
Commercial	5.3%	4.7%	0.6%
Self-Pay	50.7%	57.0%	-6.3%

**Cook County Health and Hospitals System  
Top 10 DRG's-Aug-09**

**John H. Stroger, Jr. Hospital of Cook County**

Rank	DRG and Description	Total Patients	Total Days	Avg LOS	Case Mix	MEDICARE
						Geometric Avg LOS
1	392 ESOPHAGITIS, GASTROENT & MISC DIGEST DISORDERS W	61	186	3.05	0.6703	2.8
2	313 CHEST PAIN	46	86	1.87	0.5314	1.7
3	603 CELLULITIS W/O MCC	44	161	3.66	0.8027	3.9
4	812 RED BLOOD CELL DISORDERS W/O MCC	39	91	2.33	0.7630	2.8
5	743 UTERINE & ADNEXA PROC FOR NON-MALIGNANCY W/O CC	33	90	2.73	0.8437	2.0
6	897 ALCOHOL/DRUG ABUSE OR DEPENDENCE W/O REHABILITATION THERAPY W	31	90	2.90	0.6198	3.3
7	775 VAGINAL DELIVERY W/O COMPLICATING DIAGNOSES	29	95	3.28	0.4800	2.0
8	847 CHEMOTHERAPY W/O ACUTE LEUKEMIA AS SECONDARY DIAGNOSIS W CC	22	99	4.50	0.9421	2.7
9	641 NUTRITIONAL & MISC METABOLIC DISORDERS W/O MCC	19	80	4.21	0.6820	3.1
10	690 KIDNEY & URINARY TRACT INFECTIONS W/O MCC	19	96	5.05	0.7581	3.5

**Provident Hospital of Cook County**

Rank	DRG and Description	Total Patients	Total Days	Avg LOS	Case Mix	MEDICARE
						Geometric Avg LOS
1	775 VAGINAL DELIVERY W/O COMPLICATING DIAGNOSES	21	55	2.62	0.4800	2.0
2	313 CHEST PAIN	20	61	3.05	0.5314	1.7
3	293 HEART FAILURE & SHOCK W/O CC/MCC	19	47	2.47	0.7220	3.1
4	312 SYNCOPE & COLLAPSE	13	37	2.85	0.7097	2.5
5	203 BRONCHITIS & ASTHMA W/O CC/MCC	10	12	1.20	0.5956	2.8
6	292 HEART FAILURE & SHOCK W CC	9	31	3.44	1.0069	4.1
7	603 CELLULITIS W/O MCC	9	42	4.67	0.8027	3.9
8	774 VAGINAL DELIVERY W COMPLICATING DIAGNOSES	8	21	2.63	0.6511	2.6
9	641 NUTRITIONAL & MISC METABOLIC DISORDERS W/O MCC	6	24	4.00	0.6820	3.1
10	690 KIDNEY & URINARY TRACT INFECTIONS W/O MCC	6	24	4.00	0.7581	3.5

**Oak Forest Hospital of Cook County**

Rank	DRG and Description	Total Patients	Total Days	Avg LOS	Case Mix	MEDICARE
						Geometric Avg LOS
1	313 CHEST PAIN	26	61	2.35	0.5314	1.7
2	603 CELLULITIS W/O MCC	18	67	3.72	0.8027	3.9
3	392 ESOPHAGITIS, GASTROENT & MISC DIGEST DISORDERS W/O MCC	15	41	2.73	0.6703	2.8
4	207 RESPIRATORY SYSTEM DIAGNOSIS W VENTILATOR SUPPORT 96+ HOURS	6	704	117.33	5.1055	12.8
5	639 DIABETES W/O CC/MCC	6	19	3.17	0.5598	2.5
6	202 BRONCHITIS & ASTHMA W CC/MCC	5	17	3.40	0.8157	3.5
7	292 HEART FAILURE & SHOCK W CC	5	30	6.00	1.0069	4.1
8	310 CARDIAC ARRHYTHMIA & CONDUCTION DISORDERS W/O CC/MCC	5	11	2.20	0.5843	2.3
9	690 KIDNEY & URINARY TRACT INFECTIONS W/O MCC	5	18	3.60	0.7581	3.5
10	897 ALCOHOL/DRUG ABUSE OR DEPENDENCE W/O REHABILITATION THERAPY W MCC	5	15	3.00	0.6198	3.3

COOK COUNTY HEALTH AND HOSPITALS SYSTEM  
**FINANCIAL STATEMENT DISCLOSURE CHECKLIST**  
Fiscal Year 2009

**OBJECTIVE:**

The object of this checklist is to help determine if the form and contents of the financial statements are in conformity with the accounting standards applicable to financial statement basis of accounting.

**DISCLOSURE PRINCIPLES:**

Note: Management can comply with a disclosure principle by making disclosure in body of financial statements or in the notes accompanying the financial statements. In a compilation engagement, management's election to omit substantially all disclosures applies to all disclosure principles in GAAP financial statements.

	<u>Yes, N/A, No?</u>	<u>If no, state reason (immaterial, estimated, etc.)</u>
<b>FINANCIAL STATEMENT REFERENCES:</b>		
1. Do the financial statements reference footnotes (MD&A) or selected information?	Yes	
<b>GENERAL DISCLOSURES:</b>		
<b><u>A. Estimates:</u></b>		
1. General disclosure about use of estimates (MD&A)?	Yes	
2. Disclosure of possible changes in estimates?	Yes	
<b><u>B. Vulnerabilities do to concentrations in following areas disclosed?:</u></b>		
1. Customers?	Yes	
2. Suppliers?	Yes	
3. Lenders?	Yes	
4. Products?	Yes	
5. Supply of materials, labor or supplies?	Yes	
6. Location of assets in geographic area?	Yes	
<b><u>C. Related parties (FASB 57):</u></b>		
1. Known common control and economic dependency disclosure?	Yes	
2. Known transactions with related parties disclosed?	Yes	
<b><u>OTHER DISCLOSURE AREAS TO BE CONSIDERED:</u></b>		
1. Method of consolidations?	Yes	
2. Accounting changes including changes in GAAP and in estimates?	Yes	
3. Business combinations?	Yes	
4. Discontinues operations?	Yes	
5. Going concern?	Yes	

**COMMENTS:**

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Completed by George Lim  
Reviewed by Dorothy M. Loring

Date 10-28-09  
Date 10/28/09

**Cook County Health and Hospitals System**

**Income Statement for the Ten Months Ended**  
**September 30, 2009**

As of November 24, 2009

## **Index**

1. Mission Statement
2. Attestation Statement
3. Management Discussion and Analysis
4. Income Statement
5. Cash Receipts – Actual vs. Budget
6. Statistics
7. Payer Mix
8. Disclosure Checklist

## **COOK COUNTY HEALTH & HOSPITALS SYSTEM**

### **MISSION STATEMENT**

The Cook County Health and Hospitals System will deliver integrated health services with dignity and respect regardless of a patient's ability to pay; and,

Foster partnerships with other health providers and communities to enhance the health of the public; and,

Advocate for policies, which promote and protect the physical, mental and social well being of the people of Cook County.



Board of Directors  
Cook County Health and Hospitals System

The accompanying monthly financial statement package of the Cook County Health and Hospitals System, for the ten months ended September 30, 2009 and the related Management's Discussion and Analysis, Income Statement, Cash Receipts, Statistics, Payer Mix for Each Facility have been prepared by Management who is responsible for their presentation and disclosure. These statements have not been compiled, reviewed or audited by independent accountants.

CCHHS maintains an internal control structure designed to provide reasonable assurance that assets are safeguarded and that transactions are properly executed, recorded and summarized to produce reliable records and reports,

To the best of Management's knowledge and belief the statements and related information were prepared in conformity with generally accepted accounting principles and governmental accounting standards using the modified accrual basis of accounting and are based on recorded transactions and Management's best estimates and judgment.

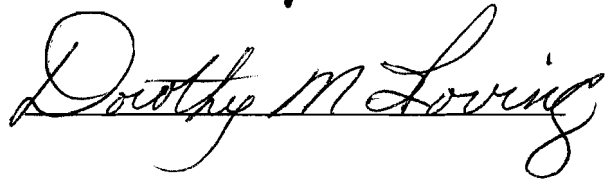
William T. Foley, Chief Executive Officer

A handwritten signature in black ink, appearing to be 'W. T. Foley', written over a horizontal line.

Michael D. Ayres, Chief Financial Officer

A handwritten signature in black ink, appearing to be 'Michael D. Ayres', written over a horizontal line.

Dorothy M. Loving, Executive Director of Finance

A handwritten signature in black ink, appearing to be 'Dorothy M. Loving', written over a horizontal line.

### **Summary**

The Cook County Health and Hospitals System year to date financial results finished the ten month of the fiscal year ahead of budget by \$124,599,392. The overall revenue excess at the end of ten months was \$112,431,953. Expenses were below budget by \$12,167,439 or 1.4%.

### **Operating Revenue**

Fees at the end of September collected from patient services were below budget year to date by \$32,811,225 or 13.6%. The number of Medicare visits is down this year compared to the same period last year.

Other Revenue at the end of September is below the budget by \$112,682 or 1.9%. Prior year revenues included one time payments which was factored into the 2009 budget.

FMAP and NetDSH are recognized on an accrual basis to Budget.

Total Operating Revenue at the end of September was above budget year to date by \$131,045,850 or 32.8%.

### **Operating Expenses**

Operating Expenses at the end of September were below budget by \$12,167,439 or 1.4%. This favorable expense performance was due to positive variances for Supplies, Purchased Services, and Utilities. Salaries and Employee Benefits were under the budget year to date.

### **Salaries and Wages – \$35,305,437 or 7.5%**

Salaries and wages were below the budget at the end of September due to the FY 2009 Budget not being approved until mid-February which resulted in none of the new budgeted positions being recruited for.

This information is an integral part of the accompanying consolidated financial statements

**Benefits - \$4,992,956 or 7.5%**

The level of Benefit expense is directly related to salary and wage expense. Benefits for employees are below the budget because salaries and wages are also below the budget.

**Supplies – \$2,500,000 or 2.1%**

Each of the System facilities supply expenses are below the budget year to date. The System is using the accrual convention to estimate supply expense based on the budgeted expenditures minus any documented savings to date.

In comparison to the prior year, the estimated YTD September 30, 2008 supply expense of \$102,674,287 (\$75,552,194 as of YTD September '09) was based on actual expense taken from the Comptroller's ledger of actual items paid by the County. During the preparation of the prior year's report, there were no attempts to estimate an accrual for any missing expenses.

**Purchased Services, Rental, and Other - \$2,100,000 or 1.7%**

The year to date level expenses for the System for this category continues to be significantly below the budget. The method used to estimate expense is the same for purchased services as is used for supplies.

Similar to supplies, the prior YTD September 30, 2008 estimated purchase services, rental, and other expense amount of \$89,105,776 (\$79,873,058 as of YTD September '09) was based on expenses taken from the Comptroller's ledgers.

**Utilities - \$4,102,076 or 23.1%**

The estimated System year to date expense for utilities in total is below budget. The accrual convention to estimate this expense is based on total YTD bills, paid and unpaid, received by the Cook County Industrial Engineer responsible for processing the utility bills for the County.

This information is an integral part of the accompanying consolidated financial statements

Similar to supplies, the prior YTD September 30, 2008 estimated utilities expense of \$14,870,704 (\$10,366,933 as of YTD September '09) was also taken from the Comptroller's ledgers.

### **System Expenses per Adjusted Patient Day**

A comparison of year to date expenses per adjusted patient day to the budget is as follows:

<b><u>Institution</u></b>	<b><u>Budget</u></b>	<b><u>Actual</u></b>	<b><u>Variance</u></b>
Stroger	\$4,260	\$4,133	2.99%
Oak Forest	\$4,352	\$3,825	12.11%
Provident	\$4,459	\$4,948	-10.99%

### **Non Operating Revenue**

Non operating revenue at the end of September was below budget by \$18,613,887 or 4.0%. The largest shortfalls from budget are for sales taxes.

Interest Earnings Transfer Out is recognized on an accrual basis to Budget.

This information is an integral part of the accompanying consolidated financial statements

Cook County Health and Hospitals System of Illinois  
Preliminary Statement of Revenues and Expenses vs. Budget - Modified Accrual Basis  
For Ten Months Ending September 30, 2008 and 2009 (UNAUDITED)  
**CONSOLIDATED**

	Total for the Ten Months Ending September 30, 2008	Total for the Ten Months Ending September 30, 2009	BUDGET	Difference Favorable (Unfavorable)	Difference as % of Budget
<b><u>Operating revenue</u></b>					
Patient Service Revenue	\$ 219,065,485	\$ 208,157,364	\$ 240,968,589	\$ (32,811,225)	-13.6%
FMAP	n/a	35,785,179	16,538,462	19,246,717	116.4%
Inter-Governmental Transfers (IGT)	102,998,699	109,375,000	109,375,000	-	0.0%
NetDSH	n/a	171,723,039	27,000,000	144,723,039	536.0%
Total Patient Service Revenue	322,064,184	525,040,582	393,882,050	131,158,532	33.3%
Other revenue	6,430,333	5,796,963	5,909,645	(112,682)	-1.9%
Total operating revenue	328,494,517	530,837,545	399,791,695	131,045,850	32.8%
<b><u>Operating expenses</u></b>					
Salaries and wages	414,789,205	436,768,633	472,074,070	35,305,437	7.5%
Employee benefits (Excludes Pension Expense)	74,247,269	61,890,115	66,883,072	4,992,956	7.5%
Pension Expense	75,369,055	54,513,128	54,513,128	-	0.0%
Supplies	102,674,287	131,013,496	133,513,496	2,500,000	1.9%
Purchased services, rental & other	89,105,776	132,304,463	134,404,463	2,100,000	1.6%
Depreciation	39,685,894	33,887,747	33,887,747	(0)	0.0%
Utilities	14,870,704	13,681,790	17,783,867	4,102,076	23.1%
Services contributed by other County offices	5,327,889	3,409,111	3,409,111	-	0.0%
Less: Unallocated budget reduction for the year of \$44,199,636	n/a	0	(36,833,030)	(36,833,030)	
Total operating expenses	816,070,079	867,468,483	879,635,922	12,167,439	1.4%
Operating Loss	(487,575,562)	(336,630,938)	(479,844,227)	143,213,289	-29.8%
<b><u>Nonoperating revenue (expense)</u></b>					
Property taxes	118,688,173	117,792,804	120,323,438	(2,530,634)	-2.1%
Sales taxes	88,106,619	234,478,442	246,000,000	(11,521,558)	-4.7%
Cigarette taxes	108,960,110	24,511,824	29,166,667	(4,654,842)	-16.0%
Interest Income	750,398	93,137	-	93,137	
Interest Earnings Transfer Out	n/a	14,166,667	14,166,667	-	0.0%
Pension plan contribution	75,369,055	54,513,128	54,513,128	-	0.0%
Services contributed by other County Offices	5,327,889	3,409,111	3,409,111	-	0.0%
Total nonoperating revenue	397,202,244	448,965,113	467,579,010	(18,613,897)	-4.0%
Income (Loss) before other revenue, expenses, gains, losses, and transfers	(90,373,318)	112,334,174	(12,265,217)	124,599,392	1015.9%
Change in net assets	<b>\$ (90,373,318)</b>	<b>\$ 112,334,174</b>	<b>\$ (12,265,217)</b>	<b>\$ 124,599,392</b>	<b>1015.9%</b>

These consolidated financial statements should be read only in connection with the  
accompanying Management Discussion & Analysis

Preliminary Combining Statement of Revenues, Expenses,  
and Changes in Net Assets of Operating Accounts - Modified Accrual Basis  
For Ten Months Ending September 30, 2009 (UNAUDITED)

**COMBINED**

	John H. Stroger, Jr Hospital	Oak Forest Hospital	Provident Hospital	Total
<b><u>Operating revenue</u></b>				
Patient Service Revenue	\$ 157,230,502	\$ 25,821,335	\$ 25,105,527	\$ 208,157,364
FMAP	25,371,997	5,677,241	4,735,941	35,785,179
Inter-Governmental Transfers (IGT)	81,564,894	16,546,181	11,263,925	109,375,000
NetDSH	108,185,514	30,910,147	32,627,377	171,723,039
Total Patient Service Revenue	372,352,907	78,954,904	73,732,770	525,040,582
Other revenue	4,835,820	474,661	486,482.49	5,796,963
Total operating revenue	377,188,727	79,429,565	74,219,253	530,837,545
<b><u>Operating expenses</u></b>				
Salaries and wages	313,638,894	63,575,771	59,553,968	436,768,633
Employee benefits (Excludes Pension Expense)	44,442,631	9,008,687	8,438,797	61,890,115
Pension Expense	38,763,629	8,277,814	7,471,685	54,513,128
Supplies	101,837,740	14,300,702	14,875,054	131,013,496
Purchased services, rental and other	86,161,722	18,914,386	27,228,355	132,304,463
Depreciation	27,947,345	3,386,507	2,553,895	33,887,747
Utilities	9,233,922	2,657,931	1,789,938	13,681,790
Services contributed by other County offices	2,515,069	590,341	303,700	3,409,111
Total operating expenses	624,540,952	120,712,139	122,215,392	867,468,483
Operating Loss	(247,352,225)	(41,282,574)	(47,996,139)	(336,630,938)
<b><u>Nonoperating revenue (expense)</u></b>				
Property taxes	84,558,538	14,482,124	18,752,142	117,792,804
Sales taxes	168,726,840	28,795,690	36,955,912	234,478,442
Cigarette taxes	17,596,553	3,012,937	3,902,335	24,511,824
Interest income	68,989	12,115	12,033	93,137
Interest Earnings Transfer Out	10,156,253	1,720,683	2,289,730	14,166,667
Pension plan contribution	38,763,629	8,277,814	7,471,685	54,513,128
Services contributed by other County offices	2,515,069	590,341	303,700	3,409,111
Total nonoperating revenue	322,385,872	56,891,704	69,687,537	448,965,113
Income (Loss) before other revenue, expenses, gains, losses and transfers	75,033,647	15,609,130	21,691,398	112,334,174
Change in net assets	<b>\$ 75,033,647</b>	<b>\$ 15,609,130</b>	<b>\$ 21,691,398</b>	<b>\$ 112,334,174</b>

These consolidated financial statements should be read only in connection with the accompanying Management Discussion & Analysis

Page 2 of 5

Cook County Health and Hospitals System of Illinois  
Preliminary Statement of Revenues and Expenses vs. Budget - Modified Accrual Basis  
For Ten Months Ending September 30, 2008 and 2009 (UNAUDITED)

**John H. Stroger, Jr., Hospital of Cook County**

	Total for the Ten Months Ending September 30, 2008	Total for the Ten Months Ending September 30, 2009	BUDGET	Difference Favorable (Unfavorable)	Difference as % of Budget
<b><u>Operating revenue</u></b>					
Patient Service Revenue	\$ 162,064,713	\$ 157,230,502	\$ 180,874,567	\$ (23,644,065)	-13.1%
FMAP	n/a	25,371,997	12,375,731	12,996,266	105.0%
Inter-Governmental Transfers (IGT)	72,691,373	81,564,894	81,564,894	-	0.0%
NetDSH	n/a	108,185,514	20,204,100	87,981,414	435.5%
Total Patient Service Revenue	234,756,086	372,352,907	295,019,291	77,333,616	26.2%
Other revenue	5,482,740	4,835,820	5,022,723	(186,904)	-3.7%
Total operating revenue	240,238,826	377,188,727	300,042,015	77,146,712	25.7%
<b><u>Operating expenses</u></b>					
Salaries and wages	299,634,064	313,638,894	335,688,119	22,049,225	6.6%
Employee benefits (Excludes Pension Expense)	53,634,498	44,442,631	47,559,747	3,117,115	6.6%
Pension Expense	54,075,174	38,763,629	38,763,629	-	0.0%
Supplies	81,719,934	101,837,740	103,781,008	1,943,268	1.9%
Purchased services, rental and other	60,472,949	86,161,722	87,529,322	1,367,600	1.6%
Depreciation*	32,495,236	27,947,345	27,947,345	(0)	0.0%
Utilities	10,278,605	9,233,922	12,817,182	3,583,260	28.0%
Services contributed by other County offices	2,516,307	2,515,069	2,515,069	-	0.0%
Total operating expenses	594,826,767	624,540,952	656,601,420	32,060,469	4.9%
Operating Loss	(354,587,941)	(247,352,225)	(356,559,406)	109,207,181	-30.6%
<b><u>Nonoperating revenue (expense)</u></b>					
Property taxes	85,443,052	84,558,538	86,261,316	(1,702,778)	-2.0%
Sales taxes	63,427,487	168,726,840	177,017,564	(8,290,724)	-4.7%
Cigarette taxes	78,439,804	17,596,553	20,909,933	(3,313,381)	-15.8%
Interest income	548,158	68,989	-	68,989	
Interest Earnings Transfer Out	n/a	10,156,253	10,156,253		
Pension plan contribution	54,075,174	38,763,629	38,763,629	-	0.0%
Services contributed by other County Offices	2,516,307	2,515,069	2,515,069	-	0.0%
Total nonoperating revenue	284,449,982	322,385,872	335,623,765	(13,237,894)	-3.9%
Income (Loss) before other revenue, expenses, gains, losses, and transfers	(70,137,959)	75,033,647	(20,935,640)	95,969,287	458.4%
Change in net assets	<b>\$ (70,137,959)</b>	<b>\$ 75,033,647</b>	<b>\$ (20,935,640)</b>	<b>\$ 95,969,287</b>	<b>458.4%</b>

These consolidated financial statements should be read only in connection with the accompanying Management Discussion & Analysis

Page 3 of 5

Cook County Health and Hospitals System of Illinois  
Preliminary Statement of Revenues and Expenses vs. Budget - Modified Accrual Basis  
For Ten Months Ending September 30, 2008 and 2009 (UNAUDITED)

**Oak Forest Hospital of Cook County**

	Total for the Ten Months Ending September 30, 2008	Total for the Ten Months Ending September 30, 2009	BUDGET	Difference Favorable (Unfavorable)	Difference as % of Budget
<b><u>Operating revenue</u></b>					
Patient Service Revenue	\$ 29,578,376	\$ 25,821,335	\$ 30,360,766	\$ (4,539,431)	-15.0%
FMAP	n/a	5,677,241	2,451,000	3,226,241	131.6%
Inter-Governmental Transfers (IGT)	16,725,728	16,546,181	16,546,181	-	0.0%
NetDSH	n/a	30,910,147	4,001,400	26,908,747	672.5%
Total Patient Service Revenue	46,304,104	78,954,904	53,359,347	25,595,557	48.0%
Other revenue	508,671	474,661	440,731	33,930	7.7%
Total operating revenue	46,812,775	79,429,565	53,800,078	25,629,488	47.6%
<b><u>Operating expenses</u></b>					
Salaries and wages	59,415,946	63,575,771	71,683,077	8,107,306	11.3%
Employee benefits (Excludes Pension Expense)	10,635,455	9,008,687	10,156,189	1,147,502	11.3%
Pension Expense	10,990,132	8,277,814	8,277,814	-	0.0%
Supplies	10,716,827	14,300,702	14,573,588	272,886	1.9%
Purchased services, rental and other	11,880,804	18,914,386	19,214,604	300,218	1.6%
Depreciation	4,122,069	3,386,507	3,386,507	(0)	0.0%
Utilities	2,634,737	2,657,931	2,998,127	340,195	11.3%
Services contributed by other County offices	496,543	590,341	590,341	-	0.0%
Total operating expenses	110,892,513	120,712,139	130,880,247	10,168,108	7.8%
Operating Loss	(64,079,738)	(41,282,574)	(77,080,169)	35,797,595	-46.4%
<b><u>Nonoperating revenue (expense)</u></b>					
Property taxes	14,457,570	14,482,124	14,614,485	(132,361)	-0.9%
Sales taxes	10,732,394	28,795,690	30,210,623	(1,414,933)	-4.7%
Cigarette taxes	13,272,588	3,012,937	3,542,583	(529,646)	-15.0%
Interest income	103,058	12,115	-	12,115	
Interest Earnings Transfer Out	n/a	1,720,683	1,720,683	-	0.0%
Pension plan contribution	10,990,132	8,277,814	8,277,814	-	0.0%
Services contributed by other County Offices	496,543	590,341	590,341	-	0.0%
Total nonoperating revenue	50,052,285	56,891,704	58,956,529	(2,064,825)	-3.5%
Income (Loss) before other revenue, expenses, gains, losses, and transfers	(14,027,453)	15,609,130	(18,123,640)	33,732,770	186.1%
Change in net assets	<b>\$ (14,027,453)</b>	<b>\$ 15,609,130</b>	<b>\$ (18,123,640)</b>	<b>\$ 33,732,770</b>	<b>186.1%</b>

These consolidated financial statements should be read only in connection with the  
accompanying Management Discussion & Analysis

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Cook County Health and Hospitals System of Illinois  
Preliminary Statement of Revenues and Expenses vs. Budget - Modified Accrual Basis  
For Ten Months Ending September 30, 2008 and 2009 (UNAUDITED)

**Provident Hospital of Cook County**

	Total for the Ten Months Ending September 30, 2008	Total for the Ten Months Ending September 30, 2009	BUDGET	Difference Favorable (Unfavorable)	Difference as % of Budget
<b><u>Operating revenue</u></b>					
Patient Service Revenue	\$ 27,422,396	\$ 25,105,527	\$ 29,733,256	\$ (4,627,729)	-15.6%
FMAP	n/a	4,735,941	1,711,731	3,024,210	176.7%
Inter-Governmental Transfers (IGT)	13,581,598	11,263,925	11,263,925	-	0.0%
NetDSH	n/a	32,627,377	2,794,500	29,832,877	1067.6%
Total Patient Service Revenue	41,003,994	73,732,770	45,503,412	28,229,358	62.0%
Other revenue	438,922	486,482	446,191	40,292	9.0%
Total operating revenue	41,442,916	74,219,253	45,949,603	28,269,650	61.5%
<b><u>Operating expenses</u></b>					
Salaries and wages	55,739,195	59,553,968	64,702,874	5,148,906	8.0%
Employee benefits (Excludes Pension Expense)	9,977,316	8,438,797	9,167,136	728,339	7.9%
Pension Expense	10,303,749	7,471,685	7,471,685	-	0.0%
Supplies	10,237,526	14,875,054	15,158,900	283,846	1.9%
Purchased services, rental and other	16,752,023	27,228,355	27,660,536	432,182	1.6%
Depreciation	3,068,589	2,553,895	2,553,895	(0)	0.0%
Utilities	1,957,362	1,789,938	1,968,558	178,621	9.1%
Services contributed by other County offices	2,315,039	303,700	303,700	-	0.0%
Total operating expenses	110,350,799	122,215,392	128,987,285	6,771,893	5.3%
Operating Loss	(68,907,883)	(47,996,139)	(83,037,682)	35,041,543	-42.2%
<b><u>Nonoperating revenue (expense)</u></b>					
Property taxes	18,787,551	18,752,142	19,447,637	(695,495)	-3.6%
Sales taxes	13,946,738	36,955,912	38,771,813	(1,815,901)	-4.7%
Cigarette taxes	17,247,718	3,902,335	4,714,150	(811,815)	-17.2%
Interest income	99,182	12,033	-	12,033	
Interest Earnings Transfer Out	n/a	2,289,730	2,289,730	-	0.0%
Pension plan contribution	10,303,749	7,471,685	7,471,685	-	0.0%
Services contributed by other County Offices	2,315,039	303,700	303,700	-	0.0%
Total nonoperating revenue	62,699,977	69,687,537	72,998,715	(3,311,178)	-4.5%
Income (Loss) before other revenue, expenses, gains, losses, and transfers	(6,207,906)	21,691,398	(10,038,967)	31,730,365	316.1%
Change in net assets	<b>\$ (6,207,906)</b>	<b>\$ 21,691,398</b>	<b>\$ (10,038,967)</b>	<b>\$ 31,730,365</b>	<b>316.1%</b>

These consolidated financial statements should be read only in connection with the  
accompanying Management Discussion & Analysis

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**Year-To-Date Cash Receipts**  
**Actual to Budget Comparison by Payer Type**

**John H. Stroger, Jr., Hospital of Cook County**  
**September-2009**

Payer Type	Actual	Budget	Variance
Medicaid	\$ 109,935,042	\$ 136,483,230	\$ (26,548,188)
Medicare	35,378,203	36,613,389	(1,235,186)
Third Party	9,138,768	5,989,020	3,149,748
Self-Pay	2,778,489	1,788,928	989,561
Totals	<u>\$ 157,230,502</u>	<u>\$ 180,874,567</u>	<u>\$ (23,644,065)</u>

**Provident Hospital of Cook County**  
**September-2009**

Payer Type	Actual	Budget	Variance
Medicaid	\$ 15,171,231	\$ 18,872,204	\$ (3,700,973)
Medicare	7,005,872	8,509,690	(1,503,818)
Third Party	2,718,593	2,210,336	508,257
Self-Pay	209,831	141,026	68,805
Totals	<u>\$ 25,105,527</u>	<u>\$ 29,733,256</u>	<u>\$ (4,627,729)</u>

**Oak Forest Hospital of Cook County**  
**September-2009**

Payer Type	Actual	Budget	Variance
Medicaid	\$ 21,161,832	\$ 27,026,791	\$ (5,864,959)
Medicare	3,921,967	2,694,838	1,227,129
Third Party	587,293	433,643	153,650
Self-Pay	150,243	205,494	(55,251)
Totals	<u>\$ 25,821,335</u>	<u>\$ 30,360,766</u>	<u>\$ (4,539,431)</u>

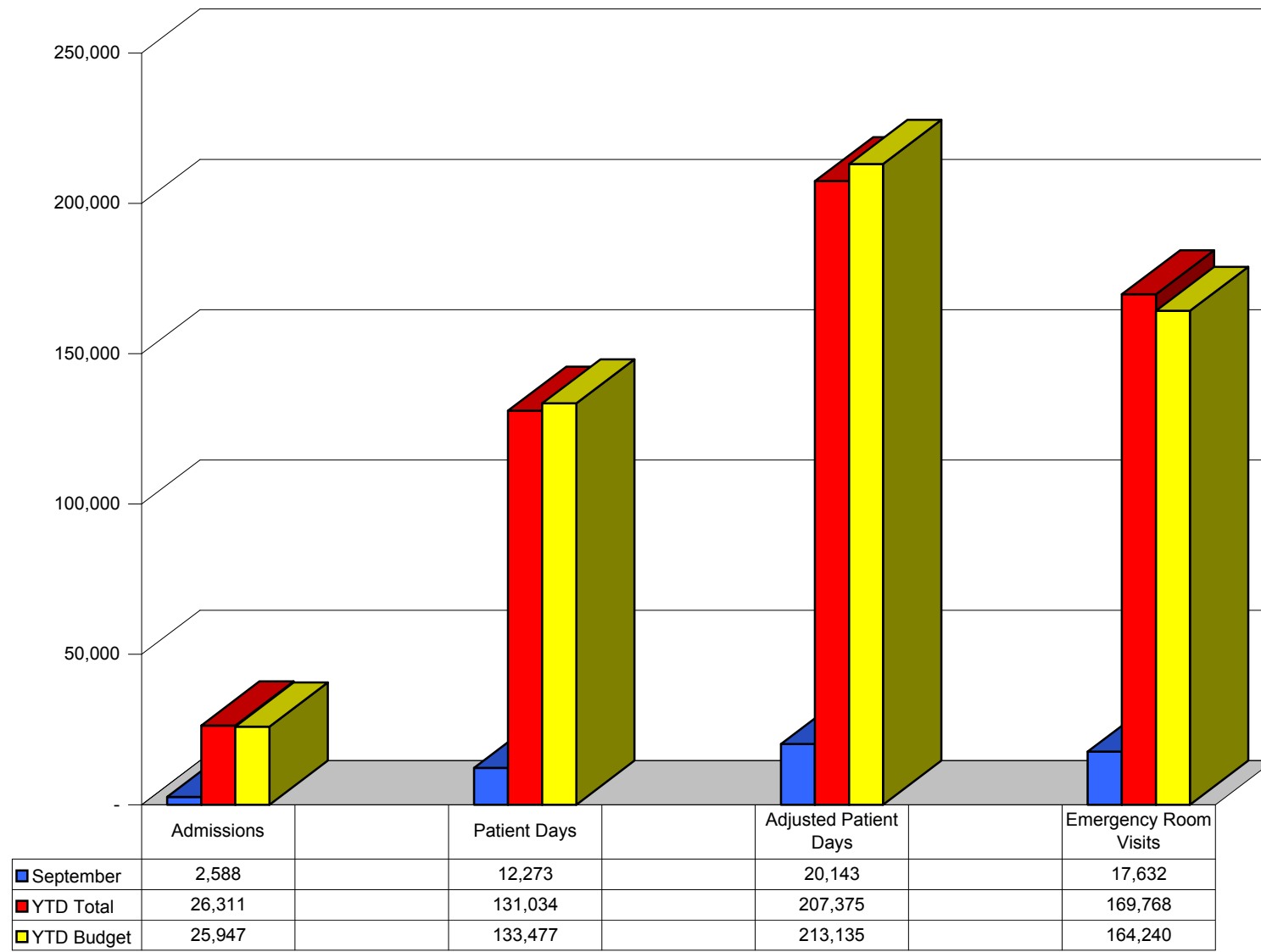
**CCHHS Totals**

**September-2009**

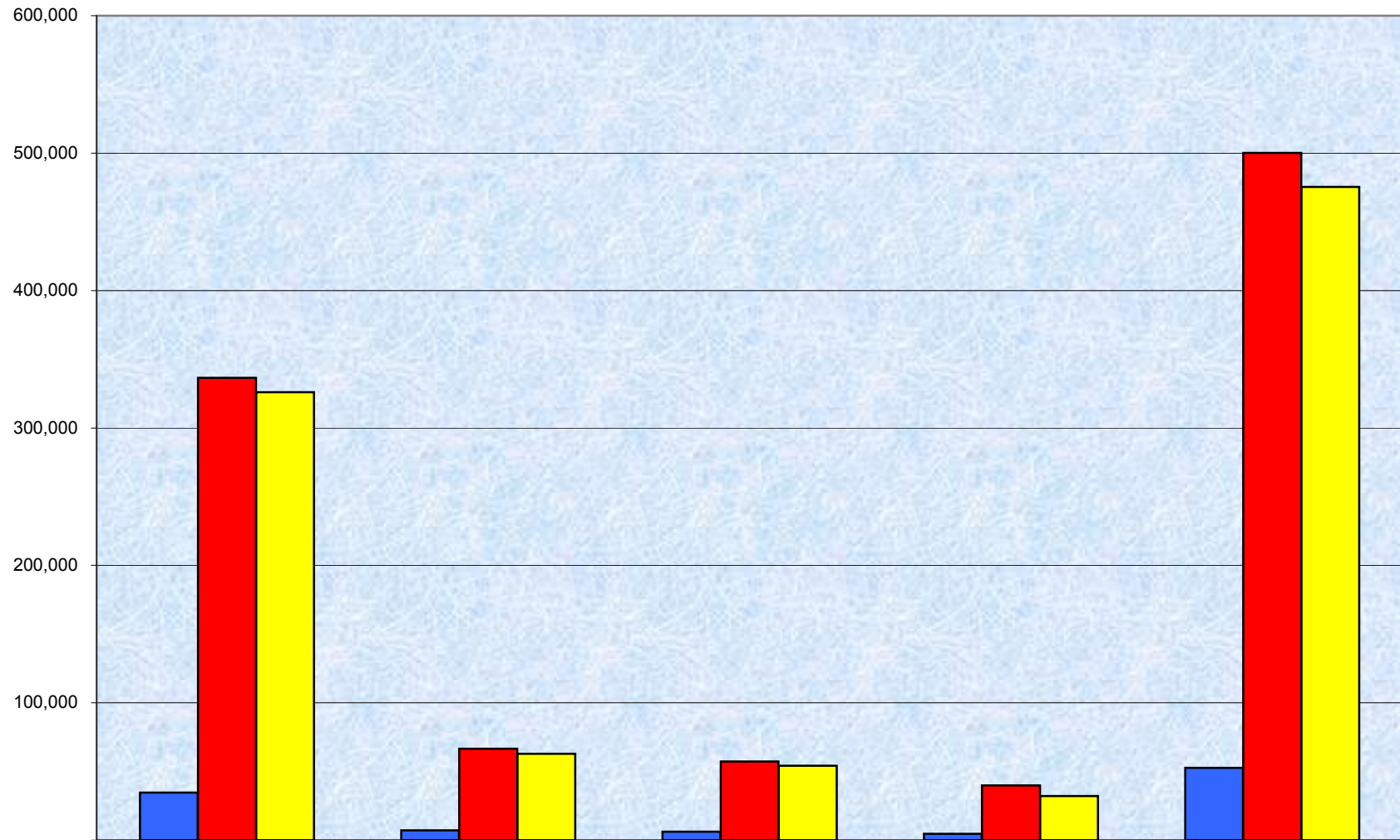
Payer Type	Actual	Budget	Difference
Medicaid	\$ 146,268,106	\$ 182,382,225	\$ (36,114,119)
Medicare	46,306,042	47,817,917	(1,511,875)
Third Party	12,444,654	8,632,999	3,811,655
Self-Pay	3,138,563	2,135,448	1,003,115
Totals	<u>\$ 208,157,365</u>	<u>\$ 240,968,589</u>	<u>\$ (32,811,224)</u>

Cook County Health and Hospitals System  
Utilization Factors YTD-September 2009

System Hospitals Combined



Cook County Health Hospital System  
Utilization Factors  
ACHN Clinics YTD-September 2009



	Fantus/Stroger Campus	West Cluster	South Cluster	South Suburban Cluster	Total ACHN Visits
September	34,618	7,161	6,197	4,604	52,580
YTD Total	336,540	66,481	57,276	39,877	500,174
YTD Budget	326,086	62,930	54,169	32,143	475,328

**Cook County Health & Hospitals System  
Utilization Factors**

<b><u>J.H. Stroger Hospital</u></b>	<b>2009 September</b>	<b>YTD Total</b>	<b>YTD Budget</b>	<b>YTD Variance</b>	<b>%% Variance</b>
Admissions	1,943	19,753	19,310	443	2.3%
Patient days	8,990	96,193	96,430	(237)	-0.2%
Adjusted Patient Days	14,833	151,117	154,130	(3,013)	-2.0%
Emergency Room Visits	11,217	110,074	106,814	3,260	3.1%
Case Mix Index	N/A				
Average Length of Stay	5.1		5.0	(0.1)	-2.0%

<b><u>Provident Hospital</u></b>					
Admissions	384	3,989	4,312	(323)	-7.5%
Patient days	1,498	15,794	17,289	(1,495)	-8.6%
Adjusted Patient Days	2,415	24,698	28,930	(4,232)	-14.6%
Emergency Room Visits	3,685	33,163	33,531	(368)	-1.1%
Case Mix Index	N/A				
Average Length of Stay	3.9		4.0	0.1	2.5%

<b><u>Oak Forest Hospital</u></b>					
Admissions	261	2,569	2,325	244	10.5%
Patient days	1,785	19,047	19,758	(711)	-3.6%
Adjusted Patient Days	2,895	31,560	30,075	1,485	4.9%
Emergency Room Visits	2,730	26,531	23,895	2,636	11.0%
Case Mix Index	N/A				
Average Length of Stay - Acute	4.5		6.9	2.4	34.8%
Average Length of Stay - Rehab	15.6		15.2	(0.4)	-2.6%

The Rehab LOS does not include 1 patient whose total LOS was 698 days. Including this patient's LOS, the Average Rehab LOS would have been 39.1 days.

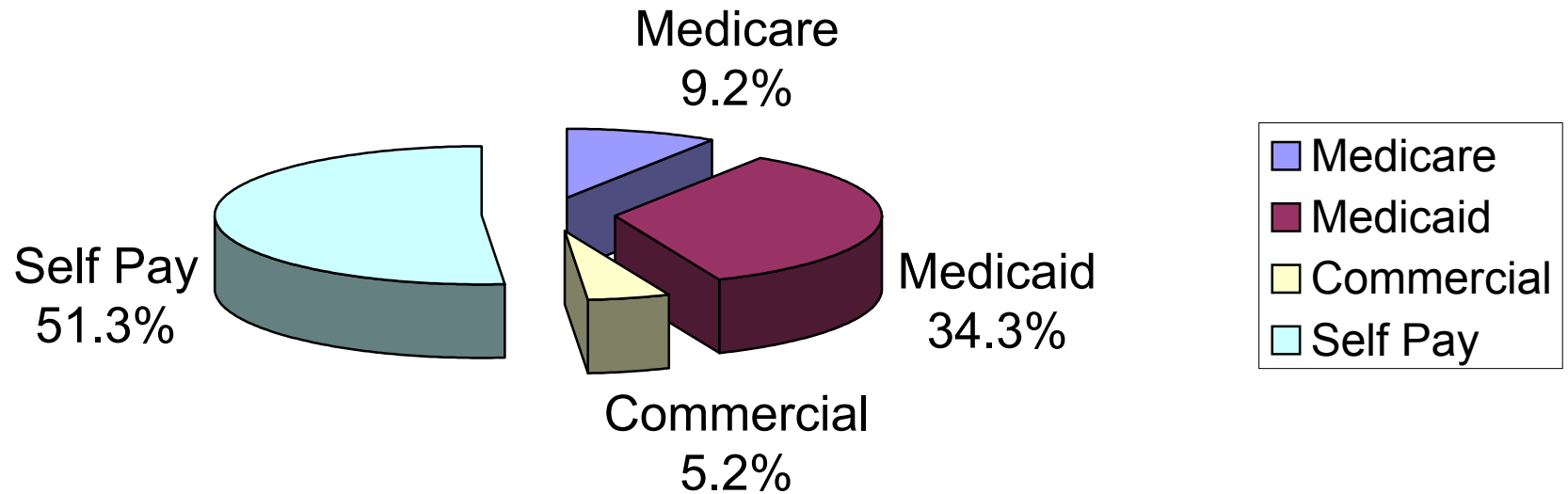
<b>Total System</b>					
Admissions	2,588	26,311	25,947	364	1.4%
Patient Days	12,273	131,034	133,477	(2,443)	-1.8%
Adjusted Patient Days	20,143	207,375	213,135	(5,760)	-2.7%
Emergency Room Visits	17,632	169,768	164,240	5,528	3.4%

**Cook County Health & Hospitals System  
ACHN - Clinics**

<b>Fantus/Stroger Campus</b>	34,618	336,540	326,086	10,454	3.2%
<b>West Cluster</b>	7,161	66,481	62,930	3,551	5.6%
<b>South Cluster</b>	6,197	57,276	54,169	3,107	5.7%
<b>South Suburban Cluster</b>	4,604	39,877	32,143	7,734	24.1%
<b>Total ACHN Visits</b>	52,580	500,174	475,328	24,846	5.2%



## September 2009 YTD Payer Mix Comparison Cook County Health & Hospitals System Combined IP/OP



### Prior Year Payer Mix Comparison

Payer Type	September-09	September-08	Difference
Medicare	9.2%	10.8%	-1.6%
Medicaid	34.3%	27.8%	6.5%
Commercial	5.2%	4.7%	0.5%
Self-Pay	51.3%	56.7%	-5.4%

**COOK COUNTY HEALTH AND HOSPITALS SYSTEM**  
**FINANCIAL STATEMENT DISCLOSURE CHECKLIST**  
 Fiscal Year 2009

**OBJECTIVE:**

The object of this checklist is to help determine if the form and contents of the financial statements are in conformity with the accounting standards applicable to financial statement basis of accounting.

**DISCLOSURE PRINCIPLES:**

**Note:** Management can comply with a disclosure principle by making disclosure in body of financial statements or in the notes accompanying the financial statements. In a compilation engagement, management's election to omit substantially all disclosures applies to all disclosure principles in GAAP financial statements.

	Yes, N/A, No?	If no, state reason (Immaterial, estimated, etc.)
<b>FINANCIAL STATEMENT REFERENCES:</b>		
1. Do the financial statements reference footnotes (MD&A) or selected information?	Yes	
<b>GENERAL DISCLOSURES:</b>		
<b><u>A. Estimates:</u></b>		
1. General disclosure about use of estimates (MD&A)?	Yes	
2. Disclosure of possible changes in estimates?	Yes	
<b><u>B. Vulnerabilities do to concentrations in following areas disclosed?:</u></b>		
1. Customers?	Yes	
2. Suppliers?	Yes	
3. Lenders?	Yes	
4. Products?	Yes	
5. Supply of materials, labor or supplies?	Yes	
6. Location of assets in geographic area?	Yes	
<b><u>C. Related parties (FASB 57):</u></b>		
1. Known common control and economic dependency disclosure?	Yes	
2. Known transactions with related parties disclosed?	Yes	
<b><u>OTHER DISCLOSURE AREAS TO BE CONSIDERED:</u></b>		
1. Method of consolidations?	Yes	
2. Accounting changes including changes in GAAP and in estimates?	Yes	
3. Business combinations?	Yes	
4. Discontinues operations?	Yes	
5. Going concern?	Yes	

**COMMENTS:**

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Completed by George Lim  
 Reviewed by Dorothy M. Lowery

Date 11-16-09  
 Date 11-24-09

## HHS

## Schedule to Compare Expenditures:

Actual Per JDE AA vs Budget Less Doc Svn  
For the Ten Mnts Ended September 30, 2009

## Supplies

	ACTUAL		BUDGET
	Actual Per JDE AA Ledger (as is with no accruals)	Accrued: Budget less doc savings as reported on Mo FS	As of 9/30/09
Ambulatory/Comm Hlth Network	\$ 162,828.64	\$891,079.75	\$908,083.33
Bureau of Health Services	48,190,875.92	64,886,175.11	66,124,333.33
Department of Public Health	138,090.70	261,346.32	266,333.33
CC Lead Poisoning Prevention	-	5,969.42	6,083.33
Cermak	353,154.67	1,027,495.00	1,047,101.67
JTDC	22,275.74	65,418.35	66,666.67
Suburban TB Sanitarium District	34,799.32	500,739.88	510,295.00
Stroger Hospital	22,623,221.90	47,160,112.23	48,060,021.67
Core	13,349.25	4,805,305.15	4,897,000.00
Oak Forest Hospital	2,460,831.41	5,149,519.35	5,247,782.50
Provident Hospital	1,552,766.21	6,260,335.26	6,379,795.00
<b>Total Supplies</b>	<b>75,552,193.76</b>	<b>131,013,495.83</b>	<b>133,513,495.83</b>

## Purchase Services, Rental &amp; Other

	ACTUAL		BUDGET
	Actual Per JDE AA Ledger (as is with no accruals)	Accrued: Budget less doc savings as reported on Mo FS	As of 9/30/09
Ambulatory/Comm Hlth Network	3,812,268.79	4,965,518.24	5,044,333.33
Bureau of Health Services	30,684,030.67	40,276,571.73	40,915,860.83
Department of Public Health	2,681,396.48	3,166,503.90	3,216,764.17
CC Lead Poisoning Prevention	20,000.00	2,840,678.06	2,885,766.67
Cermak	3,390,177.58	4,578,814.52	4,651,491.67
JTDC	1,325,040.70	2,538,797.98	2,579,095.00
Suburban TB Sanitarium District	98,909.72	747,739.85	759,608.33
Stroger Hospital	26,519,425.85	43,496,832.38	44,187,235.00
Core	91,831.64	211,968.86	215,333.33
Oak Forest Hospital	2,650,450.48	11,349,241.06	11,529,381.67
Provident Hospital	8,599,526.49	18,131,795.92	18,419,592.50
<b>Total Purchased Services, Rental, &amp; Other</b>	<b>79,873,058.40</b>	<b>132,304,462.50</b>	<b>134,404,462.50</b>

## Utilities

	ACTUAL		BUDGET
	Actual Per JDE AA Ledger (as is with no accruals)	Actual per County Industrial Engineer	As of 9/30/09
Ambulatory/Comm Hlth Network	144,013.97	138,417.64	209,083.33
Bureau of Health Services	-	-	-
Department of Public Health	57,161.26	59,166.67	59,166.67
CC Lead Poisoning Prevention	-	-	-
Cermak	-	-	-
JTDC	-	-	-
Suburban TB Sanitarium District	78,631.93	48,140.93	64,583.33
Stroger Hospital	6,539,144.67	8,690,625.93	12,225,866.67
Core	287,345.61	350,714.33	328,750.00
Oak Forest Hospital	1,960,109.90	2,634,345.20	2,967,583.33
Provident Hospital	1,300,525.69	1,760,379.69	1,928,833.33
<b>Total Utilities</b>	<b>10,366,933.03</b>	<b>13,681,790.39</b>	<b>17,783,866.67</b>

**Cook County Health and Hospitals System of Illinois**  
**Preliminary Statement of Revenues and Expenses - Modified Accrual Basis**  
**Fiscal Year 2009**

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**CONSOLIDATED**

	As of Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Total
<b><u>Operating revenue</u></b>											
Patient Service Revenue	67,406,094	26,659,175	25,749,337	28,191,488	25,730,958	12,335,937	10,258,059	11,826,316			208,157,364
FMAP	5,000,000	1,538,462	1,923,076	1,538,462	1,538,462	1,923,077	22,323,641				35,785,179
Inter-Governmental Transfers (IGT)	32,812,500	10,937,501	10,937,499	10,937,500	10,937,500	10,937,500	10,937,500	10,937,500			109,375,000
NetDSH	6,750,000	2,076,924	2,596,153	2,076,923	121,141,224	12,360,605	12,360,605	12,360,605			171,723,039
Total Patient Service Revenue	111,968,594	41,212,062	41,206,065	42,744,373	159,348,143	37,557,119	55,879,805	35,124,421			525,040,582
Other revenue	960,002	854,590	525,114	408,020	550,109	482,245	455,629	1,561,254			5,796,963
Total operating revenue	112,928,596	42,066,652	41,731,179	43,152,393	159,898,252	38,039,365	56,335,433	36,685,675			530,837,545
<b><u>Operating expenses</u></b>											
Salaries and wages	129,412,573	42,988,198	43,881,009	43,847,743	43,162,901	44,928,585	44,811,873	43,735,751			436,768,633
Employee benefits (Excludes Pension Expense)	18,337,761	6,091,429	6,217,938	6,213,225	6,116,183	6,366,380	6,349,842	6,197,356			61,890,115
Pension Expense	16,353,940	5,451,312	5,451,312	5,451,313	5,451,313	5,451,313	5,451,313	5,451,313			54,513,128
Supplies	37,554,048	13,351,350	13,351,350	13,351,350	13,351,350	13,351,350	13,351,350	13,351,350			131,013,496
Purchased services, rental & other	38,221,338	13,440,446	13,440,447	13,440,446	13,440,446	13,440,446	13,440,446	13,440,446			132,304,463
Depreciation	10,166,325	3,388,774	3,388,775	3,388,775	3,388,775	3,388,775	3,388,775	3,388,775			33,887,747
Utilities	4,939,183	1,510,481	1,211,760	1,134,680	1,193,010	1,271,028	1,169,660	1,251,988			13,681,790
Services contributed by other County offices	1,022,733	340,911	340,911	340,911	340,911	340,911	340,911	340,911			3,409,111
Total operating expenses	256,007,901	86,562,901	87,283,503	87,168,442	86,444,889	88,538,788	88,304,169	87,157,889			867,468,483
Operating Loss	(143,079,305)	(44,496,249)	(45,552,324)	(44,016,050)	73,453,363	(50,499,423)	(31,968,736)	(50,472,214)			(336,630,938)
<b><u>Nonoperating revenue (expense)</u></b>											
Property taxes	35,531,271	11,787,807	11,827,677	11,693,572	11,377,109	12,211,139	11,439,360	11,924,868			117,792,804
Sales taxes	48,790,176	19,776,879	13,240,001	60,485,658	19,911,530	24,247,496	23,570,263	24,456,439			234,478,442
Cigarette taxes	27,172,369	8,328,412	9,896,078	(30,877,338)	2,471,207	2,653,903	2,382,451	2,484,742			24,511,824
Interest Income			16,838	1,215	20,188			54,896			93,137
Interest Earnings Transfer Out	4,250,000	1,416,666	1,416,667	1,416,667	1,416,667	1,416,667	1,416,667	1,416,667			14,166,667
Pension plan contribution	16,353,939	5,451,313	5,451,312	5,451,313	5,451,313	5,451,313	5,451,313	5,451,313			54,513,128
Services contributed by other County Offices	1,022,733	340,911	340,911	340,911	340,911	340,911	340,911	340,911			3,409,111
Total nonoperating revenue	133,120,488	47,101,988	42,189,486	48,511,998	40,988,924	46,321,428	44,600,965	46,129,836			448,965,113
Income (Loss) before other revenue, expenses, gains, losses, and transfers	(9,958,817)	2,605,739	(3,362,839)	4,495,948	114,442,287	(4,177,995)	12,632,229	(4,342,378)			112,334,174
Change in net assets	(9,958,817)	2,605,739	(3,362,839)	4,495,948	114,442,287	(4,177,995)	12,632,229	(4,342,378)			112,334,174

**Cook County Health and Hospitals System of Illinois**  
**Preliminary Statement of Revenues and Expenses - Modified Accrual Basis**  
**Fiscal Year 2009**

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**John H. Stroger, Jr., Hospital of Cook County**

	As of Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Total
<b><u>Operating revenue</u></b>											
Patient Service Revenue	53,217,764	19,532,753	18,190,741	20,158,261	19,819,193	10,323,661	7,426,141	8,561,988			157,230,502
FMAP	3,741,500	1,151,231	1,439,038	1,151,231	1,151,231	1,439,038	15,298,728				25,371,997
Inter-Governmental Transfers (IGT)	24,469,468	8,156,490	8,156,489	8,156,489	8,156,489	8,156,489	8,156,489	8,156,489			81,564,894
NetDSH	5,051,025	1,554,162	1,942,701	1,554,162	74,721,921	7,787,181	7,787,181	7,787,181			108,185,514
Total Patient Service Revenue	86,479,757	30,394,636	29,728,970	31,020,143	103,848,834	27,706,370	38,668,539	24,505,659			372,352,907
Other revenue	844,185	673,771	427,742	319,306	432,123	398,321	374,673	1,365,698			4,835,820
Total operating revenue	87,323,942	31,068,407	30,156,712	31,339,450	104,280,957	28,104,690	39,043,213	25,871,356			377,188,727
<b><u>Operating expenses</u></b>											
Salaries and wages	93,526,767	31,102,814	30,986,697	30,836,610	30,932,171	32,296,608	32,383,398	31,573,830			313,638,894
Employee benefits (Excludes Pension Expense)	13,252,743	4,407,269	4,390,815	4,369,548	4,383,089	4,576,429	4,588,727	4,474,012			44,442,631
Pension Expense	11,628,610	3,876,203	3,877,002	3,876,363	3,876,363	3,876,363	3,876,363	3,876,363			38,763,629
Supplies	29,191,034	10,378,101	10,378,101	10,378,101	10,378,101	10,378,101	10,378,101	10,378,101			101,837,740
Purchased services, rental and other	24,891,196	8,752,932	8,752,933	8,752,932	8,752,932	8,752,932	8,752,932	8,752,932			86,161,722
Depreciation*	8,384,204	2,794,734	2,794,735	2,794,735	2,794,735	2,794,735	2,794,735	2,794,735			27,947,345
Utilities	3,287,790	1,047,374	794,586	797,789	840,523	893,495	792,241	780,124			9,233,922
Services contributed by other County offices	754,521	251,507	251,507	251,507	251,507	251,507	251,507	251,507			2,515,069
Total operating expenses	184,916,865	62,610,934	62,226,373	62,057,584	62,209,419	63,820,170	63,818,003	62,881,603			624,540,952
Operating Loss	(97,592,923)	(31,542,527)	(32,069,662)	(30,718,135)	42,071,538	(35,715,479)	(24,774,791)	(37,010,247)			(247,352,225)
<b><u>Nonoperating revenue (expense)</u></b>											
Property taxes	25,472,293	8,494,654	8,490,352	8,394,085	8,166,204	8,769,391	8,211,619	8,559,939			84,558,538
Sales taxes	35,023,393	14,196,575	9,504,162	43,379,649	14,562,538	17,501,296	16,960,774	17,598,452			168,726,840
Cigarette taxes	19,506,390	5,978,442	7,103,771	(22,164,895)	1,773,924	1,905,069	1,710,212	1,783,640			17,596,553
Interest income			13,678	898	14,712			39,701			68,989
Interest Earnings Transfer Out	3,046,876	1,015,625	1,015,626	1,015,625	1,015,625	1,015,625	1,015,625	1,015,625			10,156,253
Pension plan contribution	11,628,609	3,876,204	3,877,002	3,876,363	3,876,363	3,876,363	3,876,363	3,876,363			38,763,629
Services contributed by other County Offices	754,521	251,507	251,507	251,507	251,507	251,507	251,507	251,507			2,515,069
Total nonoperating revenue	95,432,082	33,813,007	30,256,098	34,753,232	29,660,872	33,319,252	32,026,101	33,125,228			322,385,872
Income (Loss) before other revenue, expenses, gains, losses, and transfers	(2,160,841)	2,270,480	(1,813,564)	4,035,097	71,732,410	(2,396,227)	7,251,310	(3,885,019)			75,033,647
Change in net assets	(2,160,841)	2,270,480	(1,813,564)	4,035,097	71,732,410	(2,396,227)	7,251,310	(3,885,019)			75,033,647



**Cook County Health and Hospitals System of Illinois**  
**Preliminary Statement of Revenues and Expenses - Modified Accrual Basis**  
**Fiscal Year 2009**

11/24/2009 12:21 PM

**Oak Forest Hospital of Cook County**

	As of Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Total
<b><u>Operating revenue</u></b>											
Patient Service Revenue	6,793,992	4,038,034	2,976,330	4,666,386	2,997,845	1,001,543	1,281,428	2,065,776			25,821,335
FMAP	741,000	228,000	285,000	228,000	228,000	285,000	3,682,241				5,677,241
Inter-Governmental Transfers (IGT)	4,963,854	1,654,619	1,654,618	1,654,618	1,654,618	1,654,618	1,654,618	1,654,618			16,546,181
NetDSH	1,000,350	307,800	384,750	307,800	22,234,720	2,224,909	2,224,909	2,224,909			30,910,147
Total Patient Service Revenue	13,499,196	6,228,453	5,300,698	6,856,804	27,115,184	5,166,070	8,843,196	5,945,303			78,954,904
Other revenue	72,778	101,021	40,296	58,044	47,159	48,670	50,064	56,628			474,661
Total operating revenue	13,571,974	6,329,474	5,340,994	6,914,849	27,162,343	5,214,740	8,893,260	6,001,931			79,429,565
<b><u>Operating expenses</u></b>											
Salaries and wages	18,443,052	6,093,779	6,157,014	7,144,421	6,404,321	6,580,718	6,433,938	6,318,528			63,575,771
Employee benefits (Excludes Pension Expense)	2,613,380	863,489	872,449	1,012,364	907,492	932,488	911,689	895,335			9,008,687
Pension Expense	2,483,824	827,941	827,142	827,781	827,781	827,781	827,781	827,781			8,277,814
Supplies	4,099,190	1,457,359	1,457,359	1,457,359	1,457,359	1,457,359	1,457,359	1,457,359			14,300,702
Purchased services, rental and other	5,464,163	1,921,460	1,921,461	1,921,460	1,921,460	1,921,460	1,921,460	1,921,460			18,914,386
Depreciation	1,015,952	338,651	338,651	338,651	338,651	338,651	338,651	338,651			3,386,507
Utilities	998,734	282,929	251,569	191,228	191,304	218,996	208,550	314,621			2,657,931
Services contributed by other County offices	177,102	59,034	59,034	59,034	59,034	59,034	59,034	59,034			590,341
Total operating expenses	35,295,397	11,844,642	11,884,679	12,952,299	12,107,403	12,336,487	12,158,462	12,132,770			120,712,139
Operating Loss	(21,723,423)	(5,515,168)	(6,543,685)	(6,037,450)	15,054,940	(7,121,746)	(3,265,202)	(6,130,839)			(41,282,574)
<b><u>Nonoperating revenue (expense)</u></b>											
Property taxes	4,314,791	1,502,234	1,454,053	1,437,565	1,398,325	1,502,922	1,406,313	1,465,921			14,482,124
Sales taxes	5,998,094	2,431,301	1,627,679	7,373,333	2,462,646	3,004,601	2,894,603	3,003,432			28,795,690
Cigarette taxes	3,340,015	1,023,866	1,216,589	(3,795,952)	303,802	326,262	292,890	305,466			3,012,937
Interest income			1,728	161	2,911			7,314			12,115
Interest Earnings Transfer Out	516,205	172,068	172,069	172,068	172,068	172,068	172,068	172,068			1,720,683
Pension plan contribution	2,483,824	827,941	827,142	827,781	827,781	827,781	827,781	827,781			8,277,814
Services contributed by other County Offices	177,102	59,034	59,034	59,034	59,034	59,034	59,034	59,034			590,341
Total nonoperating revenue	16,830,031	6,016,444	5,358,295	6,073,990	5,226,568	5,892,669	5,652,690	5,841,016			56,891,704
Income (Loss) before other revenue, expenses, gains, losses, and transfers	(4,893,392)	501,276	(1,185,390)	36,540	20,281,508	(1,229,077)	2,387,488	(289,822)			15,609,130
Change in net assets	(4,893,392)	501,276	(1,185,390)	36,540	20,281,508	(1,229,077)	2,387,488	(289,822)			15,609,130

## Cook County Health and Hospitals System of Illinois

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**Preliminary Statement of Revenues and Expenses vs. Budget - Modified Accrual Basis**  
**Fiscal Year 2009**

**Provident Hospital of Cook County**

	As of Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Total
<b><u>Operating revenue</u></b>											
Patient Service Revenue	7,394,338	3,088,388	4,582,266	3,366,840	2,913,919	1,010,733	1,550,490	1,198,552			25,105,527
FMAP	517,500	159,231	199,038	159,231	159,231	199,038	3,342,672				4,735,941
Inter-Governmental Transfers (IGT)	3,379,178	1,126,392	1,126,392	1,126,392	1,126,392	1,126,392	1,126,392	1,126,392			11,263,925
NetDSH	698,625	214,962	268,701	214,962	24,184,583	2,348,515	2,348,515	2,348,515			32,627,377
Total Patient Service Revenue	11,989,641	4,588,973	6,176,398	4,867,425	28,384,125	4,684,679	8,368,069	4,673,459			73,732,770
Other revenue	43,039	79,798	57,075	30,669	70,827	35,255	30,891	138,928			486,482
Total operating revenue	12,032,680	4,668,771	6,233,473	4,898,094	28,454,952	4,719,934	8,398,960	4,812,388			74,219,253
<b><u>Operating expenses</u></b>											
Salaries and wages	17,442,754	5,791,605	6,737,299	5,866,712	5,826,409	6,051,260	5,994,537	5,843,393			59,553,968
Employee benefits (Excludes Pension Expense)	2,471,638	820,671	954,675	831,313	825,602	857,463	849,426	828,009			8,438,797
Pension Expense	2,241,506	747,168	747,169	747,169	747,169	747,169	747,169	747,169			7,471,685
Supplies	4,263,824	1,515,890	1,515,890	1,515,890	1,515,890	1,515,890	1,515,890	1,515,890			14,875,054
Purchased services, rental and other	7,865,979	2,766,054	2,766,054	2,766,054	2,766,054	2,766,054	2,766,054	2,766,054			27,228,355
Depreciation	766,169	255,389	255,390	255,390	255,390	255,390	255,390	255,390			2,553,895
Utilities	652,659	180,178	165,605	145,662	161,184	158,537	168,870	157,243			1,789,938
Services contributed by other County offices	91,110	30,370	30,370	30,370	30,370	30,370	30,370	30,370			303,700
Total operating expenses	35,795,639	12,107,325	13,172,451	12,158,559	12,128,067	12,382,132	12,327,704	12,143,516			122,215,392
Operating Loss	(23,762,959)	(7,438,554)	(6,938,977)	(7,260,465)	16,326,885	(7,662,198)	(3,928,743)	(7,331,129)			(47,996,139)
<b><u>Nonoperating revenue (expense)</u></b>											
Property taxes	5,744,187	1,790,919	1,883,272	1,861,923	1,812,581	1,938,825	1,821,428	1,899,008			18,752,142
Sales taxes	7,768,689	3,149,003	2,108,159	9,732,676	2,886,346	3,741,599	3,714,885	3,854,555			36,955,912
Cigarette taxes	4,325,964	1,326,104	1,575,718	(4,916,490)	393,482	422,572	379,349	395,637			3,902,335
Interest income			1,432	156	2,565			7,881			12,033
Interest Earnings Transfer Out	686,919	228,973	228,973	228,973	228,973	228,973	228,973	228,973			2,289,730
Pension plan contribution	2,241,506	747,168	747,169	747,169	747,169	747,169	747,169	747,169			7,471,685
Services contributed by other County Offices	91,110	30,370	30,370	30,370	30,370	30,370	30,370	30,370			303,700
Total nonoperating revenue	20,858,375	7,272,537	6,575,092	7,684,776	6,101,484	7,109,507	6,922,174	7,163,592			69,687,537
Income (Loss) before other revenue, expenses, gains, losses, and transfers	(2,904,584)	(166,017)	(363,885)	424,311	22,428,369	(552,690)	2,993,431	(167,537)			21,691,398
Change in net assets	(2,904,584)	(166,017)	(363,885)	424,311	22,428,369	(552,690)	2,993,431	(167,537)			21,691,398

# Department Statistic Variable Analysis

Budget to Actual as of September 30, 2009

897 John H. Stroger, Jr. Hospital of Cook County

Statistics		Dec'08	Jan'09	Feb	Mar	Apr	May	June	July	Aug	Sept	Oct	Nov	YTD	TOTAL
Patient Days	budget													0	114,000
	actual	8,896	9,746	9,016	10,182	9,647	9,656	9,971	9,976	9,745	8,990			95,825	
Admissions	budget													0	23,265
	actual	1,888	1,984	1,835	2,063	2,054	2,035	1,968	2,002	1,981	1,943			19,753	
Emergency Service Visits	budget													0	129,700
	actual	9,811	10,794	10,203	11,540	11,384	11,504	11,195	10,859	11,567	11,217			110,074	
Procedures Performed	budget													0	3,234,702
	actual	271,069	288,651	274,946	310,518	290,831	301,365	299,408	296,614	288,181				2,621,583	
Revenue: Medicare	budget	3,733,602	3,733,602	3,372,286	3,733,602	3,613,163	3,733,602	3,613,163	3,733,602	3,733,602	3,613,163	3,733,602	3,613,163	36,613,389	43,960,155
	actual	4,422,920	3,466,805	2,419,191	3,334,409	3,242,190	2,812,658	3,532,937	3,482,338	4,494,040	3,391,230			34,598,718	
Medicare Settlements	actual							2,413,905	1,370,704					3,784,609	
Third Party	budget	610,722	610,722	551,620	610,722	591,023	610,722	591,023	610,722	610,722	591,022	610,722	591,022	5,989,020	7,190,764
	actual	1,082,404	1,651,149	544,158	790,045	1,241,510	428,694	440,489	1,394,592	975,027	389,766			8,937,834	
Self Pay	budget	182,424	182,424	164,770	182,424	176,538	182,424	176,538	182,424	182,424	176,538	182,424	176,538	1,788,928	2,147,890
	actual	266,251	277,898	178,690	365,448	305,492	238,429	284,767	335,653	265,414	198,089			2,716,130.17	
Medicaid	budget	12,696,115	15,870,143	12,696,115	12,696,115	15,870,143	12,696,115	12,696,115	15,870,143	12,696,115	12,696,115	15,870,143	12,696,115	136,483,232	165,049,490
	actual	6,428,586	19,025,695	12,426,544	15,812,952	13,802,105	16,886,911	13,282,719	2,733,221	3,321,282	3,793,425			107,513,441	
Supp. Intergovernmental Transfer	budget	0	0	0	0	0	0	0	0	66,469,550			26,587,820	66,469,550	93,057,369
	actual	0	0	0	0	0	0	0	0	66,469,549				66,469,549	
BIPA Supp.	actual														
DSH Supp.	actual							84,823,971	7,787,181	7,787,181	7,787,181			108,185,514	
FMAP RETRO Supp.	actual									25,371,997				25,371,997	
Total Patient Revenue	budget	17,222,863	20,396,891	16,784,790	17,222,863	20,250,868	17,222,863	17,076,839	20,396,891	83,692,412	17,076,838	20,396,891	43,664,658	247,344,119	311,405,668
	actual	12,200,161	24,421,547	15,568,584	20,302,854	18,591,297	20,366,691	104,778,788	17,103,688	108,684,491	15,559,691	0	0	357,577,793	
Miscellaneous	budget													0	0
	actual	246,370	144,790	204,760	220,369	252,686	142,792	248,418	195,316	196,880	191,668			2,044,049	
Total Pt. and Non Pt. Revenue	budget	17,222,863	20,396,891	16,784,790	17,222,863	20,250,868	17,222,863	17,076,839	20,396,891	83,692,412	17,076,838	20,396,891	43,664,658	247,344,119	311,405,668
	actual	12,446,530	24,566,337	15,773,344	20,523,224	18,843,983	20,509,483	105,027,206	17,299,004	108,881,371	15,751,359	0	0	359,621,843	

Budgeted  
Actual

Prepared by: Robert Vais - Cost & Reimbursement

Note: reclass changes in red made on 5/5/09

Lump sum retro payments for Medicaid were paid in June '09 which includes Disproportionate Share, FMAP and rate reconciliations for State F.Y. '09 (6/1/08 to 6/30/09).

ADDITIONAL RETROACTIVE FEDERAL MAPPING ACCELERATED PAYMENTS (FMAP) for State Fiscal 2009 we paid to CCHHS in August of 2009 in the amount of \$25,371,997.

\$ 247,344,119 YTD BUDGET  
\$ 359,621,843 YTD ACTUAL  
\$ 112,277,724 VARIANCE  
45.39% % VARIANCE

Budget Patient Rev. (Not Including Miscellaneous)	17,222,863	20,396,891	16,784,790	17,222,863	20,250,868	17,222,863	17,076,839	20,396,891	83,692,412	17,076,838	20,396,891	43,664,658	91,878,275	YTD BUDGET
Actual Patient Rev. (Not Including Miscellaneous)	12,200,161	24,421,547	15,568,584	20,302,854	18,591,297	20,366,691	104,778,788	17,103,688	108,684,491	15,559,691	0	0	357,577,793	YTD ACTUAL
VARIANCE	(5,022,702)	4,024,656	(1,216,207)	3,079,992	(1,659,570)	3,143,828	87,701,949	(3,293,203)	24,992,079	(1,517,147)	(20,396,891)	(43,664,658)	265,699,518	VARIANCE
Budget Pt. & non Pt. Rev. (Not Including Misc. & Intergvnm. Trnsf.)	17,222,863	20,396,891	16,784,790	17,222,863	20,250,868	17,222,863	17,076,839	20,396,891	17,222,863	17,076,838	20,396,891	17,076,838	71,627,408	YTD BUDGET
Actual Pt. & non Pt. Rev. (Not Including Misc. & Intergvnm. Trnsf.)	12,200,161	24,421,547	15,568,584	20,302,854	18,591,297	20,366,691	104,778,788	17,103,688	108,684,491	15,559,691	0	0	357,577,793	YTD ACTUAL
VARIANCE	(5,022,702)	4,024,656	(1,216,207)	3,079,992	(1,659,570)	3,143,828	87,701,949	(3,293,203)	24,992,079	(1,517,147)	(20,396,891)	(17,076,838)	219,480,836	VARIANCE

Cook County Health and Hospitals System  
Minutes of the Finance Committee Meeting  
December 11, 2009

ATTACHMENT #5

**Notes on Payment of “Retro” (FFY 2008) Disproportionate Share Payments  
and New Medicaid Pharmacy Billing Guidelines**

- In June, 2009, System hospitals received \$134M (net) in Disproportionate Share payments as a result of the Medicaid State Plan Amendment (SPA) approved by CMS in December, 2008, as implemented by the Intergovernmental Agreement executed in May, 2009; These payments, and the accompanying inpatient recoupments, corresponded to the July 1, 2008 effective date of the ‘SPA’;
- The original timing of the submittal of the State Plan Amendment allowed for System hospitals to be eligible for additional retroactive DSH payments for the first three quarters of Federal Fiscal Year 2008 (October, 2007 thru June, 2008);
- When dialogue with the Illinois Department of Healthcare and Family Services (HFS) first began in 2007 on possible DSH funding for System Hospitals, HFS raised the possibility that any DSH monies ultimately realized by the System might be offset, in part, by recoupment for possible ‘overpayments” to the System over a period of years, principally for pharmacy;
- Prior to releasing the FFY8 DSH monies, the HFS sought to clarify a policy provision related to the hospital-based clinics – these are termed critical care providers (CCP’s). The general issue involved the specific provisions in State Medicaid Plan concerning the frequency of billable encounters per day. Discussions related to this matter between HFS, the System, and System consultants were extensive over a period of months.
- As outlined in a November 5, 2009 letter from HFS, the policy has been clarified such that HFS will reimburse the System for only one CCP encounter per day, effective December 1, 2009. On November 12, 2009, HFS released the retroactive DSH monies, \$61.5M (net).
- HFS, the System, and the System’s pharmacy billing vendor have been in discussions seeking to assure compliance with the new, pharmacy billing guidelines going forward;

201 South Grand Avenue East  
Springfield, Illinois 62763-0002

Telephone: (217) 782-2570  
TTY: (800) 526-5812

November 5, 2009

William T. Foley, Chief Executive Officer  
Cook County Health and Hospitals System  
1900 West Polk Street 220  
Chicago, Illinois 61612-3723

Dear Mr. Foley:

I am writing in response to your letter thanking Director Maram and me for our visit in August. My apologies for the delay in my response. The Cook County Health and Hospitals System (CCHHS) is a very important part of the healthcare safety net that serves the residents of Illinois. The Department of Healthcare and Family Services (HFS) greatly appreciates the work of the dedicated staff of your system in addressing so many of the medical needs of the residents of Cook County. We also look forward to discussing your recently released strategic plan. Your commitment to the Medicaid population and charity care was a fundamental reason that the State plan amendment altering the distribution of Illinois' allocation of federal disproportionate share dollars—approved late last year—was submitted.

Over the last several months, HFS staff has worked diligently with your staff and consultants—forming a working group—to review the application of the Critical Clinic Provider (CCP) encounter rate to the pharmacies that are operated by those clinics. As a result of those efforts by the working group, HFS has determined that while our approved State plan supported the payments to the CCPs, the written policy was less than clear and that the editing logic in the HFS claims processing systems did not provide adequate support. This letter's primary purpose is to inform you that HFS will clarify the policy and initiate conforming editing changes in our claims processing systems. Effective December 1, 2009, going forward, HFS will require the following of the clinics:

- The CCPs may bill for only those encounter types (*i.e.*, medical, pharmacy [prescribed drugs], behavioral health, visiting nurse, dental) for which it is enrolled with HFS to provide.
- All services/procedures/products provided during the course of an encounter, whether they are separately reimbursable or not, provided to an enrollee of one of our medical assistance programs, are to be detail billed by the CCP on the encounter claim and will be reimbursed as part of that encounter.
- All pharmacy products, whether they are separately reimbursable or not, provided to an enrollee of one of our medical assistance programs, must be detail billed by the CCP to the department.
- Prescribed drugs provided during the course of an encounter are to be detail billed on the encounter claim and will be reimbursed as part of that encounter.
- Prescribed drugs provided outside a non-pharmacy CCP encounter are to be billed as a CCP pharmacy encounter.
- Over-the-counter pharmacy products provided outside a non-pharmacy CCP encounter may not be billed as a CCP pharmacy encounter but must be billed as a pharmacy claim and will be reimbursed in accordance with the fee schedule applicable to all enrolled pharmacies.

E-mail: [hfswebmaster@illinois.gov](mailto:hfswebmaster@illinois.gov)

Internet: <http://www.hfs.illinois.gov/>



- Only one encounter of a given type, for any given date of service, will be accepted for payment at the CCP encounter rate. For subsequent claims of that type, with that date of service, the claim detail will be retained and the claim will be priced at \$0.

It is important that all products and services delivered be billed. Obtaining all of the detail from the CCPs will ensure that the individual healthcare records maintained by HFS are complete. This is important because HFS makes the complete record available to the individual enrollee's primary care provider to facilitate appropriate coordination of care.

HFS will place edits in its claims processing systems to ensure that no more than one encounter claim of each type, for each date of service, will be paid at the encounter rate. This is consistent with our application of encounter rates across all providers.

The CCP encounter rate is applicable only to the qualifying clinics. Drugs or other products dispensed by a pharmacy that is not organizationally part of a CCP (such as a hospital pharmacy) may not bill, nor be paid, the encounter rate. The provider charges on all claims, pharmacy or otherwise, submitted to HFS must be the usual and customary charges of the provider (those that would be charged to the general public)—not the HFS's reimbursement rate.

A provider notice, formally conveying to the CCPs the clarifications outlined above, is forthcoming.

It is important to note that paragraph (G)(4) of the intergovernmental agreement between HFS and the county specifies that the county, the system board, and the county providers are jointly and severally liable for repayment of the federal funds, should that be necessary. HFS's disposition of this matter on a "going forward" basis is not a waiver by HFS of paragraph (G)(4) of the intergovernmental agreement.

Finally, HFS intends to initiate payment of the federal fiscal year 2008 disproportionate share hospital (DSH) adjustments to your three hospitals without any offsets resulting from pharmacy claims prior to December 1, 2009. HFS estimates the total amount will be \$125 million, approximately half of which would be from a transfer of funds from the county and the balance being federal matching funds. The particulars of the necessary transactions will be sent under separate cover through the usual channels. The final amount will be subject to reconciliation against the federal allocation, as we account DSH adjustments for all other qualifying hospitals. HFS expects this transaction to take place during November 2009.

Again, HFS is highly appreciative of the services that the Cook County Health and Hospitals System provides to individuals who are enrolled in the State's medical assistance programs as well as the poor and indigent residents of Cook County. HFS will continue to work, in every way possible, with you and CCHHS, toward our common goals with respect to these vulnerable populations.

Sincerely,



Theresa A. Eagleson, Administrator  
Division of Medical Programs

cc: Warren Batts  
Barry Maram  
Randall Mark  
John Morales

Cook County Health and Hospitals System  
Minutes of the Finance Committee Meeting  
December 11, 2009

ATTACHMENT #6



# Cook County Health and Hospitals System

**Supply Chain Update  
December 11, 2009**

**CCHHS**

# Supply Chain Accomplishments

- Building CCHHS Purchasing Department Infrastructure
  - Developed internal procedures and educated end users
  - Developed ability to generate CCHHS purchase orders
  - Redesigned transmittal and review process
  - Developed CCHHS website
  - Selected and implemented GPO
  - Selected and implemented primary medical surgical distributor – Owens & Minor
  - Developed process to track GPO related savings
    - O&M has yielded over \$500,000 in savings since implemented
    - Inventory contracts with 5-20% demonstrated savings with contract conversion

# Supply Chain – Ongoing Areas of Focused Process Improvement

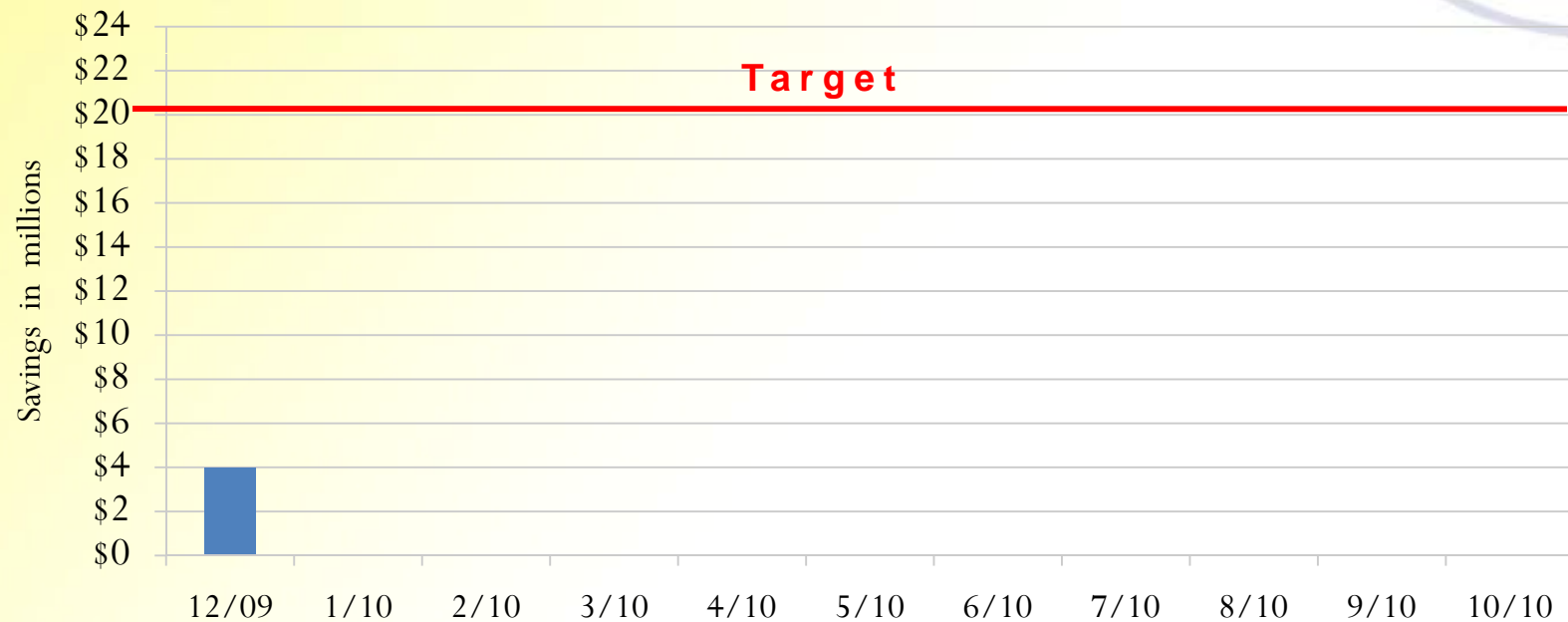
- **Streamlining Approval Process**

- Working with Contract Compliance to assure compliance with MBE/WBE and to improve turn around
- Working with GPO to educate minority and women vendors on participation opportunities
- Removed advertise for bid, bills and claims
- Working with SAO to streamline process
- Creating an CCHHS contract compliance function for implementation in 2010

# Supply Chain – Ongoing Areas of Focused Process Improvement

- Orthopedic Product Standardization
  - Physicians willing to standardize on products
  - Physicians reviewing utilization of products
  - Negotiating better pricing with suppliers
  - Projected savings of \$2 million for FY 2010
- Linen
  - Projected annualized savings of \$1.2M in FY2010
  - Utilization plan with savings guarantee

# Annualized Cost Savings FY2010





Cook County Health and Hospitals System  
Minutes of the Finance Committee Meeting  
December 11, 2009

ATTACHMENT #7

**COOK COUNTY HEALTH AND HOSPITALS SYSTEM**

**Item V(A)**

**DECEMBER 11, 2009 FINANCE COMMITTEE - CONTRACTS AND PROCUREMENT ITEMS**

<b>Request #</b>	<b>Vendor</b>	<b>Service or Product</b>	<b>Fiscal Impact</b>	<b>Affiliate / System</b>	<b>Begins on Page #</b>
<b>Real Estate Items</b>					
1	Shetland Limited Partnership	For approval of the Second Amendment to Lease, to extend the term of the lease for a period of twelve (12) months, for storage space located at 5400 W. Roosevelt Road, Chicago	\$238,404.00	SHCC	4
2	Shetland Limited Partnership	For approval of the Second Amendment to Lease, to extend the term of the lease for a period of twelve (12) months, for storage space located at 5410 W. Roosevelt Road, Chicago	\$71,775.00	PHCC	5
3	City of Chicago	For approval of a Lease Agreement, for the term of seven (7) years, for use of a building at 3525 S. Michigan Avenue, Chicago, known as the Near South Health Center	\$7.00	ACHN	6
<b>Approval of Payment</b>					
4	Cerner Corporation	For maintenance and support of Health Information Management Systems	\$1,610,727.62	System	7
<b>Increase Contracts</b>					
5	Illinois Eye Bank	For the provision of ophthalmology supplies	\$55,000.00	SHCC	8
6	Progressive Industries, Inc.	For the provision of histology tissue supplies	\$40,000.00	SHCC	9
<b>Extend Contracts</b>					
7	Cardinal Health 414 Inc.	For the provision of radiopharmaceuticals	No fiscal impact	SHCC	10
8	Stryker Spine	For the provision of orthopaedic implants	No fiscal impact	SHCC	11
9	DePuy Spine Sales LP	For the provision of orthopaedic implants	No fiscal impact	SHCC	12
10	Progressive Industries, Inc.	For the provision of supplies and consumables for provided Autologus transfusion system	No fiscal impact	SHCC	13

**COOK COUNTY HEALTH AND HOSPITALS SYSTEM**

**Item V(A)**

**DECEMBER 11, 2009 FINANCE COMMITTEE - CONTRACTS AND PROCUREMENT ITEMS**

<b>Request #</b>	<b>Vendor</b>	<b>Service or Product</b>	<b>Fiscal Impact</b>	<b>Affiliate / System</b>	<b>Begins on Page #</b>
<b>Extend Contracts (continued)</b>					
11	Anchor Mechanical, Inc.	For the provision of sheet metal fabrication and installation	No fiscal impact	OFHCC	14
12	Johnson Controls, Inc.	For the provision of testing, maintenance, and repair of the building automation system, security system, and fire alarm systems	No fiscal impact	SHCC	18
13	Allied Waste Transportation	For the provision of scavenger and compacted waste services	No fiscal impact	OFHCC	19
14	Medical Application Specialists	For the provision of nuclear medicine services	No fiscal impact	OFHCC	22
<b>Increase and Extend Contracts</b>					
15	ACS Healthcare Solutions	For administration of the Hospital Information Technology services	\$4,076,513.94	System	23
16	Aramark Healthcare	For the provision of professional services for clinical engineering and biomedical services	\$3,385,513.47	SHCC	24
17	Sami Distributors	For the provision of pharmaceuticals	\$375,000.00	SHCC	25
18	Inter Parking, Inc.	For the provision of parking services	\$230,671.02	PHCC	26
19	Stryker Orthopaedics	For the provision of orthopaedic implants	\$100,000.00	SHCC	27
20	Smith & Nephew, Inc.	For the provision of orthopaedic implants	\$100,000.00	SHCC	28
21	Zimmer Daniel	For the provision of orthopaedic implants	\$75,000.00	SHCC	29
22	DePuy Orthopaedics	For the provision of orthopaedic implants	\$50,000.00	SHCC	30
23	Ballert Orthopedic	For the provision of custom-made orthotics	\$39,000.00	SHCC	31
24	Anchor Mechanical, Inc.	For the provision of maintenance and repair services for the heating, ventilation and air conditioning (HVAC) at thirteen (13) Ambulatory stand-alone clinics	\$25,000.00	ACHN	32
25	Advanced Boiler Control Services	For the provision of boiler instrumentation and control services	\$15,000.00	OFHCC	33
26	Advanced Management Services Midwest	For the provision of off-site film storage and retrieval services	\$7,500.00	SHCC	34

**COOK COUNTY HEALTH AND HOSPITALS SYSTEM**

**Item V(A)**

**DECEMBER 11, 2009 FINANCE COMMITTEE - CONTRACTS AND PROCUREMENT ITEMS**

<b>Request #</b>	<b>Vendor</b>	<b>Service or Product</b>	<b>Fiscal Impact</b>	<b>Affiliate / System</b>	<b>Begins on Page #</b>
<b>Increase and Amend Contracts</b>					
27	Oland Group LLC	For the provision of professional services	\$1,314,477.00	System	35
28	Public Consulting Group, Inc.	For the provision of consulting services	\$100,000.00	System	36
29	David Gomez and Associates	For the provision of executive search firm services	\$100,000.00	System	37
30	Progressive Industries, Inc.	For the provision of medical grade gases and lease of cryogenic vessel and manifold equipment	\$30,000.00	CHSCC	38
31	ATI Ambulance Transportation, Inc.	For the provision of ambulance transportation services	No fiscal impact	CHSCC	39
32	ACS Healthcare Solutions	For administration of the Hospital Information Technology services	\$9,435.00	System	40
<b>Increase, Extend and Amend Contract</b>					
33	Navigant Consulting	For the provision of professional services (turnaround assessment and consulting)	\$249,000.00	System	41
<b>Enter Into Contracts</b>					
34	Michelle S. Turner	For the provision of consulting services	\$44,640.00	System	42
35	Kristina Photakis	For the provision of professional services	\$27,040.00	System	43

Transmitting a Communication, dated November 16, 2009 from

RAYMOND MULDOON, Director, Real Estate Management Division

Respectfully requesting approval of the attached Second Amendment to Lease for storage space located at 5400 W. Roosevelt Road, Chicago, Illinois, which is being utilized by Stroger Hospital. The Second Amendment extends the term of the Lease for a period of twelve months.

Storage space at the County's Hawthorne Warehouse, located at 4545 W. Cermak, is not yet available for use by Stroger Hospital. They will need to remain at the 5400 W. Roosevelt Road location until the space is ready for occupancy. Details are:

**Landlord:** Shetland Limited Partnership

**Tenant:** County of Cook

**Using Agency:** Stroger Hospital

**Location:** 5400 West Roosevelt Road, Chicago, Illinois 60650

**Term:** February 1, 2010 – January 31, 2011

**Base Rent:** Monthly: \$19,867.00 / Annual: \$238,404.00

**Space Occupied:** 59,600 square feet

**Cost / Square Foot:** \$4.00

Approval is recommended.

**Request #**  
**1**

Transmitting a Communication, dated November 16, 2009 from

RAYMOND MULDOON, Director, Real Estate Management Division

Respectfully requesting approval of the attached Second Amendment to Lease for storage space located at 5410 W. Roosevelt Road, Chicago, Illinois, which is being utilized by Provident Hospital. The Second Amendment extends the term of the Lease for a period of twelve months.

Storage space at the County's Hawthorne Warehouse, located at 4545 W. Cermak, is not yet available for use by Provident Hospital. They will need to remain at the 5410 W. Roosevelt Road location until the space is ready for occupancy. Details are:

**Landlord:** Shetland Limited Partnership

**Tenant:** County of Cook

**Using Agency:** Provident Hospital

**Location:** 5410 West Roosevelt Road, Chicago, Illinois 60650

**Term:** February 1, 2010 – January 31, 2011

**Base Rent:** Monthly: \$5,981.25 / Annual: \$71,775.00

**Space Occupied:** 26,100 square feet

**Cost / Square Foot:** \$2.75

Approval is recommended.

**Request #**  
**2**

Transmitting a Communication, dated November 20, 2009 from

RAYMOND MULDOON, Director, Real Estate Management Division

Respectfully requesting approval of a Lease Agreement between the City of Chicago, as (Landlord) and the County of Cook, as (Tenant) for use of a building at 3525 S. Michigan Avenue, in Cook County District # 3, known as the Near South Health Center. The City of Chicago approved this agreement at their Council meeting on October 7, 2009.

The Ambulatory and Community Health Network will continue to use the premises as a public health center. Details are:

<b>Landlord:</b>	City of Chicago
<b>Tenant:</b>	County of Cook
<b>Using Agency:</b>	Cook County Ambulatory and Community Health Network
<b>Location:</b>	3525 S. Michigan Avenue, Chicago, Illinois
<b>Term:</b>	Commencement upon Board Approval – December 31, 2016
<b>Termination Option:</b>	By either party with a (60) day prior written notice
<b>Space Occupied:</b>	11,500 square feet.
<b>Base Rent:</b>	\$1.00
<b>Operating Expenses:</b>	Tenant shall be responsible for all costs of operating and maintaining the Premises including any necessary capital improvements.

Approval is recommended.

**Request #**  
**3**



# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>DATE:</b> 11/18/2009		<b>PRODUCT/SERVICE:</b> Maintenance and Support of Health Information Management Systems	
<b>TYPE OF REQUEST:</b> Approval for Payment		<b>VENDOR/SUPPLIER:</b> Cerner Corporation (Kansas City, Missouri)	
<b>SELECTION METHODOLOGY:</b> Sole Source		<b>BID/RFP/PURCHASING CONSORTIA/COMPARABLE GOVERNMENT BID</b>	
<b>ACCOUNT #</b> 890/441 (Maintenance and Repair Data Processing Equipment)		<b>FISCAL IMPACT:</b> \$1,610,727.62	<b>GRANT FUNDED AMOUNT:</b> N/A
<b>CONTRACT PERIOD:</b> July 01, 2008 thru June 30, 2009		<b>REQ#/CONTRACT#</b> 98900175/07-45-363	
<b>REQUESTING DEPT/AFFILIATE:</b> HIS/CCHHS		<b>SPONSOR:</b> Dan Howard, CCHHS CIO	
<b>IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER?</b> N/A		<b>IS THIS CONTRACT SOLE SOURCE?</b> Yes	

### JUSTIFICATION:

The upgrade of the Cerner Millennium clinical software application to the current release and deployment to bring Provident live on the same clinical system required additional vendor support to meet the project timeline. The implementation and software upgrade of the clinical systems for CCHHS was completed in June 09. Work was completed as scheduled but as a result of this work, the original budget for the 2008-2009 Cerner Services Contract was exceeded by 1,610,727.62. This overage was largely due to additional training and support services necessary to support the requested system upgrade and Provident go-live.

### TERMS OF REQUEST:

The original contract, number 07-45-363, was awarded by the Cook County Board on 7/1/2008 for the amount of \$6,510,382.71. An additional increase of \$249,600.00 was approved by CCHHS on 2/26/09. We are requesting an increase of \$1,610,727.62 for implementation services.

**HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE?** Yes

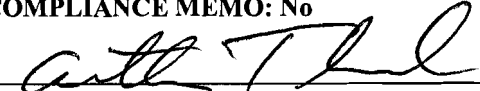
### WHAT PERCENTAGE OF THIS CONTRACT IS MBE/WBE?

Percentage unavailable contract not on site. Vendor approved in 2007.

### ATTACHMENTS

**BID TABULATIONS:** No

**CONTRACT COMPLIANCE MEMO:** No

**CCHHS COO:**   
Anthony Tedeschi, Chief Operating Officer

**CCHHS CFO:**   
Michael Ayres, Chief Financial Officer

**Request #**

4

• Ambulatory & Community Health Network • Cermak Health Services • Department of Public Health •  
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# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>DATE:</b> 11/18/2009		<b>PRODUCT/SERVICE:</b> Ophthalmology Supplies	
<b>TYPE OF REQUEST:</b> Increase		<b>VENDOR/SUPPLIER:</b> Illinois Eye Bank Chicago, IL	
<b>SELECTION METHODOLOGY:</b> Previous Bid		<b>BID/RFP/PURCHASING CONSORTIA/COMPARABLE GOVERNMENT BID</b>	
<b>ACCOUNT #</b> 897/360	<b>FISCAL IMPACT:</b> \$55,000.00	<b>GRANT FUNDED AMOUNT:</b> N/A	
<b>CONTRACT PERIOD:</b> 11/01/2007 through 10/31/2009		<b>REQ#/CONTRACT#</b> 98970465 / 05-42-348	
<b>REQUESTING DEPT/AFFILIATE:</b> John H. Stroger, Jr. Hospital of Cook County-Department Surgery		<b>SPONSOR:</b> Johnny C. Brown Chief Operating Officer	
<b>IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER?</b> No		<b>IS THIS CONTRACT SOLE SOURCE?</b> Yes	

**JUSTIFICATION:** Due to the increase of cornea transplant, we currently have a full-time corneal transplant specialist and use approximately 30 transplant corneas per year. The transplant tissue is used also on an emergency basis to repair missing tissue due to infection and injury.

**TERMS OF REQUEST:** The original contract period is for 11/01/2007 through 10/31/2009 for the amount of \$120,000.00. This request is to increase an additional amount of \$55,000.00 to cover the cost of supplies for invoices pending.

**HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE?** Yes

**WHAT PERCENTAGE OF THIS CONTRACT IS MBE/WBE?** Percentage not available  
Contract not on-site  
Vendor approved in 2008

### ATTACHMENTS

**BID TABULATIONS:** No

**CONTRACT COMPLIANCE MEMO:** No

**CCHHS COO:**

Anthony Tedeschi, Chief Operating Officer

**CCHHS CFO:**

Michael Ayres, Chief Financial Officer

**Request #**

5

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# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>DATE:</b> 10/29/2009		<b>PRODUCT/SERVICE:</b> Histology Tissue Supplies	
<b>TYPE OF REQUEST:</b> Increase		<b>VENDOR/SUPPLIER:</b> Progressive Industries, Inc.	
<b>SELECTION METHODOLOGY:</b> Bid		<b>BID/RFP/PURCHASING CONSORTIA/COMPARABLE GOVERNMENT BID</b>	
<b>ACCOUNT #</b> 897/365		<b>FISCAL IMPACT:</b> \$40,000.00	<b>GRANT FUNDED AMOUNT:</b> NA
<b>CONTRACT PERIOD:</b> 2/26/2009 thru 2/25/2010		<b>REQ#/CONTRACT#</b> OMP 08-73-2029	
<b>REQUESTING DEPT/AFFILIATE:</b> Dept. of Pathology / John H. Stroger, Jr. Hospital		<b>SPONSOR:</b> Joanne Dulski	
<b>IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER?</b> Yes		<b>IS THIS CONTRACT SOLE SOURCE?</b> No	

**JUSTIFICATION:** Due to the increase of patient census, the estimated usage was not anticipated when the contract was originally submitted. This increase will allow the department to continue to provide critical care services. The reagents are used to preserve the integrity of tissues and other specimens collected from the patient until they are processed by the Histology Laboratory. These reagents are also provided to and utilized by other department within the hospital.

**TERMS OF REQUEST:** Original contract was awarded in the amount of \$40,000.00 for the period of 2/26/2009 thru 2/25/2010. This is a request for an increase of an additional \$40,000.00 to cover the remaining contract period until the expiration of 2/25/2010.

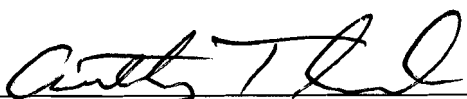
**HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE?** Yes

**WHAT PERCENTAGE OF THIS CONTRACT IS MBE/WBE?** Percentage not available  
Contract not on-site  
Vendor approved in 2009

### ATTACHMENTS

**BID TABULATIONS:** No

**CONTRACT COMPLIANCE MEMO:** No

**CCHHS COO:**   
Anthony Tedeschi, Chief Operating Officer

**CCHHS CFO:**   
Michael Ayres, Chief Financial Officer

**Request #**  
**6**

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# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>DATE:</b> 11/20/2009		<b>PRODUCT/SERVICE:</b> RADIOPHARMACEUTICALS	
<b>TYPE OF REQUEST:</b> <u>EXTENSION</u>		<b>VENDOR/SUPPLIER:</b> CARDINAL HEALTH 414 INC	
<b>SELECTION METHODOLOGY:</b> <u>SOLE SOURCE</u>		<b>BID/RFP/PURCHASING CONSORTIA/COMPARABLE GOVERNMENT BID</b>	
<b>ACCOUNT #</b> 897/531 / 550		<b>FISCAL IMPACT:</b> None	<b>GRANT FUNDED AMOUNT:</b>
<b>CONTRACT PERIOD:</b> 12/01/2007 THRU 11/30/2009		<b>REQ# / CONTRACT#</b> 88970029 /075137	
<b>REQUESTING DEPT/AFFILIATE:</b> JOHN H. STROGER, JR. HOSPITAL / RADIOLOGY		<b>SPONSOR:</b> <u>BRADLEY LANGER, MD</u>	
<b>IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER?</b> <u>N/A</u>		<b>IS THIS CONTRACT SOLE SOURCE?</b> <u>YES</u>	

**JUSTIFICATION:** THIS IS A REQUEST TO EXTEND THIS CONTRACT AT THE RECOMMENDATION OF THE CENTRALIZED PURCHASING DEPARTMENT, DUE TO THE FACT THE THIS CONTRACT HAS NOT GONE OUT FOR BID.

**TERMS OF REQUEST:** THE ORIGINAL CONTRACT WAS RENEWED BY THE COOK COUNTY BOARD ON 11/06/2007 FOR AMOUNT OF \$578,732.92 FROM 12/01/2007 THRU 11/30/2009. WE ARE REQUESTING AN EXTENSION OF 3 MONTH 12/01/2009 THRU 02/28/2010. FUNDS ARE AVAILABLE FROM ORIGINAL CONTRACT THIS WILL HAVE NO FISCAL IMPACT.

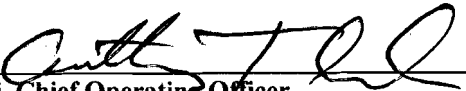
**HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE?** YES


**WHAT PERCENTAGE OF THIS CONTRACT IS MBE/WBE?** Percentage not available  
Contract not on-site  
Vendor approved in 2007

**ATTACHMENTS**

**BID TABULATIONS:** NO

**CONTRACT COMPLIANCE MEMO:** NO

**CCHHS COO:**   
Anthony Tedeschi, Chief Operating Officer

**CCHHS CFO:**   
Michael Ayres, Chief Financial Officer

**Request #**  
**7**

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# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>DATE:</b> 11/18/2009		<b>PRODUCT/SERVICE:</b> Orthopaedic Implants	
<b>TYPE OF REQUEST:</b> Extend		<b>VENDOR/SUPPLIER:</b> Stryker Spine Itasca, IL	
<b>SELECTION METHODOLOGY:</b> RFP		<b>BID/RFP/PURCHASING CONSORTIA/COMPARABLE GOVERNMENT BID</b>	
<b>ACCOUNT #</b> 897/362		<b>FISCAL IMPACT:</b> N/A	<b>GRANT FUNDED AMOUNT:</b> N/A
<b>CONTRACT PERIOD:</b> 12/1/2009 through 2/28/2010		<b>REQ#/CONTRACT#</b> 98970465 / 08-41-348	
<b>REQUESTING DEPT/AFFILIATE:</b> John H. Stroger, Jr. Hospital of Cook County-Department Surgery		<b>SPONSOR:</b> Dr. Richard Keen	
<b>IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER?</b> No		<b>IS THIS CONTRACT SOLE SOURCE?</b> No	

**JUSTIFICATION:** Requesting approval to extend contract from 12/01/2009 through 02/28/2010 for Orthopaedic Implants. This 3 months extension will allow sufficient time to negotiate the best pricing for the new contract.

**TERMS OF REQUEST:** This contract was originally awarded by the Cook County Health & Hospitals Board on 10/03/2008 in the amount of \$1,200,000.00 for 12 months. The first extension was Board Approved on 09/18/09 for the period of 09/01/09 through 11/30/09. This request for time-only and will result in no fiscal impact. Approximately \$560,000.00 of the previously board approved funds remain encumbered and available.

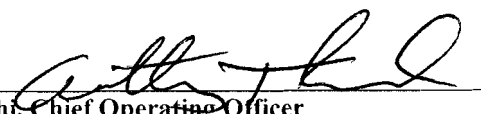
**HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE?** Yes


**WHAT PERCENTAGE OF THIS CONTRACT IS MBE/WBE?** 35%

**ATTACHMENTS**

**BID TABULATIONS:** No

**CONTRACT COMPLIANCE MEMO:** No

**CCHHS COO:**   
Anthony Tedeschi, Chief Operating Officer

**CCHHS CFO:**   
Michael Ayres, Chief Financial Officer

**Request #**  
**8**

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# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>DATE:</b> 11/18/2009		<b>PRODUCT/SERVICE:</b> Orthopaedic Implants	
<b>TYPE OF REQUEST:</b> Extension of Contract		<b>VENDOR/SUPPLIER:</b> DePuy Spine Sales, L.P. Raynham, MA	
<b>SELECTION METHODOLOGY:</b> Previous Bid		<b>BID/RFP/PURCHASING CONSORTIA/COMPARABLE GOVERNMENT BID</b>	
<b>ACCOUNT #</b> 897/362	<b>FISCAL IMPACT:</b> None	<b>GRANT FUNDED AMOUNT:</b>	
<b>CONTRACT PERIOD:</b> 12/1/2009 through 2/28/2010		<b>REQ#/CONTRACT#</b> 98970572 / 08-41-352	
<b>REQUESTING DEPT/AFFILIATE:</b> John H. Stroger, Jr. Hospital of Cook County-Department Surgery		<b>SPONSOR:</b> Dr. Richard Keen	
<b>IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER?</b> No		<b>IS THIS CONTRACT SOLE SOURCE?</b> Yes	

**JUSTIFICATION:** Requesting approval to extend contract from 12/01/2009 through 02/28/2010 for Orthopaedic Implants. This three (3) month extension will allow sufficient time to negotiate the best pricing for the new contract.

**TERMS OF REQUEST:** This contract was originally awarded by the Cook County Health & Hospitals Board on 10/3/2008 in the amount of \$320,000.00 for 12 months. The first extension was Board Approved on 09/18/2009 for the period of 09/01/2009 through 11/30/2009. This request is for time-only and will result in no fiscal impact. Approximately \$320,000.00 of the previously board approved funds remain encumbered and available.

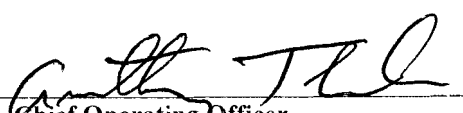
**HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE?** Yes


**WHAT PERCENTAGE OF THIS CONTRACT IS MBE/WBE?** 35%

**ATTACHMENTS**

**BID TABULATIONS:** No

**CONTRACT COMPLIANCE MEMO:** No

**CCHHS COO:**   
Anthony Tedeschi, Chief Operating Officer

**CCHHS CFO:**   
Michael Ayres, Chief Financial Officer

**Request #**  
**9**

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# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>DATE:</b> 11/16/2009	<b>PRODUCT/SERVICE:</b> Supplies and consumables for Provided Autologus Transfusion System	
<b>TYPE OF REQUEST:</b> Extension	<b>VENDOR/SUPPLIER:</b> Progressive Industries, Inc. Chicago, IL	
<b>SELECTION METHODOLOGY:</b> Bid	<b>BID/RFP/PURCHASING CONSORTIA/COMPARABLE GOVERNMENT BID</b>	
<b>ACCOUNT #</b> 897/362	<b>FISCAL IMPACT:</b> None	<b>GRANT FUNDED AMOUNT:</b> NA
<b>CONTRACT PERIOD:</b> 11/1/2009 through 2/2/2010		<b>REQ#/CONTRACT#</b> 07-72-183
<b>REQUESTING DEPT/AFFILIATE:</b> Dept. of Surgery / John H. Stroger, Jr. Hospital		<b>SPONSOR:</b> Dr. Richard Keen
<b>IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER?</b> Yes		<b>IS THIS CONTRACT SOLE SOURCE?</b> No

**JUSTIFICATION:** Requesting approval to extend Contract Number 07-72-183. This extension will allow sufficient time to negotiate the best pricing for the new Contract Number H09-73-0017.

**TERMS OF REQUEST:** This contract was originally awarded by the Cook County Board on 06/19/07 in the amount of \$256,745.07 for 24 months from the period of 11/1/2007 thru 10/31/2009. This is to request for a 3 month extension from 11/1/2009 thru 2/2/2010 with no fiscal impact.

**HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE?** Yes

**WHAT PERCENTAGE OF THIS CONTRACT IS MBE/WBE?** 100%

### ATTACHMENTS

**BID TABULATIONS:**

**CONTRACT COMPLIANCE MEMO:**

**CCHHS COO:**   
Anthony Tedeschi, Chief Operating Officer

**CCHHS CFO:**   
Michael Ayres, Chief Financial Officer

**Request #**  
**10**

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# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>DATE:</b> 11/18/2009		<b>PRODUCT/SERVICE:</b> Sheet Metal Fabrication and Installation	
<b>TYPE OF REQUEST:</b> Extension		<b>VENDOR/SUPPLIER:</b> Anchor Mechanical, Inc., Chicago, IL	
<b>SELECTION METHODOLOGY:</b> Bid		<b>BID/RFP/PURCHASING CONSORTIA/COMPARABLE GOVERNMENT BID</b>	
<b>ACCOUNT # 898/450</b>		<b>FISCAL IMPACT:</b> None	<b>GRANT FUNDED AMOUNT:</b> N/A
<b>CONTRACT PERIOD:</b> 11/5/2008 thru 12/3/2009		<b>REQ#/CONTRACT#</b> 88980377 / 08-53-2133	
<b>REQUESTING DEPT/AFFILIATE:</b> Skill Trades/ Oak Forest Hospital		<b>SPONSOR:</b> Sylvia Edwards	
<b>IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER?</b> Yes		<b>IS THIS CONTRACT SOLE SOURCE?</b> No	

**JUSTIFICATION:** The extension is necessary to expend the remaining funds originally approved and allocated for this contract at Oak Forest Hospital. The vendor has agreed to the existing terms, conditions and pricing of the current contract. This extension will allow sufficient time until the award and implementation of a new contract.

**TERMS OF REQUEST:** We are requesting a five (5) month extension from 12/4/2009 thru 5/3/2010. Contract No. OMP 08-53-2133 was awarded for \$67,648.00. Original contract period was 11/5/2008 thru 11/4/2009. An extension for 29 days From 11/5/2009 thru 12/3/2009 has been approved with no fiscal impact.

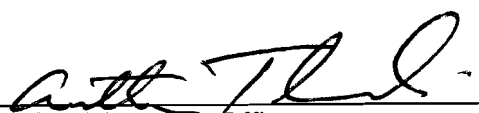
**HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE?** Yes

**WHAT PERCENTAGE OF THIS CONTRACT IS MBE/WBE?** 35%

### ATTACHMENTS

**BID TABULATIONS:** Yes

**CONTRACT COMPLIANCE MEMO:** Yes

**CCHHS COO:**   
Anthony Tedeschi, Chief Operating Officer

**CCHHS CFO:**   
Michael Ayres, Chief Financial Officer

**Request #**  
**11**

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11th Dist.  
12th Dist.  
13th Dist.  
14th Dist.  
15th Dist.  
16th Dist.  
17th Dist.

COOK COUNTY  
OFFICE OF CONTRACT COMPLIANCEBETTY HANCOCK PERRY  
DIRECTOR

118 North Clark Street, Room 1020  
Chicago, Illinois 60602-1304  
E-MAIL: bherry@cookcounty.gov  
TEL (312) 603-5502  
FAX (312) 603-4547

October 24, 2008

Ms. Carmen Triche-Colvin  
Purchasing Agent  
County Building-Room 1018  
Chicago, IL 60602

Re: OMP 08-53-2133

Dear Ms. Triche-Colvin:

The following bid for the above referenced contract has been reviewed for compliance with the General Conditions regarding the Minority and Women Owned Business Enterprises Ordinance and has been found to be non-responsive to the Ordinance:

Bidder: T. Maier Mechanical Co.  
Bid Amount: \$62,370.50

The following bid for the above referenced contract has been reviewed for compliance with the General Conditions regarding the Minority and Women Owned Business Enterprises Ordinance and has been found to be responsive to the Ordinance:

Bidder: Anchor Mechanical, Inc.  
Bid Amount: \$67,648.00

<u>MWBE</u>	<u>Status</u>	<u>Dollar Amount</u>	<u>%</u>
MZI Building Services, Inc.	MBE (6)	\$16,912.00 (D)	25%
Fullerton Industrial Supply, Inc.	WBE (9)	\$6,764.80 (D)	10%

The Office of Contract Compliance has been advised by the Requesting Department that no other bidders are being recommended for award.

Sincerely,

Betty Hancock Perry  
Contract Compliance Administrator  
BHP/ae

Cc: Oak Forest Hospital of Cook County



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## TABULATION OF BIDS

OFFICE OF THE PURCHASING AGENT  
COUNTY OF COOKSHEET METAL FABRICATION AND INSTALLATION  
FOR  
OAK FOREST HOSPITAL OF COOK COUNTYCONTRACT NO: OMP-08-53-2133  
REQUISITION NO: 88980377  
KC/0702

BID OPENING DATE: 08/13/08

	T. MAIER MECHANICAL COMPANY	ANCHOR MECHANICAL, INC.		
BASE BID:	\$62,370.50	\$67,648.00		

THE FIGURE READ ALOUD AT THE BID OPENING FOR T. MAIER MECHANICAL, INC. WAS \$59,754.50. A REVIEW OF THE ARITHMETIC AND EXTENSIONS REVEALED AN EXTENSION OF \$62,370.50

EST. \$ AMOUNT: \$43,000.00



Oak Forest Hospital  
Cook County  
15900 S. Cicero  
Oak Forest, Illinois 60452  
Attn: Diane Gremaud  
Cc: Rick Prendergast

October 28, 2009

**RE: Sheet Metal Fabrication and Installation OMP 08-53-2133**

Dear Diane,

Anchor Mechanical Inc. is in agreement to extend our current contract at the same rates for Cook County Oak Forest Hospital 08-53-2133 for an additional 6 months.

I appreciate all your time and effort. If there is anything at all we do for you please advise me.

*Kevin J. Kenzinger*

Kevin J. Kenzinger  
Sr. Sales Engineer Representative

Anchor Mechanical Inc.  
312-492-6994  
312-492-6996 fax

Anchor Mechanical, Inc. 215 S. Aberdeen St. Chicago, IL 60607  
Phone: 312-492-6994/Fax: 312-492-6996

# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>DATE:</b> November 13, 2009		<b>PRODUCT/SERVICE:</b> Provision of testing maintenance and repair of the Building Automation System, Security System and Fire Alarm Systems.	
<b>TYPE OF REQUEST:</b> Extension of Contract		<b>VENDOR/SUPPLIER:</b> Johnson Controls, Inc. Arlington Heights, IL	
<b>SELECTION METHODOLOGY:</b> Bid		<b>BID/RFP/PURCHASING CONSORTIA/COMPARABLE GOVERNMENT BID</b>	
<b>ACCOUNT #</b> 897/450		<b>FISCAL IMPACT:</b> None	<b>GRANT FUNDED AMOUNT:</b> N/A
<b>CONTRACT PERIOD:</b> 12/1/2009 through 2/28/2010		<b>REQ#/CONTRACT#</b> 98970036 / 05-53-535 Rebid	
<b>REQUESTING DEPT/AFFILIATE:</b> John H. Stroger, Jr. Hospital – Building & Grounds Plant		<b>SPONSOR:</b> Johnny C. Brown	
<b>IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER?</b> Yes		<b>IS THIS CONTRACT SOLE SOURCE?</b> No	

**JUSTIFICATION:** This request to extend Contract No. 05-53-535 Rebid to allow continued services for the maintenance and repair of Building Automation System Security System and Fire Alarm Systems and to allow sufficient time for bidding, evaluation, award and implementation of the new Contract No. H09-72-037 which received Board Approval to Advertise for Bid on June 26, 2009

**TERMS OF REQUEST:** The original contract period from 9/1/2006 thru 8/31/2009 was awarded for the amount of \$3,649,840.22 on 7/12/2006. The first extension for the period of 9/1/2009 thru 11/30/2009 was approved by the CCHHS Board on 8/12/2009. This request for extension of 3 months from 12/1/2009 thru 2/28/2010 with no fiscal impact.

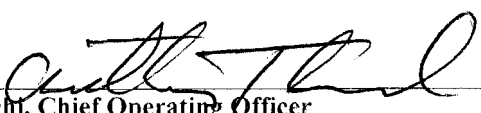
**HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE?** Yes


**WHAT PERCENTAGE OF THIS CONTRACT IS MBE/WBE?** 35%

**ATTACHMENTS**

**BID TABULATIONS:** No

**CONTRACT COMPLIANCE MEMO:** No

**CCHHS COO:**   
Anthony Tedeschi, Chief Operating Officer

**CCHHS CFO:**   
Michael Ayres, Chief Financial Officer

**Request #**  
**12**

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# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

DATE: 11/18/09		PRODUCT/SERVICE: Scavenger Service & Compacted Waste	
TYPE OF REQUEST: Extension of Contract		VENDOR/SUPPLIER: Allied Waste Transportation, Chicago, IL	
SELECTION METHODOLOGY: Bid		BID/RFP/PURCHASING CONSORTIA/COMPARABLE GOVERNMENT BID	
ACCOUNT # 898/215		FISCAL IMPACT: None	GRANT FUNDED AMOUNT: N/A
CONTRACT PERIOD: 11/18/06 – 11/17/09		REQ#/CONTRACT# 68980193 / 06-84-431 Rebid	
REQUESTING DEPT/AFFILIATE: Oak Forest Hospital / Materials Management		SPONSOR: Sylvia Edwards	
IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER? Yes		IS THIS CONTRACT SOLE SOURCE? No	

JUSTIFICATION: This extension is necessary to expend the remaining funds originally approved and allocated for this contract at Oak Forest Hospital. The vendor has agreed to the existing terms, conditions, and pricing of the current contract. This extension will allow sufficient time until the evaluation, award and implementation of a new contract.

TERMS OF REQUEST: We are requesting a five (5) month extension from 11/18/09 – 4/17/10. Contract No. 06-84-431 Rebid was awarded by the Cook County Board on 10/4/06. Contract period 11/18/06 – 11/17/09. Amount awarded \$419,470.20. This request: no fiscal impact.

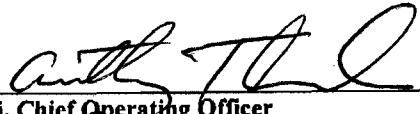
HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE? Yes


WHAT PERCENTAGE OF THIS CONTRACT IS MBE/WBE? 35%

**ATTACHMENTS**

BID TABULATIONS: Yes

CONTRACT COMPLIANCE MEMO: Yes

CCHHS COO:   
 Anthony Tedeschi, Chief Operating Officer

CCHHS CFO:   
 Michael Ayres, Chief Financial Officer

Request #  
13

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JOSEPH MARIO MORENO	7th Dist.	CARL R. HANSEN	15th Dist.
ROBERTO MALDONADO	8th Dist.	ANTHONY J. PERAINA	16th Dist.
		ELIZABETH ANN DODDY BORMAN	17th Dist.

COOK COUNTY  
OFFICE OF CONTRACT COMPLIANCEBETTY HANCOCK PERRY  
CONTRACT COMPLIANCE ADMINISTRATOR

118 North Clark Street, Room 1020  
Chicago, Illinois 60602-1304  
TEL (312) 603-5502  
FAX (312) 603-4547

September 6, 2006

Mr. Thomas J. Conlon  
Deputy Purchasing Agent  
County Building-Room 1018  
Chicago, Illinois 60602

Re: Contract No. 06-84-431 Rebid

Dear Mr. Conlon:

The following bid for the above referenced contract has been reviewed for compliance with the General Conditions regarding the Minority and Women Owned Business Enterprises Ordinance and has been found to be responsive to the Ordinance:

Bidder: Allied Waste Transportation  
Bid Amount: \$419,470.20

MWBE

Brunt Brothers Transfer, Inc.  
Veronica Contracting, Inc.

Status

MBE-6  
WBE-7

Dollar Amount

\$105,000.00(1)  
\$ 42,000.00(1)

%

25%  
10%

The Office of Contract Compliance has been advised by the using department that no other bidders are being recommended for award.

Betty Hancock Perry  
Contract Compliance Administrator  
BHP/zh

cc: Oak Forest Hospital



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TABULATION OF BIDS

OFFICE OF THE PURCHASING AGENT  
COUNTY OF COOK

SERVICES, SCAVENGER - ROLL-OFF & COMPACTED WASTE  
FOR  
OAK FOREST HOSPITAL OF COOK COUNTY

CONTRACT NO.: 06-84-431 REBID  
REQUISITION NO. #68980193

BID OPENING DATE: 8/22/2006

BIDDER:	ALLIED WASTE TRANSPORTATION	WASTE MANAGEMENT OF IL., INC.	INDEPENDENT RECYCLING SERVICES, INC.	ADVANCED MANAGEMENT SERVICES MIDWEST, INC.	
BASE BID:	\$419,470.20	[PARTIAL] \$652,932.00	\$669,348.00	\$875,501.28	

EST. \$540,000.00

BAF: 3-7-2006

NOTE: THE FIGURE READ ALOUD AT THE BID OPENING FOR ALLIED WASTE TRANSPORTATION WAS \$419,154.40. A REVIEW OF THE ARITHMETIC AND EXTENSIONS OF UNIT PRICES REFLECT A BID OF \$419,470.20.

*Letter of intent  
by 8/25/06*

# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>DATE:</b> 10/28/2009		<b>PRODUCT/SERVICE:</b> Nuclear Medicine Services	
<b>TYPE OF REQUEST:</b> Extend Contract		<b>VENDOR/SUPPLIER:</b> Medical Applications Specialists Bolingbrook, IL	
<b>SELECTION METHODOLOGY:</b> Bid		<b>BID/RFP/PURCHASING CONSORTIA/COMPARABLE GOVERNMENT BID</b>	
<b>ACCOUNT #</b> 898 / 260		<b>FISCAL IMPACT:</b> None	<b>GRANT FUNDED AMOUNT:</b> NA
<b>CONTRACT PERIOD:</b> 10/30/2008 thru 10/29/2009		<b>REQ#/CONTRACT#</b> 98980536 / 08-73-278 Rebid	
<b>REQUESTING DEPT/AFFILIATE:</b> Radiology/ Oak Forest Hospital of Cook County		<b>SPONSOR:</b> Sylvia Edwards	
<b>IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER?</b> Yes		<b>IS THIS CONTRACT SOLE SOURCE?</b> No	

**JUSTIFICATION:** The contract is utilized on an as needed basis to provide services for inpatients and outpatients. The vendor has agreed to honor rate originally proposed. Therefore, extending the contract will allow us to continue with no additional increase in rates or down time to in-service new vendor staff.

**TERMS OF REQUEST:** This contract was awarded by the CCHHS Board on 10/30/2008 for the amount of \$657,715.00. This is a request for an extension of 12 months from 10/30/2009 thru 10/29/2010. Funds remain available for this service.

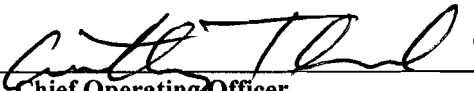
**HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE?** Yes

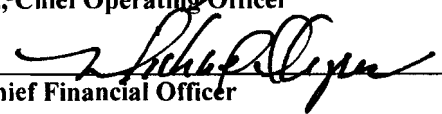
**WHAT PERCENTAGE OF THIS CONTRACT IS MBE/WBE?** Percentage not available  
Contract not on-site  
Vendor awarded in 2008

**ATTACHMENTS**

**BID TABULATIONS:** No

**CONTRACT COMPLIANCE MEMO:** No

**CCHHS COO:**   
Anthony Tedeschi, Chief Operating Officer

**CCHHS CFO:**   
Michael Ayres, Chief Financial Officer

**Request #**  
**14**

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# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>DATE:</b> <u>11/18/2009</u>		<b>PRODUCT/SERVICE:</b> <u>Administration of the hospital information technology services.</u>	
<b>TYPE OF REQUEST:</b> <u>Extend and Increase</u>		<b>VENDOR/SUPPLIER:</b> <u>ACS Healthcare Solutions ( Dearborn, Michigan)</u>	
<b>SELECTION METHODOLOGY:</b> <u>Bid</u>		<b>BID/RFP/PURCHASING CONSORTIA/COMPARABLE GOVERNMENT BID</b>	
<b>ACCOUNT #</b> <u>890/260</u>	<b>FISCAL IMPACT:</b> <u>\$4,076,513.94</u>	<b>GRANT FUNDED AMOUNT:</b> <u>N/A</u>	
<b>CONTRACT PERIOD:</b> <u>January 1, 2007 through December 31, 2009</u>		<b>REQ#/CONTRACT#</b> <u>98900161/ 07-41-46</u>	
<b>REQUESTING DEPT/AFFILIATE:</b> <u>HIS/ CCHHS</u>		<b>SPONSOR:</b> <u>Dan Howard, CCHHS CIO</u>	
<b>IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER?</b> <u>Yes</u>		<b>IS THIS CONTRACT SOLE SOURCE?</b> <u>No</u>	

### JUSTIFICATION:

The original ACS contract was to provide services from January 1, 2007 to December 31, -2009. CCHHS would like to execute its option to extend the termination date of the existing contract from January 1-, -2010 to June 30, 2010 to allow time for the evaluation of additional options. All services currently being performed by ACS will continue to be performed in accordance with the contract as agreed to and in accordance with previously agreed upon amendments (CCDs) to the contract.

**TERMS OF REQUEST:** The original contract, number 07-41-46, was awarded by the Cook County Board on 9/7/2006 for the amount of \$14,607,122.00. This is a request for an increase of \$4,076,513.94 and an extension for 6 months, from 1/1/2010 through 6/30/2010 to allow time for evaluation of additional options.

**Original Contract Amount (07-41-46):** \$14,607,122.00

Contract increase approved 02/26/09:	<u>3,308,117.00</u>
Contract increase approved 08/26/09:	<u>1,373,600.00</u>
Contract increase approved 09/18/09:	<u>1,304,000.00</u>
Amount of this Increase:	<u>4,076,513.94</u>
Adjusted Contract Amount:	<u>24,669,352.94</u>

**HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE?** Yes

**WHAT PERCENTAGE OF THIS CONTRACT IS MBE/WBE?** 35%

### ATTACHMENTS

**BID TABULATIONS:** No

**CONTRACT COMPLIANCE MEMO:** No

**CCHHS COO:** Anthony Tedeschi  
Anthony Tedeschi, Chief Operating Officer

**Request #**  
**15**

**CCHHS CFO:** Michael Ayres  
Michael Ayres, Chief Financial Officer

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# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>DATE:</b> October 28, 2009		<b>PRODUCT/SERVICE:</b> Professional Services for Clinical Engineering & Biomedical Services	
<b>TYPE OF REQUEST:</b> Increase and Extend Contract		<b>VENDOR/SUPPLIER:</b> Aramark Healthcare Downers Grove, IL	
<b>SELECTION METHODOLOGY:</b> RFP		<b>BID/RFP/PURCHASING CONSORTIA/COMPARABLE GOVERNMENT BID</b>	
<b>ACCOUNT #</b> 1225/897		<b>FISCAL IMPACT:</b> \$3,385,513.47	<b>GRANT FUNDED AMOUNT:</b> N/A
<b>CONTRACT PERIOD:</b> 12/1/2006 thru 11/30/2009		<b>REQ#/CONTRACT#</b> 07-41-97	
<b>REQUESTING DEPT/AFFILIATE:</b> John H. Stroger, Jr. Hospital – Dept. of Professional Affairs		<b>SPONSOR:</b> Johnny C. Brown	
<b>IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER?</b> N/A		<b>IS THIS CONTRACT SOLE SOURCE?</b> No	

**JUSTIFICATION:** CCHHS Purchasing was asked to further investigate all options concerning bringing in services. We respectfully request to extend for 6 months from the period of 12/1/2009 thru 5/30/2010 because this service will have to go out for an Request For Proposal (RFP).

**TERMS OF REQUEST:** Original contract period from 12/1/2006 thru 11/30/2009 for the amount of \$18,869,764.00. Addendum made to the contract beginning 4/1/2009 to add engineering for the TB Clinics in the amount of \$38,339.44. This request is for extension of 6 months from 12/1/2009 thru 5/31/2010 with an increase of \$3,385,513.47.

**HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE?** Yes

**WHAT PERCENTAGE OF THIS CONTRACT IS MBE/WBE?** 35%

### ATTACHMENTS

**BID TABULATIONS:** No

**CONTRACT COMPLIANCE MEMO:** No

**CCHHS COO:**   
Anthony Tedeschi, Chief Operating Officer

**CCHHS CFO:**   
Michael Ayres, Chief Financial Officer

**Request #**  
**16**

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# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>DATE:</b> 11/20/2009		<b>PRODUCT/SERVICE:</b> RADIOPHARMACEUTICALS	
<b>TYPE OF REQUEST:</b> INCREASE AND EXTENSION		<b>VENDOR/SUPPLIER:</b> SAMI DISTRIBUTORS	
<b>SELECTION METHODOLOGY:</b> BID		<b>BID/RFP/PURCHASING CONSORTIA/COMPARABLE GOVERNMENT BID</b>	
<b>ACCOUNT #</b> 897/531 / 550	<b>FISCAL IMPACT:</b> \$375,000.00	<b>GRANT FUNDED AMOUNT:</b>	
<b>CONTRACT PERIOD:</b> 12/5/2008 THRU 12/04/2009		<b>REQ#/CONTRACT#</b> 98970248 / 83969	
<b>REQUESTING DEPT/AFFILIATE:</b> JOHN H. STROGER, JR. HOSPITAL / RADIOLOGY		<b>SPONSOR:</b> <u>BRADLEY LANGER, MD</u>	
<b>IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER?</b> YES		<b>IS THIS CONTRACT SOLE SOURCE?</b> NO	

**JUSTIFICATION:** THIS IS A REQUEST TO EXTEND AND INCREASE THIS CONTRACT AT THE RECOMMENDATION OF THE CENTRALIZED PURCHASING DEPARTMENT, DUE TO THE FACT THE THIS CONTRACT HAS NOT GONE OUT FOR BID.

**TERMS OF REQUEST:** THE ORIGINAL CONTRACT WAS AWARDED BY THE COOK COUNTY BOARD ON 12/5/2008 FOR AMOUNT OF \$1,363,869.34 FROM 12/05/2008 THRU 12/04/2009. WE ARE REQUESTING AN INCREASE OF \$375,000.00 WITH AN EXTENSION OF 3 MONTH 12/05/2009 THRU 03/04/2010.

**HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE?** YES

**WHAT PERCENTAGE OF THIS CONTRACT IS MBE/WBE?** 35%

### ATTACHMENTS


**BID TABULATIONS:** NO

**CONTRACT COMPLIANCE MEMO:** NO

**CCHHS COO:**

  
Anthony Tedeschi, Chief Operating Officer

**CCHHS CFO:**

  
Michael Ayres, Chief Financial Officer

**Request #**

17

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# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>DATE:</b> December 2, 2009		<b>PRODUCT/SERVICE:</b> Parking Services	
<b>TYPE OF REQUEST:</b> Increase and Extension of Contract		<b>VENDOR/SUPPLIER:</b> Inter Parking, Inc. Chicago, IL	
<b>SELECTION METHODOLOGY:</b> Bid		<b>BID/RFP/PURCHASING CONSORTIA/COMPARABLE GOVERNMENT BID</b>	
<b>ACCOUNT #</b> 891/260	<b>FISCAL IMPACT:</b> \$230,671.02	<b>GRANT FUNDED AMOUNT:</b> N/A	
<b>CONTRACT PERIOD:</b> 9/1/2006 thru 8/31/2009		<b>REQ#/CONTRACT#</b> 98910062 06-53-164	
<b>REQUESTING DEPT/AFFILIATE:</b> Provident Hospital of Cook County / Plant Operations		<b>SPONSOR:</b> Sidney Thomas	
<b>IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER?</b> Yes		<b>IS THIS CONTRACT SOLE SOURCE?</b> No	

**JUSTIFICATION:** This extension is required to accommodate the parking services for staff, patients and visitors at Provident Hospital of Cook County until the bid, award and implementation of a new contract.

**TERMS OF REQUEST:** This contract was originally awarded by the County Board on 8/18/2006 for the amount of \$1,443,714.76. There was a twenty-nine day extension from 9/1/2009 thru 11/30/2009. This request is to extend the contract for a period of 6 months from 12/1/2009 thru 6/30/2010 with an increase of \$230,671.02.

**HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE?** Yes

**WHAT PERCENTAGE OF THIS CONTRACT IS MBE/WBE?** Percentage not available  
Contract not on-site  
Vendor approved in 2008

### ATTACHMENTS

**BID TABULATIONS:** No

**CONTRACT COMPLIANCE MEMO:** No

**CCHHS COO:**   
Anthony Tedeschi, Chief Operating Officer

**CCHHS CFO:**   
Michael Ayres, Chief Financial Officer

**Request #**  
**18**

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# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>DATE:</b> 11/16/2009		<b>PRODUCT/SERVICE:</b> Orthopaedic Surgical Supplies and Implants	
<b>TYPE OF REQUEST:</b> Extend and Increase of Contract		<b>VENDOR/SUPPLIER:</b> Stryker Orthopaedics Chicago, IL	
<b>SELECTION METHODOLOGY:</b> RFP		<b>BID/RFP/PURCHASING CONSORTIA/COMPARABLE GOVERNMENT BID</b>	
<b>ACCOUNT #</b> 897/362		<b>FISCAL IMPACT:</b> \$100,000.00	<b>GRANT FUNDED AMOUNT:</b> N/A
<b>CONTRACT PERIOD:</b> 12/1/2009 THROUGH 2/28/2010		<b>REQ#/CONTRACT#</b> 08-41-346	
<b>REQUESTING DEPT/AFFILIATE:</b> JHS / Dept. of Surgery		<b>SPONSOR:</b> Dr. Richard Keen	
<b>IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER?</b> No		<b>IS THIS CONTRACT SOLE SOURCE?</b> No	

**JUSTIFICATION:** Request approval to extend Contract Number 08-41-346 with Stryker Orthopaedics, Chicago, IL for the purchase of orthopaedic surgical supplies and implants for John H. Stroger. This contract extension request is for three (3) month period from 12/01/2009 through 02/28/2010 for more time to negotiate better pricing for a new contract

**TERMS OF REQUEST:** This contract was originally awarded by the CCHHS Board on 10/03/2008 in the amount of \$3,260,816.00 for 12 months from 09/01/08 through 08/31/09. The first extension was approved by the CCHHS Board on 10/07/2009 for the period of 90 days for Time-Only and will result in no fiscal impact. This request is for an extension of a three (3) months from 12/01/2009 through 2/28/2010.

**HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE?** Yes

**WHAT PERCENTAGE OF THIS CONTRACT IS MBE/WBE?** 35%

### ATTACHMENTS

**BID TABULATIONS:** No

**CONTRACT COMPLIANCE MEMO:** No

**CCHHS COO:**

*Anthony Tedeschi*  
Anthony Tedeschi, Chief Operating Officer

**CCHHS CFO:**

*Michael Ayres*  
Michael Ayres, Chief Financial Officer

**Request #**

**19**

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# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>DATE:</b> 11/18/2009		<b>PRODUCT/SERVICE:</b> Orthopaedic Implants	
<b>TYPE OF REQUEST:</b> Extend and Increase of Contract		<b>VENDOR/SUPPLIER:</b> Smith & Nephew, Inc. Memphis, TN	
<b>SELECTION METHODOLOGY:</b> RFP		<b>BID/RFP/PURCHASING CONSORTIA/COMPARABLE GOVERNMENT BID:</b> RFP	
<b>ACCOUNT #</b> 897/362		<b>FISCAL IMPACT:</b> \$100,000.00	<b>GRANT FUNDED AMOUNT:</b> N/A
<b>CONTRACT PERIOD:</b> 12/01/2009 through 2/28/2010		<b>REQ#/CONTRACT#</b> 88970570 / 08-41-349	
<b>REQUESTING DEPT/AFFILIATE:</b> John H. Stroger, Jr. Hospital of Cook County-Department Surgery		<b>SPONSOR:</b> Dr. Richard Keen	
<b>IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER?</b> No		<b>IS THIS CONTRACT SOLE SOURCE?</b> No	

**JUSTIFICATION:** Requesting approval to extend contract from 12/01/09 through 02/28/10 for Orthopaedic Implants. This 3 months extension will allow sufficient time to negotiate the best pricing for the new contract.

**TERMS OF REQUEST:** This contract was originally awarded by the Cook County Health & Hospitals Board on 10/03/08 in the amount of \$562,436.00 for 12 months. The first extension was Board Approved on 09/18/09 for the period of 09/01/2009 through 11/30/2009. This request for an additional \$100,000.00 is for the period of 12/01/2009 through 02/28/10.

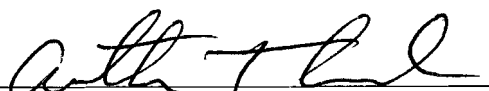
**HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE?** Yes


**WHAT PERCENTAGE OF THIS CONTRACT IS MBE/WBE?** 35%

**ATTACHMENTS**

**BID TABULATIONS:** No

**CONTRACT COMPLIANCE MEMO:** No

**CCHHS COO:**   
Anthony Tedeschi, Chief Operating Officer

**CCHHS CFO:**   
Michael Ayres, Chief Financial Officer

**Request #**  
**20**

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# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>DATE:</b> October 6, 2009		<b>PRODUCT/SERVICE:</b> Orthopaedic Implants	
<b>TYPE OF REQUEST:</b> Increase and Extension of Contract		<b>VENDOR/SUPPLIER:</b> Zimmer Daniel Elgin, IL	
<b>SELECTION METHODOLOGY:</b> Bid		<b>BID/RFP/PURCHASING CONSORTIA/COMPARABLE GOVERNMENT BID:</b>	
<b>ACCOUNT #</b> 897/362	<b>FISCAL IMPACT:</b> \$75,000.00	<b>GRANT FUNDED AMOUNT:</b> N/A	
<b>CONTRACT PERIOD:</b> 9/1/2008 thru 8/31/2009		<b>REQ#/CONTRACT#</b> 88970571 / 08-41-351	
<b>REQUESTING DEPT/AFFILIATE:</b> John H. Stroger, Jr. Hospital of Cook County / Dept. of Surgery		<b>SPONSOR:</b> Johnny C. Brown	
<b>IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER?</b> Yes		<b>IS THIS CONTRACT SOLE SOURCE?</b> No	

**JUSTIFICATION:** Requesting approval to extend and increase contract number 08-41-351 for the purchase of Orthopaedic Implants. This extension will allow sufficient time to negotiate the best pricing for the new contract.

**TERMS OF REQUEST:** The original contract was approved by the CCHHS Board on 10/03/08 in the amount of \$367,500.00 contract period of 9/1/2008 thru 8/31/2009. The first extension was Board Approved on 9/18/09 from 9/1/09 thru 11/30/09. This extension is for 4 month period from 12/1/2009 thru 3/31/2010. The increase is for the amount of \$75,000.00

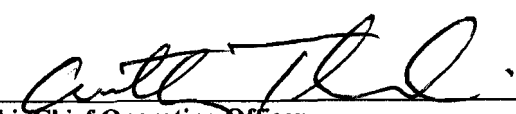
**HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE?** Yes


**WHAT PERCENTAGE OF THIS CONTRACT IS MBE/WBE?** Percentage Unavailable  
Contract not on-site  
Vendor approved in 2008

**ATTACHMENTS**

**BID TABULATIONS:** No

**CONTRACT COMPLIANCE MEMO:** No

**CCHHS COO:**   
Anthony Tedeschi, Chief Operating Officer

**CCHHS CFO:**   
Michael Ayres, Chief Financial Officer

**Request #**  
**21**

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# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>DATE:</b> October 6, 2009		<b>PRODUCT/SERVICE:</b> Orthopaedic Implants	
<b>TYPE OF REQUEST:</b> Increase and Extension of Contract		<b>VENDOR/SUPPLIER:</b> Depuy Orthopaedics Warsaw, IN	
<b>SELECTION METHODOLOGY:</b> Bid		<b>BID/RFP/PURCHASING CONSORTIA/COMPARABLE GOVERNMENT BID:</b>	
<b>ACCOUNT #</b> 897/362	<b>FISCAL IMPACT:</b> \$50,000.00	<b>GRANT FUNDED AMOUNT:</b> N/A	
<b>CONTRACT PERIOD:</b> 12/1/2009 through 3/31/2010		<b>REQ#/CONTRACT#</b> 98970569 / 08-41-350	
<b>REQUESTING DEPT/AFFILIATE:</b> John H. Stroger, Jr. Hospital of Cook County / Dept. of Surgery		<b>SPONSOR:</b> Dr. Richard Keen	
<b>IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER?</b> Yes		<b>IS THIS CONTRACT SOLE SOURCE?</b> No	

**JUSTIFICATION:** Requesting approval to extend and increase contract number 08-41-350 for Orthopaedic Implants. This 4 month extension will allow sufficient time to negotiate the best pricing for the new contract.

**TERMS OF REQUEST:** This contract was originally awarded by the CCHHS Board on 10/3/08 in the amount of \$425,535.00 for a 12 month period from 9/1/2008 thru 8/31/2009. The first extension was Board Approved on 9/18/2009 for the period of 9/1/09 thru 11/30/09. This request for an additional \$50,000.00 is to cover cost for a 4 month period from 12/1/09 thru 3/31/10.

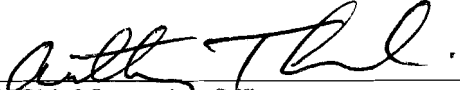
**HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE?** Yes

**WHAT PERCENTAGE OF THIS CONTRACT IS MBE/WBE?** Percentage not available  
Contract not on-site  
Vendor approved in 2008

### ATTACHMENTS

**BID TABULATIONS:** No

**CONTRACT COMPLIANCE MEMO:** No

**CCHHS COO:**   
Anthony Tedeschi, Chief Operating Officer

**CCHHS CFO:**   
Michael Ayres, Chief Financial Officer

**Request #**  
**22**

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# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>DATE:</b> 9/11/2009		<b>PRODUCT/SERVICE:</b> Orthotics, Custom Made	
<b>TYPE OF REQUEST:</b> Increase and Extension of Contract		<b>VENDOR/SUPPLIER:</b> Ballert Orthopedic Chicago, IL	
<b>SELECTION METHODOLOGY:</b> Bid		<b>BID/RFP/PURCHASING CONSORTIA/COMPARABLE GOVERNMENT BID</b>	
<b>ACCOUNT #</b> 897/132		<b>FISCAL IMPACT:</b> \$39,000.00	<b>GRANT FUNDED AMOUNT:</b> NA
<b>CONTRACT PERIOD:</b> 12/1/2009 through 2/28/2010		<b>REQ#/CONTRACT#</b> 98970273 / 07-72-199	
<b>REQUESTING DEPT/AFFILIATE:</b> OT/PT - John H. Stroger, Jr. Hospital		<b>SPONSOR:</b> Mr. Amjad Ali	
<b>IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER?</b> Yes		<b>IS THIS CONTRACT SOLE SOURCE?</b> No	

**JUSTIFICATION:** This request for increase is to cover outstanding bills and bulk order of supplies for patients. The extension of this contract will cover orders until the department can implement a new contract to go out for advertisement.

**TERMS OF REQUEST:** This request is for a 3 month extension from 12/1/2009 thru 2/28/2010 with an increase of \$39,000.00. The original contract period was from 9/1/2007 thru 08/31/2009 for the amount \$194,986.86. The first request for an extension was Board Approved on 09/18/2009 from 09/01/09 through 11/30/09. This request for a 2<sup>nd</sup> extension for three (3) months from 12/01/09 through 02/28/10 with an increase of \$39,000.00. Adjusted amount of this contact is \$258,986.86

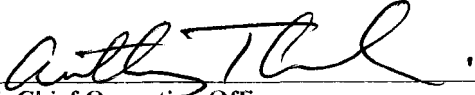
**HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE?** Yes


**WHAT PERCENTAGE OF THIS CONTRACT IS MBE/WBE?** 35%

**ATTACHMENTS**

**BID TABULATIONS:** Yes

**CONTRACT COMPLIANCE MEMO:** Yes

**CCHHS COO:**   
Anthony Tedeschi, Chief Operating Officer

**CCHHS CFO:**   
Michael Ayres, Chief Financial Officer

**Request #**  
**23**

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# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>DATE:</b> 11/18/2009		<b>PRODUCT/SERVICE:</b> Maintenance & Repair of (HVAC) Heating, Ventilation, Air Condition	
<b>TYPE OF REQUEST:</b> Increase and Extension of Contract		<b>VENDOR/SUPPLIER:</b> Anchor Mechanical, Inc., Chicago, IL	
<b>SELECTION METHODOLOGY:</b> Bid		<b>BID/RFP/PURCHASING CONSORTIA/COMPARABLE GOVERNMENT BID</b>	
<b>ACCOUNT #</b> 893/461		<b>FISCAL IMPACT:</b> \$25,000.00	<b>GRANT FUNDED AMOUNT:</b> N/A
<b>CONTRACT PERIOD:</b> 12/1/2007 thru 11/30/2009		<b>REQ#/CONTRACT#</b> 98932540 / 07-53-375	
<b>REQUESTING DEPT/AFFILIATE:</b> ACHN / John H. Stroger, Jr. Hospital		<b>SPONSOR:</b> Thomas Kelly	
<b>IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER?</b> Yes		<b>IS THIS CONTRACT SOLE SOURCE?</b> No	

**JUSTIFICATION:** This extension request is to allow ample time for the evaluation award and implementation of new contract. This request is necessary for uninterrupted services for (HVAC) heating, ventilation and air condition maintenance and repair for thirteen (13) Ambulatory stand alone clinics

**TERMS OF REQUEST:** The original contract amount was for \$208,140.00 from the period of 12/1/2007 thru 11/30/2009. Contract No. 07-53-375 was awarded by the Cook County Board on 11/20/2007 .We are now requesting an extension of a three (3) month period from 12/1/2009 thru 2/28/2010 and an increase of \$25,000.00 until new contract is awarded.

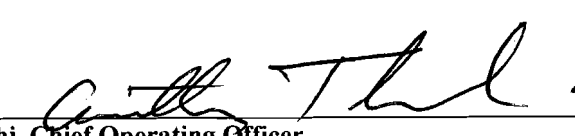
**HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE?** Yes


**WHAT PERCENTAGE OF THIS CONTRACT IS MBE/WBE?** 25%

**ATTACHMENTS**

**BID TABULATIONS:** No

**CONTRACT COMPLIANCE MEMO:** No

**CCHHS COO:**   
Anthony Tedeschi, Chief Operating Officer

**CCHHS CFO:**   
Michael Ayres, Chief Financial Officer

**Request #**  
**24**

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# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

DATE: 11/18/09	PRODUCT/SERVICE: Boiler Instrumentation and Control Services	
TYPE OF REQUEST: Increase and Extension	VENDOR/SUPPLIER: Advanced Boiler Control Services, Crown Point, IN	
SELECTION METHODOLOGY: Bid	BID/RFP/PURCHASING CONSORTIA/COMPARABLE GOVERNMENT BID	
ACCOUNT # 898/450	FISCAL IMPACT: \$15,000.00	GRANT FUNDED AMOUNT: N/A
CONTRACT PERIOD: 9/7/06 – 9/6/09		REQ#/CONTRACT# 68980230 / 06-53-456
REQUESTING DEPT/AFFILIATE: Oak Forest Hospital / Heating and Operating		SPONSOR: Sylvia Edwards
IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER? Yes		IS THIS CONTRACT SOLE SOURCE? No

**JUSTIFICATION:** This extension & increase is necessary to allow continued uninterrupted service until the evaluation, award and implementation of a new contract. The vendor has agreed to the existing terms, conditions and pricing of the current contract.

**TERMS OF REQUEST:** We are requesting a five (5) month extension from 12/7/09 – 5/6/10. An increase and extension was approved by the Cook County Hospitals System Board on 9/18/09. The approved extension was from 9/7/09 – 12/6/09 with an increase of \$5000.00. The contract was awarded by the County Board on 9/7/06 for a three year period from 9/7/06 – 9/6/09 for \$103,971.00. Fiscal impact this request: \$15,000.00.

**HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE?** Yes

**WHAT PERCENTAGE OF THIS CONTRACT IS MBE/WBE?** 35%

### ATTACHMENTS

**BID TABULATIONS:** Yes

**CONTRACT COMPLIANCE MEMO:** Yes

CCHHS COO:   
Anthony Tedeschi, Chief Operating Officer

CCHHS CFO:   
Michael Ayres, Chief Financial Officer

**Request #**  
**25**

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# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>DATE:</b> 10/29/2009		<b>PRODUCT/SERVICE:</b> Off-site Film Storage and Retrieval Services	
<b>TYPE OF REQUEST:</b> Extend and Increase Contract		<b>VENDOR/SUPPLIER:</b> Advanced Management Services Midwest Chicago, IL	
<b>SELECTION METHODOLOGY:</b> Bid		<b>BID/RFP/PURCHASING CONSORTIA/COMPARABLE GOVERNMENT BID</b>	
<b>ACCOUNT #</b> 897/520/650		<b>FISCAL IMPACT:</b> \$7,500.00	<b>GRANT FUNDED AMOUNT:</b> N/A
<b>CONTRACT PERIOD:</b> 12/16/2006 thru 12/15/2009		<b>REQ#/CONTRACT#</b> 98970546 / 06-72-428	
<b>REQUESTING DEPT/AFFILIATE:</b> John H. Stroger, Jr. Hospital / Radiology		<b>SPONSOR:</b> Bradley Langer, M.D.	
<b>IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER?</b> Yes		<b>IS THIS CONTRACT SOLE SOURCE?</b> No	

**JUSTIFICATION:** This is a request to extend and increase this contract at the recommendation of the Centralized Purchasing Department, due to the fact that this contract has not gone out for Bid.

**TERMS OF REQUEST:** The original contract was awarded by the Cook County Board on 12/6/2006 for the amount of \$93,600.00 from 12/16/2006 thru 12/15/2009. We are requesting an increase of \$7,500.00 with an extension of 3 months from 12/16/2009 thru 3/15/2010.

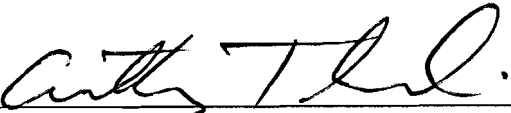
**HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE?** Yes


**WHAT PERCENTAGE OF THIS CONTRACT IS MBE/WBE?** 35%

**ATTACHMENTS**

**BID TABULATIONS:** No

**CONTRACT COMPLIANCE MEMO:** No

**CCHHS COO:**   
Anthony Tedeschi, Chief Operating Officer

**CCHHS CFO:**   
Michael Ayres, Chief Financial Officer

**Request #**  
**26**

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# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>DATE:</b> 12/01/09	<b>PRODUCT/SERVICE:</b> Professional Services	
<b>TYPE OF REQUEST:</b> Increase and amend contract	<b>VENDOR/SUPPLIER:</b> Oland Group LLC	
<b>SELECTION METHODOLOGY:</b> Sole Source	<b>BID/RFP/PURCHASING CONSORTIA/COMPARABLE GOVERNMENT BID</b>	
<b>ACCOUNT #</b> 890/260	<b>FISCAL IMPACT:</b> \$1,314,477	<b>GRANT FUNDED AMOUNT:</b> N/A
<b>CONTRACT PERIOD:</b> June 1, 2009 through March 31, 2010	<b>REQ#/CONTRACT#</b> 09-41-239	
<b>REQUESTING DEPT/AFFILIATE:</b> Administration/CCHHS	<b>SPONSOR:</b> William T. Foley	
<b>IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER?</b> N/A	<b>IS THIS CONTRACT SOLE SOURCE?</b> Yes	

**JUSTIFICATION:** This is a request to increase and amend the contract with the Oland Group LLC, headed by Jeanene Johnson, for its assistance with the coordination and management of all existing and planned consulting contracts, and for further review of the CCHHS for opportunities for consolidation, standardization and additional performance improvement opportunities.

**TERMS OF REQUEST:** On June 26, 2009, the CCHHS Board approved a request to enter into and execute a contract in the amount of \$339,840.00, for a period of nine months. The original contract provided for the establishment of an Office of Performance Improvement with Jeanene Johnson as the full-time Interim Director.

This request seeks to increase the contract by \$1,314,477, including professional fees and expenses. This includes an amendment to extend the contract period from April 1, 2010 through September 30, 2010, for Jeanene Johnson's services as the Interim Director of the CCHHS Office of Performance Improvement and the Project Management Director of this contract. In addition, the Oland Group LLC will provide the full-time services of two Project Management Specialists and one Information Specialist. These three Specialists will work from December 21, 2009 through September 30, 2010.

**HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE?** Pending as of 12/04/09, date agenda was distributed.

**WHAT PERCENTAGE OF THIS CONTRACT IS MBE/WBE?** (Waiver Sought)

### ATTACHMENTS

**BID TABULATIONS:** No

**CONTRACT COMPLIANCE MEMO:** No

**CCHHS COO:** 

Anthony Tedeschi, Chief Operating Officer

**CCHHS CFO:** 

Michael Ayres, Chief Financial Officer

**Request #**  
**27**

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# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>DATE:</b> December 2, 2009		<b>PRODUCT/SERVICE:</b> Consulting Services	
<b>TYPE OF REQUEST:</b> Amend and Increase Contract		<b>VENDOR/SUPPLIER:</b> Public Consulting Group	
<b>SELECTION METHODOLOGY:</b> Sole Source		<b>BID/RFP/PURCHASING CONSORTIA/COMPARABLE GOVERNMENT BID</b>	
<b>ACCOUNT #</b> 890-260		<b>FISCAL IMPACT:</b> \$100,000.00	<b>GRANT FUNDED AMOUNT:</b> N/A
<b>CONTRACT PERIOD:</b> July 1, 2009 – June 30, 2010		<b>REQ#/CONTRACT#</b> 07-45-307	
<b>REQUESTING DEPT/AFFILIATE:</b> CCHHS/Finance Administration		<b>SPONSOR:</b> Michael Ayres	
<b>IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER?</b> NO		<b>IS THIS CONTRACT SOLE SOURCE?</b> Yes	

**JUSTIFICATION:** This request to amend and increase this contract for the first portion Medicare Bad Debts Program and Graduate Medical Education and Indirect Medical Education reimbursement strategy that will maximize allowable payments from the Medicare program as part of the overall operating model.

**TERMS OF REQUEST:**  
This contract was originally awarded to Ernest & Young by the CCHHS Board on 1/30/2009  
For the first portion of the program, Medicare Bad Debt for thirty-six (36) months with no fiscal impact. The second portion of this contract for Graduate Medical Education for six (6) months and /or 1700 hours at an estimate cost of 155,000.00. Ernest & Young was no longer available to perform this work. It was negotiated with Public Consulting Group, Inc. to perform these services. We are requesting an increase of 100,000.00 for contract period 4/24/2009 thru 4/23/2012.

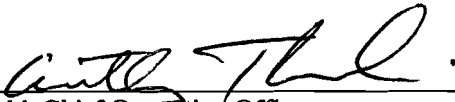
**HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE?** Yes


**WHAT PERCENTAGE OF THIS CONTRACT IS MBE/WBE?** NA

**ATTACHMENTS**

**BID TABULATIONS:** NO

**CONTRACT COMPLIANCE MEMO:** NO

CCHHS COO:   
Anthony Tedeschi, Chief Operating Officer

CCHHS CFO:   
Michael Ayres, Chief Financial Officer

**Request #**  
28

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# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>DATE:</b> 12/01/09	<b>PRODUCT/SERVICE:</b> Executive Search Firm Services	
<b>TYPE OF REQUEST:</b> Increase and amend contract	<b>VENDOR/SUPPLIER:</b> David Gomez & Associates	
<b>SELECTION METHODOLOGY:</b> RFP	<b>BID/RFP/PURCHASING CONSORTIA/COMPARABLE GOVERNMENT BID</b>	
<b>ACCOUNT #</b> 890/260	<b>FISCAL IMPACT:</b> \$100,000.00	<b>GRANT FUNDED AMOUNT:</b> N/A
<b>CONTRACT PERIOD:</b> April 24, 2009 through April 23, 2011		<b>REQ#/CONTRACT#</b> 00085688/09-41-184
<b>REQUESTING DEPT/AFFILIATE:</b> Human Resources Department/CCHHS		<b>SPONSOR:</b> Deborah Tate
<b>IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER?</b> N/A		<b>IS THIS CONTRACT SOLE SOURCE?</b> No (Result of RFP)

**JUSTIFICATION:** This is a request to increase and amend the contract with David Gomez & Associates for executive search firm services for the recruitment and placement of candidates for senior level or hard-to fill positions.

**TERMS OF REQUEST:** The original contract was approved by the CCHHS Board on April 24, 2009 in the amount of \$150,000.00 for a period of one year, for the recruitment and placement of the System's Human Resources Director and Public Affairs Director. A request to increase by \$100,000.00 and amend the contract was approved, as amended, by the CCHHS Board on September 18, 2009. That amendment provided for search services for the following positions: System Human Resources Labor Director, System Human Resources Generalist, System Nurse Recruiter, System Director of Risk Management, and System Director of Internal Audit.

This request is to increase by \$100,000.00 and amend the contract to include executive search services for additional senior level or hard-to-fill positions.

**HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE?** Pending as of 12/04/09, date agenda was distributed.

**WHAT PERCENTAGE OF THIS CONTRACT IS MBE/WBE?** This information was not available at time of agenda distribution, but will be provided at time of Finance Committee meeting.

### ATTACHMENTS

**BID TABULATIONS:** No

**CONTRACT COMPLIANCE MEMO:** No

CCHHS COO:   
Anthony Tedeschi, Chief Operating Officer

CCHHS CFO:   
Michael Ayres, Chief Financial Officer

**Request #**  
**29**

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# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

DATE: November 18, 2009		PRODUCT/SERVICE: Provision of Gases, Medical Grade and Lease of Cryogenic Vessel and Manifold Equipment	
TYPE OF REQUEST: Amend and Increase Contract		VENDOR/SUPPLIER: Progressive Industries, Chicago, IL	
SELECTION METHODOLOGY: Bid		BID/RFP/PURCHASING CONSORTIA/COMPARABLE GOVERNMENT BID	
ACCOUNT # 240-360		FISCAL IMPACT: \$30,000	GRANT FUNDED AMOUNT:
CONTRACT PERIOD: 7/11/2008 thru 7/9/2011		REQ#/CONTRACT# 02400002 / 08-72-172	
REQUESTING DEPT/AFFILIATE: Cermak Health Services of Cook County		SPONSOR: Dr. Michael Puisis, COO	
IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER? Yes		IS THIS CONTRACT SOLE SOURCE? No	

**JUSTIFICATION:** This request is to amend and increase contract no. 08-72-172 to include Cermak Health Services of Cook County for an additional amount of \$30,000.00

**TERMS OF REQUEST:** The contract was approved and awarded to Progressive Industries, Inc. by the Cook County Board on 6/17/08 for John H. Stroger Hospital in the amount of \$1,934,102.25 for a three (3) year period from 7/10/08-7/9/11. An amendment to include Oak Forest Hospital of Cook County to this contract in the amount of \$366,651.00 was approved by the Cook County Health and Hospitals System Board on 10/30/08.

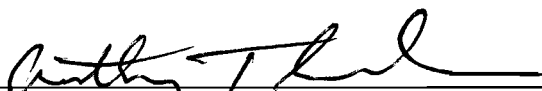
**HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE?** Yes


**WHAT PERCENTAGE OF THIS CONTRACT IS MBE/WBE?** Percentage not available  
Contract not on-site  
Vendor approved in 2008

**ATTACHMENTS**

**BID TABULATIONS:** No

**CONTRACT COMPLIANCE MEMO:** No

CCHHS COO:   
Anthony Tedeschi, Chief Operating Officer

CCHHS CFO:   
Michael Ayres, Chief Financial Officer

**Request #**  
**30**

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# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>DATE:</b> November 18, 2009		<b>PRODUCT/SERVICE:</b> Ambulatory Transportation Services	
<b>TYPE OF REQUEST:</b> Amend and Increase Contract		<b>VENDOR/SUPPLIER:</b> ATI Ambulance Transportation Inc., Chicago, IL	
<b>SELECTION METHODOLOGY:</b> Bid		<b>BID/RFP/PURCHASING CONSORTIA/COMPARABLE GOVERNMENT BID</b>	
<b>ACCOUNT #</b> 240-213 & 897-213		<b>FISCAL IMPACT:</b> None	<b>GRANT FUNDED AMOUNT:</b> N/A
<b>CONTRACT PERIOD:</b> 7/22/2008 thru 7/21/2011		<b>REQ#/CONTRACT#</b> 08-72-72	
<b>REQUESTING DEPT/AFFILIATE:</b> Cermak Health Services of Cook County		<b>SPONSOR:</b> Dr. Michael Puisis, COO	
<b>IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER?</b> Yes		<b>IS THIS CONTRACT SOLE SOURCE?</b> No	

### JUSTIFICATION:

Requesting approval to amend contract 08-72-72 for the provision of Ambulance Transportation Services with ATI Ambulance Transportation Inc., Chicago, IL. This amendment would allow CCHHS to reallocate a portion of services originally authorized for John H. Stroger, Jr. Hospital of Cook County to be used by Cermak Health Services of Cook County.

**TERMS OF REQUEST:** There is no contract increase resulting from this contract amendment. The contract authorization for Cermak will need to be increased from \$291,800.00 to \$516,800.00. The contract authorization for John H. Stroger, Jr. Hospital of Cook County will need to be decreased from \$2,591,325.00 to \$2,366,325.00. The contract was authorized by the Cook County Board on 7/22/08 for Oak Forest Hospital, Provident Hospital, John H. Stroger, Jr. Hospital, and Cermak Health Services of Cook County in the amount of \$4,532,388.00 for a three (3) year period from 7/22/08 through 07/21/11. A contract amendment allowing the reallocation of services from Stroger to Cermak in the amount of \$120,000.00 was approved by the Cook County Health and Hospital Systems Board on 6/26/09. This contract amendment would allow an additional reallocation of \$225,000.00 to Cermak from Stroger.

**HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE?** Yes

**WHAT PERCENTAGE OF THIS CONTRACT IS MBE/WBE?** Percentage unavailable  
Contract not on-site  
Vendor approved in 2008

### ATTACHMENTS

**BID TABULATIONS:** No

**CONTRACT COMPLIANCE MEMO:** No

**CCHHS COO:**   
Anthony Tedeschi, Chief Operating Officer

**CCHHS CFO:**   
Michael Ayres, Chief Financial Officer

**Request #**  
**31**

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# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>DATE:</b> 11/18/2009		<b>PRODUCT/SERVICE:</b> Administration of the hospital information technology services.	
<b>TYPE OF REQUEST:</b> Amend and Increase		<b>VENDOR/SUPPLIER:</b> ACS Healthcare Solutions (Dearborn, Michigan)	
<b>SELECTION METHODOLOGY:</b> Bid		<b>BID/RFP/PURCHASING CONSORTIA/COMPARABLE GOVERNMENT BID</b>	
<b>ACCOUNT #</b> 890/260		<b>FISCAL IMPACT:</b> \$9,435.00	<b>GRANT FUNDED AMOUNT:</b> N/A
<b>CONTRACT PERIOD:</b> January 1, 2007 through December 31, 2009		<b>REQ#/CONTRACT#</b> 98900161/ 07-41-46	
<b>REQUESTING DEPT/AFFILIATE:</b> HIS/ CCHHS		<b>SPONSOR:</b> Dan Howard, CCHHS CIO	
<b>IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER?</b> Yes		<b>IS THIS CONTRACT SOLE SOURCE?</b> No	

### JUSTIFICATION:

For ACS to provide additional work to the Cook County Health and Hospitals Systems website based on CCHHS' request. Modifications will include a developed sub-section for Board and Committee meeting notices, agendas, and minutes.

### TERMS OF REQUEST:

The original contract, number 07-41-46, was awarded by Cook County Board on 9/7/2006 for the amount of \$14,607,122.00. We are requesting \$9,435.00 from prior invoices dating 8/1/2009 through 9/30/2009.

Original Contract Amount (07-41-46):	\$14,607,122.00
Contract increase approved 02/26/09:	3,308,117.00
Contract increase approved 08/26/09:	1,373,600.00
Contract increase approved 09/18/09:	1,304,000.00
Amount of this increase:	9,435.00
Adjusted Contract Amount:	20,602,274.00

HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE? Yes

WHAT PERCENTAGE OF THIS CONTRACT IS MBE/WBE? 35%

### ATTACHMENTS

BID TABULATIONS: No

CONTRACT COMPLIANCE MEMO: No

CCHHS COO:   
Anthony Tedeschi, Chief Operating Officer

CCHHS CFO:   
Michael Ayres, Chief Financial Officer

Request #  
32

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# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>DATE:</b> 12/01/09	<b>PRODUCT/SERVICE:</b> Professional Services – Turnaround Assessment and Consulting	
<b>TYPE OF REQUEST:</b> Increase, extend and amend contract	<b>VENDOR/SUPPLIER:</b> Navigant Consulting, Inc.	
<b>SELECTION METHODOLOGY:</b> Sole Source	<b>BID/RFP/PURCHASING CONSORTIA/COMPARABLE GOVERNMENT BID</b>	
<b>ACCOUNT #</b> 890/260	<b>FISCAL IMPACT:</b> \$249,000.00	<b>GRANT FUNDED AMOUNT:</b> N/A
<b>CONTRACT PERIOD:</b> 05/22/09 through 08/31/09, extension previously approved through 09/30/09		<b>REQ#/CONTRACT#</b> 00085890/09-41-223
<b>REQUESTING DEPT/AFFILIATE:</b> Administration/CCHHS		<b>SPONSOR:</b> William T. Foley
<b>IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER?</b> N/A		<b>IS THIS CONTRACT SOLE SOURCE?</b> Yes

**JUSTIFICATION:** This is a request to increase, extend and amend the existing contract with Navigant Consulting, Inc. for Turnaround Assessment and Consulting services.

**TERMS OF REQUEST:** The original contract was approved by the CCHHS Board on May 22, 2009 in the amount of \$1,627,250.00 for a period of approximately three (3) months. A subsequent request to increase by \$138,000.00, extend from September 1, 2009 through September 30, 2009, and amend to include an operational assessment of Cermak Health Services was approved by the CCHHS Board on September 18, 2009.

This request is to increase the contract by \$249,000.00, and to amend the contract to include the provision of professional services rendered by Thomas Kelly, as interim Chief Operating Officer of the Ambulatory & Community Health Network, for six months from November 2, 2009 through May 1, 2010.

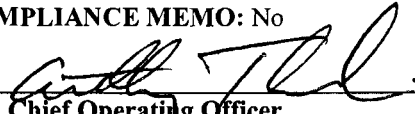
**HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE?** Pending as of 12/04/09, date agenda was distributed.

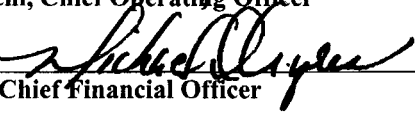
**WHAT PERCENTAGE OF THIS CONTRACT IS MBE/WBE?** This information was not available at time of agenda distribution, but will be provided at time of Finance Committee meeting.

**ATTACHMENTS**

**BID TABULATIONS:** No

**CONTRACT COMPLIANCE MEMO:** No

**CCHHS COO:**   
Anthony Tedeschi, Chief Operating Officer

**CCHHS CFO:**   
Michael Ayres, Chief Financial Officer

**Request #**  
**33**

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# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>DATE:</b> 11/20/2009		<b>PRODUCT/SERVICE:</b> Consulting Services	
<b>TYPE OF REQUEST:</b> Enter into and Execute Contract		<b>VENDOR/SUPPLIER:</b> Michelle S. Turner	
<b>SELECTION METHODOLOGY:</b> Sole Source		<b>BID/RFP/PURCHASING CONSORTIA/COMPARABLE GOVERNMENT BID</b>	
<b>ACCOUNT #</b> 890/538		<b>FISCAL IMPACT:</b> \$44,640.00	<b>GRANT FUNDED AMOUNT:</b> NA
<b>CONTRACT PERIOD:</b> 11/25/2009 thru 5/31/2009		<b>REQ# / CONTRACT#</b> NA	
<b>REQUESTING DEPT/AFFILIATE:</b> Administration/CCHHS		<b>SPONSOR:</b> Dr. Anthony Tedeschi, COO	
<b>IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER?</b> N/A		<b>IS THIS CONTRACT SOLE SOURCE?</b> Yes	

**JUSTIFICATION:** This request to enter into and execute contract with Michelle S. Turner, Administrative Assistant to Dr. Anthony Tedeschi, Interim Chief Operating Officer. There is an Immediate and Urgent need for the continued services of Ms. Turner as the Administrative Assistant position to the Chief Operating Officer is currently Vacant. Ms. Turner's responsibilities include but are not limited to: scheduling appointments/managing the COO and CNO calendar, planning meetings, coordinating lunches/dinners, and special events. In addition, Ms. Turner will work on special projects and perform similar functions for other Executive Chiefs within the System office as needed.

**TERMS OF REQUEST:** Original purchase order was awarded in the amount of \$22,320 for the period three (3) months from 8/24/2009 thru 11/25/2009 equal to 720 hours of work. This is a request to enter into and execute contract with Michelle S. Turner as Administrative Assistant for a time period of six (6) months from 11/26/2009 thru 5/31/2010.

**HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE?** Pending as of 12/04/09, date agenda was distributed

**WHAT PERCENTAGE OF THIS CONTRACT IS MBE/WBE?** This information was not available at time of agenda distribution but will be provided at time of the Finance Committee Meeting.

### ATTACHMENTS

**BID TABULATIONS:** No

**CONTRACT COMPLIANCE MEMO:** No

**CCHHS COO:**   
Anthony Tedeschi, Chief Operating Officer

**CCHHS CFO:**   
Michael Ayres, Chief Financial Officer

**Request #**  
34

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# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST

<b>DATE:</b> 12/01/09		<b>PRODUCT/SERVICE:</b> Professional Services	
<b>TYPE OF REQUEST:</b> Enter into and execute contract		<b>VENDOR/SUPPLIER:</b> Kristina Photakis	
<b>SELECTION METHODOLOGY:</b> Sole Source		<b>BID/RFP/PURCHASING CONSORTIA/COMPARABLE GOVERNMENT BID</b>	
<b>ACCOUNT #</b> 890/260		<b>FISCAL IMPACT:</b> \$27,040.00	<b>GRANT FUNDED AMOUNT:</b> N/A
<b>CONTRACT PERIOD:</b> December 28, 2009 through June 27, 2010		<b>REQ#/CONTRACT#</b> 00086939	
<b>REQUESTING DEPT/AFFILIATE:</b> Administration/CCHHS		<b>SPONSOR:</b> William T. Foley	
<b>IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER?</b> N/A		<b>IS THIS CONTRACT SOLE SOURCE?</b> Yes	

**JUSTIFICATION:** This is a request to enter into and execute a professional services contract with Ms. Photakis. There is an immediate and urgent need for the continued services of Ms. Photakis to assist in projects for the office of the Chief Executive Officer. Her duties include the following: file organization, spreadsheet construction, other computer-related tasks, and administrative responsibilities.

**TERMS OF REQUEST:** The original purchase order was awarded on August 25, 2009 in the amount of \$18,720.00 for a period of three (3) months, equal to 720 hours of work. A subsequent increase of \$6,279.00 was granted to extend the purchase order for an additional six (6) week period. This request is to enter into and execute a contract in the amount of \$27,040.00 for six (6) months from December 28, 2009 through June 27, 2010.

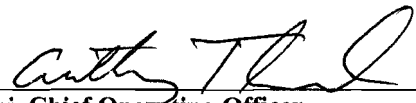
**HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE?** Pending as of 12/04/09, date agenda was distributed.

**WHAT PERCENTAGE OF THIS CONTRACT IS MBE/WBE?** This information was not available at time of agenda distribution, but will be provided at time of Finance Committee meeting.

### ATTACHMENTS

**BID TABULATIONS:** No

**CONTRACT COMPLIANCE MEMO:** No

**CCHHS COO:**   
Anthony Tedeschi, Chief Operating Officer

**CCHHS CFO:**   
Michael Ayres, Chief Financial Officer

**Request #**  
**35**

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Cook County Health and Hospitals System  
Minutes of the Finance Committee Meeting  
December 11, 2009

ATTACHMENT #8



**COOK COUNTY HEALTH AND HOSPITALS SYSTEM**

**Item V(C)**

**DECEMBER 11, 2009 FINANCE COMMITTEE - SUPPLEMENTAL CONTRACTS AND PROCUREMENT ITEM**

<b>Request #</b>	<b>Vendor</b>	<b>Service or Product</b>	<b>Fiscal Impact</b>	<b>Affiliate / System</b>	<b>Begins on Page #</b>
<b>Execute Contract</b>					
36	Cerner Corporation	For administration of the Hospital Information Technology Services	\$7,111,261.79	System	2

# Cook County Health & Hospitals System

## BOARD APPROVAL REQUEST FOR CONTRACTS

<b>DATE:</b> 11/20/2009	<b>PRODUCT / SERVICE:</b> Administration of the Hospital Information Technology Services.	
<b>TYPE OF REQUEST:</b> Execute Contract	<b>VENDOR / SUPPLIER:</b> Cerner Corporation (Kansas City, Missouri)	
<b>SELECTION METHODOLOGY:</b> Sole Source	<b>BID/RFP/PURCHASING CONSORTIA/COMPARABLE GOVERNMENT BID</b>	
<b>CONTRACT PERIOD:</b> 7/01/2009-6/30/2010	<b>FISCAL IMPACT:</b> \$7,111,261.79	<b>GRANT FUNDED AMOUNT:</b> N/A
<b>REQUESTING DEPT./AFFILIATE:</b> HIS/ CCHHS	<b>ACCOUNT#</b> 890/170	<b>REQ# / CONTRACT#</b> 98900499/ H09-73-021
<b>IS THIS REQUEST THE LOWEST BIDDER/SUPPLIER?</b> N/A		<b>IS THIS CONTRACT SOLE SOURCE?</b> Yes

**JUSTIFICATION:** CCHHS/ HIS department is requesting execution of contract # H09-73-021 for the Health Information Management Systems with Cerner Corporation. Cerner Corporation is the sole source provider of the Health Information Systems utilized throughout the Cook County Health and Hospital System. Cerner provides the Health and Hospital System with patient registration, physician order entry, medication inventories, and various medical and patient related modules.

**TERMS OF REQUEST:** This contract is for a period of 12 months, 7/1/2009 through 6/30/2010. The contract was approved by the CCHHS Board on 6/26/2009, fiscal impact \$7,111,261.79.

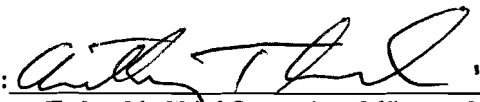
**HAS THIS BEEN REVIEWED BY CONTRACT COMPLIANCE?** Yes


**WHAT PERCENTAGE OF THIS CONTRACT IS W/BME?** 35%

**ATTACHMENTS**

**BID TABULATIONS:** No

**CONTRACT COMPLIANCE MEMO:** Yes

**COO:**   
Anthony Tedeschi, Chief Operating Officer CCHHS

**CFO:**   
Michael Ayres, Chief Financial Officer CCHHS

**Request #**  
**36**

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TODD H. STRINGER

PRESIDENT

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JOHN P. COLLINS	7TH DIST.	TERESA BOSLIN	14TH DIST.
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JOHN REYES	18TH DIST.	ANTHONY J. PISANCI	16TH DIST.
		ELIZABETH ANN JOYCE STEWART	17TH DIST.



COOK COUNTY  
OFFICE OF CONTRACT COMPLIANCE

BETTY HANCOCK PERRY  
DIRECTOR

118 North Clark Street, Room 1020  
Chicago, Illinois 60602-1304  
TEL (312) 603-5502  
FAX (312) 603-4547

November 17, 2009

Ms. Leslie Duffy  
Senior Director  
Supply Chain Management  
1900 West Polk Street, Suite 220  
Chicago, IL 60612

Re: Contract No. H09-73-021

Dear Ms. Duffy:

The following bid for the above referenced contract has been reviewed for compliance with the General Conditions regarding the Minority and Women Owned Business Enterprises Ordinance and has been found to be responsive to the Ordinance:

Bidder: Cerner Corporation

The Office of Contract Compliance has been advised that no other bidders are being recommended for award.

Sincerely,

*Betty Hancock Perry*

Betty Hancock Perry  
Contract Compliance Administrator  
BHP/hrtj



Cook County Health and Hospitals System  
Minutes of the Finance Committee Meeting  
December 11, 2009

ATTACHMENT #9

To: Chairman David Carvalho and  
Members of the Finance Committee

From: Deborah Santana, Secretary to the Board

Date: December 11, 2009

Subject: Errata for the December 11, 2009 CCHHS Finance Committee Agenda

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Please be advised of the following corrections to transmittals submitted under Item V(A), Contracts and Procurement Approvals:

**Request Number 28:**

The contract number should be 09-41-62.

**Request Number 33:**

The contract number should be #H09-25-035

The request should be to Enter Into and Execute a Contract.

Reason: This request is to enter into and execute a contract with Navigant Consulting, Inc., for the provision of professional services rendered by Thomas Kelly, as interim Chief Operating Officer of the Ambulatory & Community Health Network, in the amount of \$249,000.00, for six months from November 2, 2009 through May 1, 2010.